

TOWN OF TILLSONBURG

2013 OPERATION SERVICES BUSINESS PLAN

DIRECTOR OF

OPERATIONS

2013 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Wabash Road , WabashRd Westerly Limit - Paving	Engineering	Manager of Engineering	\$68,200	\$0	Q3 2013	
Glendale Drive, Hawthorne Cres- Parkside Dr. Reconstruction Ph.1	Engineering	Manager of Engineering	\$151,000	\$0	Deferred to Q4 2014	
Brock Street, Tillson Ave. TO Maple Ln. Reconstruction (Top lift in 2013)	Engineering	Manager of Engineering	\$27,600	\$0	Q3 2013	
Annual Paving	Engineering	Manager of Engineering	\$150,000		Q3 2013	
Trottier 1- Phase 1 Reconstruction - Thistle Court, Goldenrod to to Cul- de-Sac	Engineering	Manager of Engineering	\$256,000	\$0	Q4 2013	
Traffic Study for Hospital Area (PPP)	Engineering	Manager of Engineering	\$ 15,000 (In kind)	\$0	Q4 2013	
KHCL Projects- Oxford to Tillson Ave & North Street -Broadway Inter-section Pavement -Concession St/ Broadway Signal Upgrade(carry-over)	Engineering	Manager of Engineering	\$5 0,500	\$0	Deferred to Q4 2014	

2013 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Reserve for 2014 - Reconstruct Parking Lot 8A	Engineering	Manager of Engineering	\$35,000	\$0	Q4 2013	
Review GIS and Work Order System	Engineering and Public Works	Manager of Engineering and Roads Manager	\$0	\$0	Q4 2013	
Implement Cost of Service Electricity Rates	Enterprise	Utility Manager	\$0	\$0	Q2 2013	
Voltage Conversion 4.16kV to 27.6kV	Enterprise	Utility Manager	\$0	\$0	Q4 2013	
Replace Unit #66 Hydro Bucket Truck	Fleet	Fleet Manager	\$364,000	\$0	Deferred to 2014	
Replace Unit #116 Ice Re-surfacer	Fleet	Fleet Manager	\$25,000	\$0	Q4 2013	

Risks

- •Deferred Capital Replacement delays infrastructure replacement which increases life cycle costs therefore funding is critical. Value will be in the \$10's millions.
- •Pre-budget Tender critical for obtaining best pricing. Save 15-25% cost of asset management. Value \$100-500,000.
- •Keep Capital Replacement (Asset Management) systems current so that have current asset inventory and condition rating listing for the entire business. We need to replace the right things at the right time to minimize life-cycle costs. Value \$ millions.
- •Maintain Sidewalk inspection program by using a summer co-op student required to demonstrate due diligence, conduct annual inspection and maintenance program. Minimize claims issues.
- •Due to increased level of service (i.e. shorter response time lines) for preconsultation and engineering review of new development, the work load of the engineering will increase. Suggest to increase the work week from 37.5 hours to 40 hours per week in 2012 which will align with the same working hours with the rest of the operation staffs. No net new budget cost since overtime will be reduced.

Opportunities

- •ACR improves customer service to the community at large ultimately save staff time by removing duplicate processes and tracks trends.
- •Participate in the corporate health and safety program.
- •The 5 year Fleet capital replacement plan allows for the timely replacement of town fleet assets to minimize maintenance costs and down- time for operational field crews.(Q4).
- •Smart Meter System monitoring and tracking to ensure system is delivering expected outcomes(Q1-Q4).
- •Transfer pricing study reducing operating costs to town.

Opportunities

- •Voltage conversion planning & projects voltage conversion work will continue annually for 10 plus years so as to minimize line losses and save money (Q4).
- •Conservation Demand Management (CDM) plan to meet OPA requirements and conserve electricity (Q4).
- •Implement and maintain Water Metering and CDM programs (Q4).
- •Participate in one day county waste events (Q2).
- •Inventory and commence condition assessment of sanitary sewer data (Q4).
- •Improve preventative maintenance program for storm and sanitary sewer systems (Q4).

2014

Engineering

•Rehabilitate Infrastructure as per capital replacement Plan.

Public Works

- Maintain transportation network in accordance with town and minimum maintenance standards (1-4th Quarter).
- •Reconstruct roads in accordance with Capital Replacement plan (2-4th Quarter).
- •Assist in implementing new capital assets (subdivisions, etc) (1-4th Quarter).
- •Review existing Snow plow equipment and potential upgrades /replacements vs. Additional Plow Truck and Sidewalk Unit and operators to maintain new growth areas (4th Quarter).
- •Improve sidewalk inspection and rehabilitation program (1-4th Quarter).
- •Replace sign room building at Public Works.

Fleet

- Continued focus on fire apparatus maintenance of external municipal fleets as an opportunity.
- •To work with customers to ensure the best possible service is delivered at the appropriate level.
- •Vehicle replacement schedule aids the budgeting process and allows for planned vehicle replacements
- •Continue the fleet maintenance standard and PM Program
- •Further implementation of hybrid vehicles and newer technologies to lower our annual fuel and maintenance costs.
- •Installation of proper fire pump testing pit with hydrant supply.

<u>2014</u>

Enterprise Services

- •Investigate diversify operations to provide other utility services such as locating and other installations on a cost recovery basis
- •Investigate LED re-lamping program on a quadrant basis for street-light.

Solid Waste

- •Solid Waste, transfer station 2nd coat of tar and chip est. \$25,000 4th Quarter.
- •Continue to explore other markets for recycling of transfer station materials.
- •Increase blue box items to promote further recycling.

Parking

•Resurface PL#8A (Avondale East Lot) Est. \$120,000.

2014

Sanitary Sewers

•Train and provide practical experience to employees for Wastewater Collection Certificates – Level 2.

Water Distribution System

•Additional Water Operator required to operate system and provide inspection.

<u>2015</u>

- Work with Hydro One to monitor transformer capacity at Tillson Ave. T.S. and Transmission system capacity to accommodate renewable energy projects.
- •Review Parking Strategy and review short and long-term needs.
- •Correct Parking Lot 7A settlement and review realignment of Elgin Street entrance subject to facility review of the town Est. \$250,000
- •Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.

<u> 2016</u>

- Looking at long range planning power projections to ensure adequate supply of electricity for existing and new customers.
- •Detailed construction drawings, for inclusion of the Tillsonburg's electrical system.
- •Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.
- •New shop bays for future -Growth Works Yard Est.\$600,000.
- •Rehabilitate parking lot 9A (Avondale Church-South Lot) (Q3) \$250,000.
- •Rebuild and surface Parking Lot 11A (North of Sears) Est. \$45,000 in conjunction with Urban Design Study.
- •Review additional engineering technologist to handle development and capital projects work projects.

Operations Services Output Measures- Quantity

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Estimate
No. Contractors	20	20	20	20	20
Number of Active Subdivisions	3	12	12	12	12
Development Files	25	25	25	25	25
Minor Variances, Re- zonings , C of A's	70	60	60	60	60
Light duty Vehicles <1 Tonne	21	22 (2 Pool)	22(2 pool)	21 (2 Pool) (Parks #24 removed)	22 (Parks #24 returned to service)
Medium duty Vehicles <4.5 Tonne	8	8	8	7 (Parks #40 removed)	8 (Parks #40 returned to service)
Heavy duty Vehicles >4.5 Tonne	14	14	14	14	14
Light Equipment	54	54	54	52 (parks #102 and #203 removed).	53 (Parks #203 returned to

Operations Services Output Measures- Quantity

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Estimate
Off- Road Equipment	21	21	21	20 (parks #101 removed)	20
Fleet Attachments	28	28	28	27 (parks #136 removed)	27
Trailers	11	11	11	10 (parks #239 removed)	10
Traffic Signals Maintained	6	6	6	6	6
Street Lights Maintained	2626	2626	2650	2710	2750
Km 3 Phase conductors (overhead + underground)	71.42	71.42	72	73	75
Km Single Phase conductors (overhead + underground)	84.41	84.41	84,41	84.24	84.24
Km underground conductors	54.53	54.53	54.53	54.46	54.46

Operations Services Output Measures- Quantity

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Estimate
Km overhead conductors	101.3	101.3	101.3	102.3	102.3
Total Circuit km of line	155.83	155.83	156	156.79	158
Parking Lot spaces (on and off street)	1571	1571	1571	1571	1571
Lane km road	221	224	225	226	227
Km of Sidewalk	85.4	85.6	86	87.3	88
Km sanitary sewer maintained	96	96	98	104.7	107
Water Metered (cu.m)	2,332M	2,083M	2083	2100	2200

Operations Services Efficiency Measures- \$ Cost

Department Taxation operating costs as a Percentage of Total Municipal Taxation Operating Costs

	2009	2010	2011	2012	2013
	Actual	Actual	Actual	Budget	Budget
Operations	27.8	19.7	19.7	18.0	18.1

Operations Services Effectiveness

	2009	2010	2011	2012	2013
Engineering Enquiries /yr.	300	300	300	300	300
Consultants and Contractors	30	30	30	30	30
Developers	10	11	12	12	12
Litres of traffic paint placed	3780	3980	4000	4000	4050
Tonnes of cold patch	82.6	80	85	87	90
Storm Sewer plugs	10	4	4	4	5
Sanitary Main Plugs	10	4	5	5	6
Water-main Breaks	7	11	10	10	10

Human Resources

Allocation/Deployment Plan

Full Time	2010	2011	2012	2013	2014
Total FTE Requirements	37	37	37	38	39
Change from previous year	0	0	0	1*	2
•Note: 2013- FTE Increase 1 Water Operator •Note 2014- FTE Increase I HEO					

Human Resources

Allocation/Deployment Plan

Part Time	2010	2011	2012	2013	2014
Total FTE Requirements	1.32	1.32	1.65	1.98	1.98
Change from previous year	0	0	0.33*	0.33	0.66
•Note: PT Student Sidewalk Inspector in 2012. •PT HEO in 2014					

	Dlan	l l		
013 Financial I	Plan	201	10	2012
		Budget	Projection	2013 Budget
	<u>'</u>			
	Operating Plan - Cost Code	Summary		
venues				
	mprovements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012 3014	Taxes - Commercial Vacant Unit Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			i
3080	Taxes - Capped Rebates/Claw Backs Taxes - W/O's			i
3085 3090	Taxes - PIL's	- 		
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
her Revenues				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315 3320	Memberships Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			i
3500	Rentals Manchandisa			
3505 3510	Merchandise Concession Sales			
3510	Vending Machines			
3600	Interest			1
3601	Late Payment Charges			
3700	Special Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			·
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
ecified Revenues	2 1 6			
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			i
ontribution from R 3900		_		
3900	Contribution from Reserves Contribution from DC Reserves	-	-	
3903	Contribution from DC Reserves	_		

Town of Tillson 2013 Financial	0		170 - Со	nservation
		20 Budget	12 Projection	2013 Budget
	Operating Plan - Cost Coo	le Summary		
Expenditures	operating 1 km cost cost			
Labour				
5001	Full-time Regular	1,980	1,980	1,980
5002	Full-Time Overtime	1,900	77	1,960
5003	Part-Time Regular	120	185	120
5004	Part-Time Regular Part-Time Overtime	120	183	120
5060	Retroactive Pay Expense			
5070	ž 1	_	_	
5071	CPP Expense EI Expense	=	-	
5072		-		-
	WSIB Expense	-		
5073	EHT Expense	=	-	-
5074	OMERS Expense	_	-	-
5075	Vacation Expense	-		_
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	_
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	=	-	-
5081	Health Club (Taxable)			
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	1,000	1,000	1,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	3,000	3,000	1,500
5405	Meeting Expenses	2,000	2,000	1,500
5410	Advertising & Promotions			
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600				
5605	Rent Expense			
5850	Interest And Finance Charges			
	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	Considerate Level 6, 4, 12			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts			
Contributions to Res				
5950	Contributions to Reserves	-	-	_
5955	Contributions to DC Reserves			
		6,100	6,241	4,600
		6,100	6,241	4,600
Interfunctional Adjus				
5100	Fleet Allocation	567	567	563
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		567	567	56
		6,667	6,808	5,16
Debt Principal and Ir	nterest			
5900	Debt Interest	978	978	87
5905	Debt Principal	2,084	2,085	2,19
3950	Prior year (surplus) deficit	2,004	2,555	2,17
Total Net Levy	11101 year (surprus) deficit	9,729	9,871	8,229

Town of Tillsonb 2013 Financial P				220 - Road
2013 Financiai P	uan	201	1	2013
		Budget	Projection	Budget
	Operating Plan - Cost Code S	Summary		
evenues	, DH.C			
pecial Levy, Local In 3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040 3050	Taxes - Pipelines Taxes - Farmland			
3055	Taxes - Farmland Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			_
3090	Taxes - PIL's			
3095	Local Improvements - Residential	-	-	
3096	Local Improvements - Commercial	-	-	
3100	Tax Adjustments			
3105 overnment Grants &	Taxes - Penalty & Interest			
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial	_		
3210	Grants & Subsidies-Other	74,066	72,000	72.0
ser Charges	STATE OF DESIGNED STATE	7 1,000	,_,,,,,	,.
3300	Miscellaneous Revenue	-	3,500	
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320 3325	Seasonal Revenues Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430 3500	Inspections Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			-
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801 3802	Reg 170 Surchree - Residential			
3802	Reg 170 Surchrge - General Extraordinary Revenue			
3815	Revenue Clearing Account			
ecified Revenues	Actorius Cicaring Account			
3805	Development Charges	_	94,116	
3810	Sale of Assets	_	> 1,110	'-
3820	Debenture Proceeds			
ntributions from Re				
3900	Contribution From Reserves	-	-	•
3905	Contributions From DC Reserves			
		74,066	169,616	72,0

2013 Financial F	tun			
		20		2013
		Budget	Projection	Budget
	Operating Plan - Cost Co.	de Summary		
E xpenditures Labour	Operating That Cost Cost			
5001	Full-time Regular	505,770	507,948	519,88
5002	Full-Time Overtime	10,092	12,677	10,092
5003	Part-Time Regular	45,873	89,725	51,87
5004	Part-Time Overtime	-	187	
5060	Retroactive Pay Expense	=	=	
5070 5071	CPP Expense EI Expense	-	-	
5072	WSIB Expense	-		
5073	EHT Expense	_	_	
5074	OMERS Expense	=	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	∍	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	=	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset Health Club (Tayahla)	-	=	-
5081 5085	Health Club (Taxable) Telephone Allowance	-	=	
Purchases	relephone Allowance	-	-	
5105	Equipment Rental	2,000	1,943	2,000
5110	Fuel & Oil	-	-	
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	55,004	54,516	53,00
5305	Program Supplies			
5310	Equipment Supplies & Repairs	5,200	5,157	5,20
5315	Books & Publications	948	888	94
5320	Building Repairs & Maintenance	5,000	5,000	5,000
5325 5330	Heat, Light & Water	38,000 109,793	32,053 109,576	35,000 115,05:
5331	Insurance Insurance Claims	109,793	3,500	115,05.
5335	Telephone, Fax & Modem	6,000	7,950	5,00
5400	Miscellaneous Expense	6,622	6,722	6,62
5405	Meeting Expenses	.,		
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	3,000	3,978	3,00
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses	1,600	1,600	1,60
5600	Rent Expense			
5605 5850	Interest And Finance Charges Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	Tax External Layments			
5500	Consultants, Legal & Audit	5,000	5,000	5,00
5505	Subcontractors Expense	215,200	212,289	218,20
5510	Equipment Maintenance Contracts			
Contributions to Rese				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	94,116	-
		1,015,102	1,154,824	1,037,47
		941,036	985,208	965,47
nterfunctional Adjust 5100		122 222	122 222	129,06
5650	Fleet Allocation Facilities Allocation	133,322	133,322	129,06
5700	Corp Admin Allocation	25,920	25,920	27,50
5705	Comm. Services Allocation	23,720	23,720	21,30
5710	Operations Allocation			
2710		159,242	159,242	156,56
		1,100,278	1,144,450	1,122,04
Debt Principal and In	terest			
5900	Debt Interest	205,258	205,258	191,35
5905	Debt Principal	211,097	211,096	195,76
3950	Prior year (surplus) deficit	-	-	-
Fotal Net Levy		1,516,633	1,560,805	1,509,16

5 yea	r Capital Plan			Non-Town Portion	n		
	Description	Total Project Expenditures	Hydro	Sanitary Sewer	Water	Roads	Contributio to Reserves
	CARRYOVER PROJECTS 2013 Section:						
1							
2						-	
3	CARRYOVER PROJECTS Totals:					-	
		-	-	-	-	-	-
	NEW CAPITAL PROJECTS 2013 Section:						
	D. I.C. (D. C.C. A. I.I.	45,000		0.000	0.000	27 (00	
1	Brock Street Recon - Surface Asphalt	46,000		9,200	9,200	27,600	
2	Electronic Record Keeping System - Road Patrols	-				-	
3	Wabash Road - Bell Mill S/R to west limit - Road Surfacing	68,200				68,200	
	29 Annual Paving	150,000				150,000	
5	Thistle Court - Goldenrod Dr. to east limit of Cul-de-sac	428,508		61,266	111,256	255,986	
6	Glendale Dr. Area Recon (Phase 1) - Hawethorne & Parkside	-		-	-	-	
7	Oxford St Resufacing - Broadway to Tillson Avenue - KHCL	-				-	
8	Broadway Resurfacing - North St to 120m South KHCL	-				-	
9	Signal Upgrade - Concession and Broadway	-				-	
.0	Concession Street (Phase 1) - Parkwood Dr to Demeyere Ave.					-	-
						-	
	NEW CAPITAL PROJECTS Totals:	692,708	-	70,466	120,456	501,786	-
		-				-	
	TOTAL CAPITAL PROJECTS:	692,708	-	70,466	120,456	501,786	-
		692,708	_	70,466	120,456	501,786	_
				<u> </u>	<u> </u>	·	
	2014 Section:						
1 2	20 4 10 6 1 1 1	150,000				150,000	
$\frac{1}{2}$ $\frac{2}{2}$	29 Annual Resurfacing at various locations 73 North Street - Broadway to Tillson Ave. (Sidewalk)	150,000 216,000				150,000 216,000	
2 2		210,000				210,000	
3	Concession Street (Phase 1 & 2) - Maple Lane to Demeyere Ave	780,000		20,000	20,000	740,000	
4	Ridge Blvd Storm - Phase 1- Golden Road Dr westerly	320,000		10,000	100,000	210,000	
5	Salt containment area around shed	20,000				20,000	
6	Simcoe Street - Tillson Avenue to Vienna Road (330m)	318,700				318,700	
	Oxford St Resufacing - Broadway to Tillson Avenue - KHCL Broadway Resurfacing - North St to 120m South KHCL	400,000 70,000				400,000 70,000	
	Signal Upgrade - Concession and Broadway	35,000				35,000	
	Glendale Dr. Area Recon (Phase 1) - Hawethorne & Parkside	594,832		227,171	216,763	150,898	
		, 2			,		
		2,904,532	_	257,171	336,763	2,310,598	-

<i>5</i> ງ	ear (Capital Plan		Non-Town Portion				
		<u>Description</u>	Total Project Expenditures	Hydro	Sanitary Sewer	Water	Roads	Contribution to Reserves
		2015 Section:						
1		Annual Resurfacing at various locations	150,000				150,000	
2		North Street - Tillson Avenue to East Town Limit (Sidewalk)	84,000				84,000	
		Ridge Blvd Storm - Phase 2- West of Goldenrod Dr. to East of						
3		Lady Ave.	320,000		10,000	100,000	210,000	
			004.545		****			
4	_	Glendale Drive - Victoria Street to Poplar Street (Reconstruction)	884,517		301,499	334,562	248,456	
5		Public Works Yard - Salt containment area around shed	20,000		11.000	156 110	20,000	
6		Camdon Court Reconstruction	377,812		11,000	156,449	210,363	
7		Third Street - Lisgar Ave. to Queen Street	130,000		30,000		100,000	
8		Vienna Road - Simcoe Street to Highway No.3 (1325m)	295,000				295,000	
9		Old Vienna Road and Big Otter Creek Erosion	268,000				268,000	
			2,529,328	_	352,499	591,011	1,585,818	_
					<u> </u>			
		2016 Section:			<u> </u>			
	220		4.50.000				-	
1		Annual Resurfacing at various locations	150,000				150,000	
2		Newell Road - Town Limit to Bayham Drive (Top Lift)	130,000				130,000	
_		Ridge Blvd Area Recon (Phase 4) - Lady Ave, Denis Ct, Richard	650,000		10.000	150,000	400.000	
3		Ct.	650,000		10,000	150,000	490,000	
4		Young Street Storm Outlet Phase 1	250,000				250,000	
5		Retaining Wall - Baldwin Street or George Street	40,000		470 175	454.465	40,000	
<u>6</u> 7		Birch Drive and Hillside Drive	1,322,828		472,175	454,465	396,188	
8		KHCL Tanana Drive and Falson Street	300,000 597,200		250,000	105,000	300,000	
0		Tanager Drive and Falcon Street	397,200		230,000	103,000	242,200	
			3,440,028		732,175	709,465	1,998,388	-
		2017 Section:						
					T			
1	229	Annual Resurfacing at various locations	275,000				275,000	
2		Ridge Blvd Area Recon (Phase 5) - Goldenrod Dr, Burdock Court	450,000		10,000	100,000	340,000	
3		Baldwin Street Oil Well (Holland Gate to Rolph Street)	2,500,000		10,000	100,000	2,500,000	
4		Pine Avenue - Verna Drive to Simcoe Street	344,768		85,250	60,925	198,593	
5		James Avenue Area Reconstruction	905,704		11,000	359,694	535,011	
6		Gibson Drive Foot Bridge and Walkway	88,000		11,000	,	88,000	
7		Young Street - Vienna Road to Highway No.3 - Phase 2	480,000				480,000	
8		Broadway - Venison Street to North Town Limit (3225m resurfacing	1,040,000				1,040,000	
	_	Young Street - Highway No. 3 to South Town Limit	615,401		430,350		185,051	
		1 ouile Succi - Highway No. 3 to South Town Linns	013,401					
		Bell Mill Sideroad - Highway No.3 to end	409,910		450,550		409,910	

013 Financial P	urg lan		235 -	
o15 1 inunciui 1		2	012	2013
		Budget	Projection	Budget
	Operating Plan - Cost Code	Summary		
venues				
ecial Levy, Local In				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010 3012	Taxes - Commercial			
	Taxes - Commercial Vacant Unit Taxes - Commercial Vacant Land			
3014 3020				
3020	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Cint Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit		1	
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs		1	
3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's		1	
3090	Taxes - PIL's		1	
3090	Local Improvements - Residential		+	
3095	Local Improvements - Residential Local Improvements - Commercial		+	
3100	Tax Adjustments		1	
3105	Tax Adjustments Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
er Charges	16 H D			
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges		1	
3700	Special Special	_	1 -	l .
3701	Capital Surchrge - Residential			
3702	Capital Surchinge - Residential Capital Surchinge - General			
3705	Donations		1	
3800	Sewer Revenue-Surcharge		1	
3800	Reg 170 Surchrge - Residential		+	
3801	Reg 170 Surchrge - Residential Reg 170 Surchrge - General		1	
	Extraordinary Revenue		1	
3815			1	
3999	Revenue Clearing Account		1	
ecified Revenues	David and Change		1	
3805	Development Charges		1	-
3810	Sale of Assets		1	
3820	Debenture Proceeds		1	
ontribution fom Res			1	
3900	Contribution fom Reserves		1	
3905	Contribution fom DC Reserves	1		1

Town of Tillsont 2013 Financial I	0		233-1	Streetlights
2015 Financiai I	rian	20	12	2013
		Budget	Projection	Budget
	On quating Plan Coat Coa	la Commani		
Expenditures	Operating Plan - Cost Coa	le Summary		
Labour				
5001	Full-time Regular	14,850	20,116	14,850
5002	Full-Time Overtime	1,500	295	1,500
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases 5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	11,000	10,714	11,00
5300	Supplies	12,100	11,282	12,10
5305	Program Supplies	12,100	11,202	12,10
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	190,000	192,144	200,000
5330	Insurance	,		
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	=	=	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit	1.000	2.500	
5505	Subcontractors Expense	1,000	3,680	2,00
5510	Equipment Maintenance Contracts			
Contributions to Rese				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	220.450	228 222	241.45
		230,450 230,450	238,232 238,232	241,45 241,45
nterfunctional Adjust	tmants	230,430	230,232	241,43
5100	Fleet Allocation	8,248	8,248	8,24
5650	Facilities Allocation	0,240	0,240	0,24
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation		+	
3/10	Sportations renocation	8,248	8,248	8,24
		238,698	246,480	249,69
Debt Principal and In	terest	250,090	2.0,100	210,00
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	_	_	-
Total Net Levy	V 1 /	238,698	246,480	249,69

	Capital Costs		
LED Streetlights	Reserves		
2			
2			
Company			
A			
Company			
LED Streetlights			
LED Streetlights	_		
Company			
3			
A			
The street lights 19,200			
LED Streetlights			
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2	-		
2			
2			
2			
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Comparison of the comparison			
2015 19,200 LED Streetlights 19,200 1 LED Streetlights 19,200 2			
2015 19,200 1 LED Streetlights 19,200 2			
1 LED Streetlights 19,200 2	_		
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3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5			
4 5 S S S S S S S S S S S S S S S S S S			
5			
19,200			
1 LED Streetlights 19,200			
2			
3			
4			
5			
2017 19,200			

	260 - Storm	Storm Sewers	
Page		2013	
Second	ection 1	Budget	
3000			
3005			
3010			
3012			
3014			
3020			
3022			
3032			
3034			
3040		-	
3050			
3055			
3060			
3062 Taxes - Large Industrial Vacant Unit			
3070			
3075 Taxes - Bill 79 Capped Levy			
3080			
3085			
3090			
3095			
3096			
3100			
3105 Taxes - Penalty & Interest			
overnment Grants & Subsidies 3200 Grants & Subsidies - Federal 3205 Grants & Subsidies - Provincial 3210 Grants & Subsidies - Provincial 3210 Grants & Subsidies - Other ser Charges 3300 Miscellaneous Revenue - 3301 Residential Usage 3302 General Usage 3305 Admissions 3316 Fares & Fees 3317 Memberships 3320 Seasonal Revenues 3321 Sports Fields Fees 3322 Sports Fields Fees 3323 Adult Program Fees 3324 Summer Programs 3345 Participate Programs 3356 Minor Hockey 3357 Figure Skating 3360 Programs 3360 Programs 3361 Landscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3501 Memberships 3500 Rentals 3501 Concession Sales 3515 Vending Machines 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - Residential 3702 Capital Surchrge - Residential 3703 Repute Contribution from Reserves 3700 Debenture Proceeds 3800 Bevenues General 3801 Reg 170 Surchrge - Residential			
3200 Grants & Subsidies - Federal 3210 Grants & Subsidies - Provincial 3300 Miscellaneous Revenue -			
3205 Grants & Subsidies - Provincial 3210 Grants & Subsidies-Other			
3210 Grants & Subsidies-Other			
Ser Charges			
3300 Miscellaneous Revenue -			
3301 Residential Usage 3302 General Usage 3305 Admissions 3310 Fares & Fees 3310 Fares & Fees 3310 Seasonal Revnues 3320 Seasonal Revnues 3322 Sports Fields Fees 3330 Youth Program Fees 33340 Summer Program Fees 33340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3355 Figure Skating 3360 Programs 3360 Programs 3360 Programs 3360 Programs 3360 Programs 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3515 Vending Machines 3515 Vending Machines 3600 Interest 3600 Interest 3700 Special 3701 Capital Surchrge - General 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3805 Pevelopment Charges 3801 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3805 Development Charges 3806 Sever Revenue 3807 Sever Revenue 3808 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds 3800 Contribution from Reserves 3900 Contribution from Reserves	_		
3302 General Usage 3305 Admissions 3310 Fares & Fees 5311 Memberships 3320 Seasonal Revenues 3325 Sports Fields Fees 33330 Youth Program Fees 33330 Youth Program Fees 33340 Summer Programs 5350 Minor Hockey 5350 Minor Ho			
3305 Admissions 3310 Fares & Fees			
3310 Fares & Fees 3315 Memberships			
3315 Memberships 3320 Seasonal Revenues 3325 Sports Fields Fees 3330 Youth Program Fees 3330 Adult Program Fees 3340 Summer Programs 3355 Adult Program Fees 3340 Summer Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3365 Landscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3500 Rentals 3500 Rentals 3510 Concession Sales 3515 Vending Machines 3600 Interest 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Reg 170 Surchrge - General 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3805 Development Charges - 3816 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3900 Contribution from Reserves			
3320 Seasonal Revenues 3325 Sports Fields Fees 3330 Youth Program Fees 3330 Youth Program Fees 33310 Summer Programs Fees 3340 Summer Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3360 Programs 3360 Programs 3340 Debenture Prees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3500 Rentals 3500 Rentals 3510 Concession Sales 3510 Concession Sales 3515 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3815 Extraordinary Revenue 3805 Development Charges - 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3990 Contribution from Reserves			
3325 Sports Fields Fees 3330 Youth Program Fees 3330 Youth Program Fees 33340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3366 Programs 3367 Landscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3350 Rentals 3500 Rentals 3500 Rentals 3510 Concession Sales 3515 Vending Machines 3516 Vending Machines 3517 Vending Machines 3600 Interest 3600 Interest 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3702 Capital Surchrge - General 3703 See 700 Surchrge - Residential 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3899 Revenue Clearing Account 9eeified Revenues 3800 Sale of Assets 3820 Debenture Proceeds 3820 Debenture Proceeds 3820 Contribution from Reserves 3900 Contribution from Reserves 390			
3330 Youth Program Fees 3335 Adult Program Fees 3340 Summer Programs 3344 Participate Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3366 Landscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3550 Rentals 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3515 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3899 Revenue Clearing Account 9ecified Revenues 3810 Sale of Assets 3820 Debenture Proceeds 3820 Debenture Proceeds 3820 Contribution from Reserves 3900 Contribution from Reserves 3900			
3335 Adult Program Fees 3340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3366 Landscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3500 Merchandise 3510 Concession Sales 3515 Vending Machines 3600 Interest 3600 Interest 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3899 Revenue Clearing Account pecified Revenues 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3900 Contribution fr			
3340 Summer Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3360 Programs 3360 Programs 3360 Programs 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3550 Rentals 3550 Merchandise 3550 Merchandise 3510 Concession Sales 3515 Vending Machines 3600 Interest 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3815 Extraordinary Revenue 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3990 Contribution from Reserves 3990 Contribution from Reserves			
3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3365 Landscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3899 Revenue Clearing Account pecified Revenues 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3900 Contribution from Reserves 3900 Contribution from Reserves 3900 Contribution from Reserves			
3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3360 Programs 3360 Andscaping 3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3500 Archandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3600 Interest 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3899 Revenue Clearing Account 9ecified Revenues 3800 Sale of Assets 3820 Debenture Proceeds 3820 Debenture Proceeds 3820 Contribution from Reserves 3900 Co			
3360 Programs 3365 Landscaping 3400 Permit Fees 3410 Licence Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3505 Merchandise 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3815 Extraordinary Revenue 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds 3820 Debenture Proceeds 3800 Contribution from Reserves 3990 Contribution from Reserv			
3365			
3400 Permit Fees			
3400 Permit Fees 3410 Licence Fees 3420 Certificates 3430 Inspections 3500 Rentals 3500 Rentals 3500 Merchandise 3510 Concession Sales 3511 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account becified Revenues 3805 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 20			
3420 Certificates 3430 Inspections 3500 Rentals 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Decified Revenues - 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves -			
3430			
3500 Rentals			
3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3600 Interest 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3815 Extraordinary Revenue 3899 Revenue Clearing Account 3805 Development Charges - 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds 500tribution from Reserves 50tribution from Rese			
3510			
3515 Vending Machines			
3600 Interest 3601 Late Payment Charges 3700 Special 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3899 Revenue Clearing Account 999 Revenue Clearing Account 999 Sale of Assets 9800 Debenture Proceeds 9900 South Proceeds 9900 South Proceeds 9900 South Proceeds 9900 South Proceeds 9900 Contribution from Reserves 9900 99			
3601			
3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account 900 Properties 900 Proper			
3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account 9999 Post 9999 9999 99999 9999999999999			
3702 Capital Surchrge - General 3705 Donations			
3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account 900 Revenue Clearing Account 900 Revenue Clearing Account 900 Revenue Clearing Account 900 Potential Revenue 900 Pote			
3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account secified Revenues - 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds contribution from Reserves - 3900 Contribution from Reserves			
3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account 900 Revenues 900 Sale of Assets 900 Sale of Assets 900 Potenture Proceeds 900 P			
3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account secified Revenues - 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds ontribution from Reserves - 3900 Contribution from Reserves			
3815 Extraordinary Revenue 3999 Revenue Clearing Account secified Revenues - 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds contribution from Reserves - 3900 Contribution from Reserves			
3999 Revenue Clearing Account secified Revenues - 3805 Development Charges - 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves - 3900 Contribution from Reserves			
Secified Revenues			
3805 Development Charges - 3810 Sale of Assets - 3820 Debenture Proceeds contribution from Reserves - 3900 Contribution from Reserves			
3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3900 Contribution from Reserves 3900	255		
3820 Debenture Proceeds Contribution from Reserves 3900 Contribution from Reserves	278		
Contribution from Reserves 3900 Contribution from Reserves			
3900 Contribution from Reserves			
3905 Contribution from DC Reserves			
cpenditures -	278	-	

Town of Tillsonbi	_		260 - Sto	rm Sewers
2013 Financial P	ian	20	12	2012
		Budget	Projection	2013 Budget
			, , , , , , , , , , , , , , , , , , ,	
	Operating Plan - Cost Cod	le Summary		
abour				
5001	Full-time Regular	26,500	15,197	22,50
5002	Full-Time Overtime	1,000	500	1,00
5003	Part-Time Regular	4,025	6,897	4,02
5004	Part-Time Overtime	-	-	-
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072 5073	WSIB Expense EHT Expense	<u> </u>	-	
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	
5076	Sick Expense		-	
5077	Life Insurance Expense		-	
5078	Health Care Expense	_	_	
5079	Personal Day Expense	_	_	_
5080	Overhead Offset	_	_	_
5081	Health Club (Taxable)	_	-	_
5085	Telephone Allowance			
ırchases	Telephone I me wance			
5105	Equipment Rental	_	_	_
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	7,200	7,185	7,2
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects	2,000	2,000	2,0
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
ntracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	43,000	43,000	43,0
5510	Equipment Maintenance Contracts			
ntributions to Reser				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	278	-
		83,725	75,056	79,7
		83,725	74,778	79,7
erfunctional Adjustn				
5100	Fleet Allocation	12,361	12,361	12,3
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		12,361	12,361	12,3
		96,086	87,139	92,0
bt Principal and Inte				
5900	Debt Interest	13,547	13,547	12,0
5905	Debt Principal	28,877	28,877	30,3
3950	Prior year (surplus) deficit	-	-	-
tal Net Levy		138,511	129,563	134,5

	lan			
2013 Financial P.	uun	2012		2013
			Projection	Budget
	Operating Plan - Cost Code	Summary		
Revenues				
Special Levy, Local Im		15,000	14.700	15.000
3000 3005	Taxes - Residential Taxes - Multi-Residential	15,000 2,600	14,700 2,450	15,000 2,450
3010	Taxes - Mutti-Residential Taxes - Commercial	120,000	118,270	120,000
3012	Taxes - Commercial Vacant Unit	-	- 110,270	-
3014	Taxes - Commercial Vacant Land	-	381	-
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial Taxes - Industrial Vacant Unit	-	-	-
3032 3034	Taxes - Industrial Vacant Unit Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries	-	(10)	-
3075 3080	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs			
3080	Taxes - Capped Rebates/Claw Backs Taxes - W/O's	(3,000)	(2,875)	(2,000
3090	Taxes - PIL's	1,200	- (2,075)	1,200
3095	Local Improvements - Residential	-,2		
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants &				
3200 3205	Grants & Subsidies - Federal Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges	Grants & Subsidies Other			
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310 3315	Fares & Fees Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350 3355	Minor Hockey Figure Skating			
3360	Programs Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505 3510	Merchandise Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	1,430	-
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations Combined			
3800 3801	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential			
3802	Reg 170 Surchige - Residential Reg 170 Surchige - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	5,882	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Re				
3900 3905	Contribution from DC Passaryes	16 426	16 426	16,43
3903	Contribution from DC Reserves	16,436 152,236	16,436 156,663	153,086

Town of Tillson 2013 Financial			230	- Parking
		201		2013
		Budget	Projection	Budget
	Operating Plan - Cost Co.	la Summary		
Expenditures	Operating Fran - Cost Co	T T		
Labour				
5001	Full-time Regular	27,848	20,557	22,848
5002	Full-Time Overtime	-	218	•
5003	Part-Time Regular	5,300	5,100	5,300
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	•
5071 5072	EI Expense	-	-	-
5073	WSIB Expense EHT Expense	-	-	-
5074	OMERS Expense	-	-	
5075	Vacation Expense	-	-	-
5076	Sick Expense		-	_
5077	Life Insurance Expense	_	-	
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	
5080	Overhead Offset	-	-	•
5081	Health Club (Taxable)	-	-	
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	2.716	2 2 4 4	2.71
5300	Supplies	3,716	3,341	3,710
5305 5310	Program Supplies			
5310	Equipment Supplies & Repairs Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	_	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	•
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605 5850	Interest And Finance Charges			
5800	Bad Debt Expense Tax External Payments			
Contracted Services	Tax External Fayments			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	25,500	23,500	25,500
5510	Equipment Maintenance Contracts		,	,
Contributions to Res				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	5,882	-
		62,364	58,598	57,36
		(89,872)	(98,065)	(95,722
nterfunctional Adjus				
5100	Fleet Allocation	33,922	33,922	33,92
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	22.055	22.022	22.05
		33,922	33,922	33,92
Debt Principal and In	tornet	(55,950)	(64,143)	(61,80
Jebt Principal and In	Debt Interest	9,347	9,347	8.91
5905	Debt Principal	6,837	6,837	6,83
3950	Prior year (surplus) deficit	0,037	0,037	0,03
Fotal Net Levy	11101 year (ourprus) deficit	(39,766)	(47,960)	(46,044

<i>5</i> 1	vear	Capital Plan	Capita	al Costs
		<u>Description</u>	Expenditures	Reserves
1		Future parking lot repairs	_	46,044
2				
3				
4				
5				
		2013	-	46,044
1		Rehabilitate Parking Lot 9A	250,000	
2		Rehabilitate Parking Lots 5A	35,000	
3		Future parking lot repairs		47,425
4				
5				
		2014	285,000	47,425
-1		Rehabilitate Parking Lot 7A	250,000	
2		Future parking lot repairs		31,411
3				
4				
5				
		2015	250,000	31,411
-1		Rehabilitate Parking Lots 8A	120,000	
2		Rehabilitate Parking Lots 11A	45,000	
3		Future parking lot repairs		32,354
4				
5				
		2016	165,000	32,354
1		Rehabilitate Parking Lot 6A	200,000	
2		Future parking lot repairs		33,324
3				
4				
5				
		2017	200,000	33,324

2012 51 117	urg	200 5		Recycling
2013 Financial F	Plan		_	****
		Budget	2 Projection	2013 Budget
		Duaget	Trojection	Duuget
	Operating Plan - Cost Code	Summary		
Revenues		<u>-</u>		
Special Levy, Local Ir				
3000	Taxes - Residential			
3005 3010	Taxes - Multi-Residential Taxes - Commercial			
3010	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit Taxes - Industrial Vacant Land			
3034 3040	Taxes - Industrial Vacant Land Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs			
3080 3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & 3200	Subsidies Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	158,384	123,407	137,58
Jser Charges	Status de Baccada de Santa	700,001	120,107	107,00
3300	Miscellaneous Revenue	22,000	20,978	20,00
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310 3315	Fares & Fees Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350 3355	Minor Hockey Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			_
3420	Certificates			
3430	Inspections			
3500 3505	Rentals Merchandise	04 000	86.014	90 M
3505 3510	Merchandise Concession Sales	94,000	86,916	88,00
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Captial Surchrge - Residential			
3702	Captial Surchrge - General			
3705 3800	Donations Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
pecified Revenues				
3805	Development Charges			
3810	Sale of Assets Debenture Proceeds			
3820 Contribution from Re				
Commoduoli Holli Kt		_	_	_
3900	Contribution from Reserves			
3900 3905	Contribution from Reserves Contribution from DC Reserves			

Town of Tillsonb 2013 Financial F		280 - 3	280 - Solid Waste & Recycling	
		20	12	2013
		Budget	Projection	Budget
	Operating Plan - Cost Co	te Summary		
Expenditures Labour				
5001	Full-time Regular	65,832	53,733	50,432
5002	Full-Time Overtime	1,767	1,408	1,767
5003	Part-Time Regular	23,592	16,054	22,592
5004	Part-Time Overtime	-	-	-
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074 5075	OMERS Expense Vacation Expense	-	-	-
5076	Sick Expense		-	
5077	Life Insurance Expense	_	_	_
5078	Health Care Expense	_	-	
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental	1,200	1,198	1,200
5110	Fuel & Oil			
5115 5200	Discounts Taken Materials/Inventory	89,240	75,676	83,420
5300	Supplies	2,355	500	2,356
5305	Program Supplies	2,333	500	2,550
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	500	520	500
5330	Insurance	16	15	16
5331	Insurance Claims			
5335 5400	Telephone, Fax & Modem			
5405	Miscellaneous Expense Meeting Expenses	-		-
5410	Advertising & Promotions	650	1,315	1,400
5415	Training & Workshops	-	-	- 1,100
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800 Contracted Services	Tax External Payments			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	107,066	98,752	107,068
5510	Equipment Maintenance Contracts	217,122	,	
Contributions to Reser				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		292,218	249,171	270,751
Interferentia 1 A -1'	monto	17,834	17,870	25,166
Interfunctional Adjust 5100	Fleet Allocation	90,285	90,285	90,285
5650	Facilities Allocation	20,283	70,203	20,20.
5700	Corp Admin Allocation	22,964	22,964	30,022
5705	Comm. Services Allocation	,		
5710	Operations Allocation	6,480	6,480	6,814
		119,729	119,729	127,121
		137,563	137,599	152,287
Debt Principal and Int				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	137,563	137,599	152,287

J yeu	a Capital I tan		Cupitat Costs	
	Description	<u>Expenditures</u>	Reserves	
1	Replace Shed	3,000		
2				
3				
4				
5				
	2013	3,000	_	
1	Tar and chip - 2nd Coat	25,000		
2				
3				
4				
5				
	2014	25,000	-	
1				
2				
3				
4				
5				
	2015		_	
1				
2				
3				
4				
5	2016			
	2016		-	
1				
2				
3				

Capital Costs

Town of Tillsonburg 2013 Financial Plan

5 y	5 year Capital Plan		Capital Costs	
		Description	Expenditures	Reserves
4				
5				
		2017	_	_

1012 Fr	nburg			130 - Flee
2013 Financial	Plan	***		
		Budget	Projection	2013 Budget
		Duuget	Trojection	Duuget
	Operating Plan - Cost Code Summary		Total	
evenues				
	Improvements, PILS			
3000	Taxes - Residential	-	-	-
3005 3010	Taxes - Multi-Residential Taxes - Commercial	-	-	
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land	-	_	_
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	=	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040 3050	Taxes - Pipelines Taxes - Farmland	-	-	-
3055	Taxes - Farmland Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090 3095	Taxes - PIL's Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-		
3100	Tax Adjustments	_	_	-
3105	Taxes - Penalty & Interest	-	-	-
overnment Grants		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
ser Charges 3300	Miscellaneous Revenue	14,000	8,470	8,00
3301	Residential Usage	-	-	- 0,0
3302	General Usage	-	-	_
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325 3330	Sports Fields Fees Youth Program Fees	-	-	_
3335	Adult Program Fees	-		
3340	Summer Programs	_	_	_
3345	Participate Programs	-	-	_
3350	Minor Hockey	-	_	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400 3410	Permit Fees Licence Fees	-	-	-
3410	Certificates	-	-	<u> </u>
3430	Inspections	-	_	
3500	Rentals	1,126,410	1,149,202	1,134,6
3505	Merchandise			-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601 3700	Late Payment Charges	-	-	-
3700	Special Capital Surchrge - Residential	-	-	-
3702	Capital Surchige - Residential Capital Surchige - General	_	_	_
3705	Donations Donations	-	-	
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surchrge - Residential	-	-	-
3802	Reg 170 Surchrge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
ecified Revenues		-	10.024	-
3805 3810	Development Charges Sale of Assets	-	18,034	-
3810	Debenture Proceeds	-	-	-
Contribution from			-	
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
3903				

Town of Tillsonbi	-			130 - Fleet
2013 Financiai F	iun	20	12	2013
		Budget	Projection Projection	Budget
Expenditures	perating Plan - Cost Code Summary		Total	
Labour	E II Con Day Inc	212 000	252.400	202.166
5001 5002	Full-time Regular Full-Time Overtime	212,800 11,379	253,490 3,717	203,160
5002	Part-Time Overtime Part-Time Regular	11,5/9	3,/1/	10,61
5004	Part-Time Overtime	-	_	
5060	Retroactive Pay Expense	-	-	-
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	_	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078 5079	Health Care Expense	-	-	-
5079	Personal Day Expense Overhead Offset	-	-	
5080	Health Club (Taxable)	-	-	
5085	Telephone Allowance			
Purchases	Telephone Timo Mance			
5105	Equipment Rental	-	_	_
5110	Fuel & Oil	117,100	121,998	139,35
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	23,500	23,322	23,50
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	208,480	188,394	184,65
5315	Books & Publications	400	434	40
5320	Building Repairs & Maintenance	2,000	3,247	2,00
5325	Heat, Light & Water		-	-
5330	Insurance	42,147	40,987	41,90
5331 5335	Insurance Claims	11.000	0.100	11.00
5400	Telephone, Fax & Modem Miscellaneous Expense	11,080 11,502	8,188 11,854	11,00 13,44
5405	Meeting Expenses	11,302	11,654	13,44
5410	Advertising & Promotions	400	150	40
5415	Training & Workshops	3,000	3,203	3,00
5420	Special Events	-	-	-
5425	Special Projects	4,405	5,648	4,50
5430	Membership Expenses	250	220	25
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services		-	-	-
5500	Consultants, Legal & Audit	-	-	
5505	Subcontractors Expense	2,250	1,588	2,25
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reser		-	-	
5950 5955	Contributions to Reserves Contributions to DC Reserves	-	18,034	
3933	Contributions to DC Reserves	650,693	684,475	640,61
		(489,717)	(491,230)	(502,00
nterfunctional Adjust	ments	(402,717)	(471,230)	(302,00
5100	Fleet Allocation	-	-	
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	_	-	
		-	-	-
-		(489,717)	(491,230)	(502,00
Debt Principal and Into		-	-	-
5900	Debt Interest	46,003	47,040	41,55
5905	Debt Principal	108,671	108,667	95,69
3950	Prior year (surplus) deficit	-	-	
Total Net Levy		(335,044)	(335,523)	(364,75

5 yea	ır Capital Plan	Capital	Costs
	Description	Expenditures	Reserves
1	Bucket Truck replacement #66 - Hydro	_	
2	Trackless MT6 replacement #99 - Roads	_	
3	Leaf Loader replacement #100 - Roads	_	
4	Ice resurfacer replacement #166 - Parks	_	25,000
5	Future Capital projects		226,301
	N. G. IV.		
-	New Capital		
2	Trailer mounted HydroVac valve turner - shared Water/Hydro/Roads	-	
2	2013		
	2013	-	251,301
	1		
1	Trackless MT6 replacement #99 - Roads	141,571	
2	Leaf Loader replacement #100 - Roads	41,000	
3	Trailer mounted HydroVac valve turner - shared Water/Hydro/Roads	75,000	
4	Pumper Rescue replacement combined #70 & 72 Fire	,	260,000
5	Ice resurfacer replacement #166 - Parks	85,000	
6			
	2014	342,571	260,000
		· · · · · · · · · · · · · · · · · · ·	·
1	7 Passenger Mini Van replacement #32 Pool Vehicle (Fleet)	33,619	
2	Pumper Rescue replacement combined #70 & 72 Fire	500,000	
3	1 Ton Crew cab with slide-in sander & plow replacement #46 Roads	125,000	
4	Road Line Painting Machine replacement # 115 - Roads	12,360	
5	Hybrid Truck replacement(SUV) #31 - Engineering	42,000	
6	2 Way Poly blade replacement #127 - Roads	22,138	
7	1 Ton Service Truck replacement #42 - Fleet	127,214	
	2015	862,331	-

5 yea	r Capital Plan	Capital	ital Costs	
	<u>Description</u>	Expenditures	Reserves	
			·	
1	Forklift replacement # 143 - Hydro	52,167		
:	Cable Trailer replacement #233 - Hydro	122,000		
	Pole Trailer replacement #234 - Hydro	75,000		
	Hybrid Pickup Truck replacement #22 - Water	49,000		
	Trackless broom attachment - replacement #95	17,911		
5	Snowplow Sander replacement #75 - Roads	310,567		
-	3/4 ton pickup w dump box replacement #33 - Cemetery	79,942		
;	1 Ton w Dump body replacement #41 - Water	69,000		
)	1 Ton crewcab with service body replacement #23 - Roads	139,010		
)	Hybrid Pickup Truck replacement #29 - Parks	52,840		
1	Underslung plow replacement # 125 - Roads	20,000		
2	Plow replacement #119 - Roads	11,069		
3	Plow replacement #120 - Roads	11,069		
4	Plow replacement #121 - Roads	11,068		
5	Wing replacement #122 - Roads	11,069		
6	Wing replacement #123 - Roads	11,068		
7	Wing replacement #124 - Roads	11,069		
		11,000		
	V 2 V V			
	New Capital - pending approval	240.500		
_	New Snowplow/sander - Roads	249,500		
: -	New Trackless sidewalk tractor - Roads	141,571		
	New Trackless snowblower attachment - Roads	9,500		
-	New Trackless sander attachment - Roads	7,500		
	New Trackless broom attachment - Roads	17,911		
-	New Pump Drafting Test Pit - Fleet	48,000		
	2016	1,527,831		
	Snowplow sander replacement #64 - Roads	280,000		
	Passenger car replacement #36 - Bylaw	30,402		
	1 ton with dump body - replacement #40 Parks	112,743		
	Crew cab Pickup Truck- replacement #43 Parks	112,743		
	Flail mower replacement #98 - Roads	16,000		
	Rotary mower replacement #202 - Airport	20,000		
	Boom flail replacement #135 - Roads	19,000		
	Tandem trailer replacement #231 - Roads	16,000		
)	Trackless MT6 - replacement #84 roads	154,698		
1	Tractor backhoe - replacement #86 Water	126,677		
2	Paint trailer replacement #230 - Roads	17,000		
3	Hybrid Pickup replacement #19 - Engineering	45,000		
4	Minivan replacement #26 - Water	34,000		
5	Sewer rodder replacement #110 - Roads	63,000		
7	Zero turn mower replacement #201 - Cemetery	24,000		
3	Tractor replacement #89 Parks	46,972		
9	Tractor backhoe replacement #87 Cemetery	130,477		
)	Loader - replacement #80 Roads	228,335		
	Diamond groomer replacement #132 - Parks	22,000		
1				
l				
1	2017			

Tillsonburg Hydro				1	!45 - Enterpr <mark>i</mark> :	se Services		
2013 Financial Pl	an							
		2011		2012		2013		
		Actual	YTD	Budget	Projection	Budget		
	perating Plan - Cost Code Summary		Consolidated Total					
Revenues Special Levy, Local Im	provements DH S							
3000	Taxes - Residential	-	-	-	_	_		
3005	Taxes - Multi-Residential	-	-	-	-	_		
3010	Taxes - Commercial	-	-	-	-	-		
3012	Taxes - Commercial Vacant Unit	-	-	-	-	-		
3014 3020	Taxes - Commercial Vancant Land	-	-	-	-	-		
3022	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit	-	-	-	-		_	
3030	Taxes - Industrial	-	-		-	_		
3032	Taxes - Industrial Vacant Unit	-	-	-	-	-		
3034	Taxes - Industrial Vacant Land	-	-	-	-	-		
3040	Taxes - Pipelines	-	-	-	-	-		
3050 3055	Taxes - Farmland Taxes - Farmland Dev. Phase 1	-	-	-	-	-	_	
3060	Taxes - Large Industrial		-			1		
3062	Taxes - Large Industrial Vacant Unit	-	-	-	-	_		
3070	Taxes - Supplementaries	-	-	-	-	-		
3075	Taxes - Bill 79 Capped Levy	-	-		-	-		
3080	Taxes - Capped Rebates/Claw Backs	-	-	-	-	-		
3085 3090	Taxes - W/O's Taxes - PIL's	=	-	-	-		-	
3095	Local Improvements - Residential	-	-		-	_	_	
3096	Local Improvements - Commercial	-	-	-	-	_		
3100	Tax Adjustments	-	-		-	-		
3105	Taxes - Penalty & Interest	-	-	-	-	-		
Government Grants & S		-	-	-	-	-		
3200 3205	Grants & Subsidies - Federal Grants & Subsidies - Provincial	-	-	-	-			
3210	Grants & Subsidies-Other	-	-		-	_	_	
Jser Charges		-	-	-	-	_		
3300	Miscellaneous Revenue	3,364,550	788,745	3,531,373	2,561,675	2,778,004		
3301	Residential Usage	-	-	-	-	-		
3302	General Usage	-	-	-	-	-		
3305 3310	Admissions Fares & Fees	-	-	-				
3315	Memberships	-	-	-	-	_		
3320	Seasonal Revenues	-	-	-	-	_		
3325	Sports Fields Fees	-	-		-	-		
3330	Youth Program Fees	-	-	-	-	-		
3335	Adult Program Fees	-	-	-	<u>-</u>	-		
3340 3345	Summer Programs Participate Programs	-	-	-	-			
3350	Minor Hockey	-	-	-	-		_	
3355	Figure Skating	-	-	-	-	-		
3360	Programs	-	-	Θ.	-	-		
3365	Landscaping	-	-	-	-	-		
3400	Permit Fees	-	-	-	-	-		
3410 3420	Licence Fees Certificates	-	-	-	-		_	
3430	Inspections	_	-	-	-	_		
3500	Rentals	26,184	11,107	26,700	24,207	26,100		
3505	Merchandise	-	-	-	-	-		
3510	Concession Sales	-	-	-	-	-		
3515 3600	Vending Machines Interest	75,050	25	75,000	75,000	205,000		
3601	Late Payment Charges	75,050	- 25	/5,000	/5,000	203,000	-	
3700	Special Special	=	-	-	-	_		
3701	Capital Surchrge - Residential	-	-		-	-		
3702	Capital Surchrge - General	-	-	ı	-	-		
3705	Donations	=	-	-	-	-	_	
3800	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential	-	=	=	= =	-	_	
3801	Reg 170 Surchrge - Residential Reg 170 Surchrge - General	-	-	-			-	
3801 3802	Reg /O Surchrge - General	1				_		
3801 3802 3815	Extraordinary Revenue	=	-					
3802			-	=	-	-		
3802 3815 3999 Specified Revenues	Extraordinary Revenue Revenue Clearing Account		-	- -	<u>-</u> -	=		
3802 3815 3999 Specified Revenues 3805	Extraordinary Revenue Revenue Clearing Account Development Charges			1 1	- - -	- - -		
3802 3815 3999 Specified Revenues 3805 3810	Extraordinary Revenue Revenue Clearing Account Development Charges Sale of Assets		- - -	- - -	- - - -	- - -		
3802 3815 3999 Specified Revenues 3805 3810 3820	Extraordinary Revenue Revenue Clearing Account Development Charges Sale of Assets Debenture Proceeds			1 1	- - -	- - - -		
3802 3815 3999 Specified Revenues 3805 3810 3820	Extraordinary Revenue Revenue Clearing Account Development Charges Sale of Assets Debenture Proceeds serves		- - -	- - -	- - - -	- - - -		
3802 3815 3999 Specified Revenues 3805 3810 3820 Contribution from Res	Extraordinary Revenue Revenue Clearing Account Development Charges Sale of Assets Debenture Proceeds		- - - -	- - - -	- - - -	- - - - -		

Tillsonburg Hydr				j	145 - Enterpr <mark>ise Services</mark>		
2013 Financial P	Plan						
		2011 Actual	YTD	2012 Budget	Projection	2013 Budget	
		Actual	110	Duuget	Trojection	Duuget	
0	perating Plan - Cost Code Summary		Co	nsolidated To	tal		
Expenditures	/	+					
abour		-	-	12,000	-	-	
5001	Full-time Regular	1,018,419	374,391	1,025,530	956,899	1,080,525	
5002	Full-Time Overtime	69,826	12,663	18,850	26,554	17,666	
5003	Part-Time Regular	5,170	2,467	5,000	2,467	-	
5004	Part-Time Overtime	-	-	-	-	-	
5060 5070	Retroactive Pay Expense CPP Expense	30,509	16,420	-	16,420	-	
5071	EI Expense	14,760	8,811	-	8,811	-	
5072	WSIB Expense	7,281	3,681		3,681	-	
5073	EHT Expense	18,712	6,881	_	6,881	_	
5074	OMERS Expense	56,573	27,515	-	27,515	<u>-</u>	
5075	Vacation Expense	68,946	20,951	-	20,951	-	
5076	Sick Expense	30,328	17,037	-	17,037	-	
5077	Life Insurance Expense	20,509	7,402	-	7,402	-	
5078	Health Care Expense	46,385	20,060	-	20,060	-	
5079	Personal Day Expense	3,601	1,744	-	1,744	-	
5080	Overhead Offset	(297,654)	(82,179)	-	(82,179)	-	-
5081 5085	Health Club (Taxable) Telephone Allowance	50	94		94	-	
urchases	Telephone Allowance	-	-	-	-	-	-
5105	Equipment Rental	2,870	960	-	2,838	2,800	\vdash
5110	Fuel & Oil	2,070	-	-	2,656	2,000	
5115	Discounts Taken	-	_	_	_	_	
5200	Materials/Inventory	402,849	13,817	639,990	98,763	47,650	
5300	Supplies	42,788	35,001	50,000	66,769	48,350	
5305	Program Supplies	-	-	-	-	-	
5310	Equipment Supplies & Repairs	1,596	380	1,600	580	1,600	
5315	Books & Publications	-	-	-	-	-	
5320	Building Repairs & Maintenance	-	-	-	-	. .	
5325	Heat, Light & Water	4,120	1,420	3,400	3,420	4,200	
5330	Insurance	32,733	26,623	26,624	26,460	30,800	
5331 5335	Insurance Claims Telephone, Fax & Modem	1,000 8,383	2,745	7,200	6,812	8,058	
5400	Miscellaneous Expense	63,421	18,023	491,600	59,029	73,600	_
5405	Meeting Expenses	2,360	544	-	18,465	1,100	
5410	Advertising & Promotions	17,846	3,071	_	3,071	3,800	
5415	Training & Workshops	37,054	24,260	62,000	63,415	70,000	
5420	Special Events	-	-	-	-	-	
5425	Special Projects	124,987	34,641	-	34,641	-	
5430	Membership Expenses	28,935	28,961	30,000	24,888	26,600	
5600	Rent Expense	92,441	37,560	90,144	82,632	132,620	
5605	Interest And Finance Charges	-	-	-	-	-	
5850	Bad Debt Expense	-	-	-	-	•	
5800 ontracted Services	Tax External Payments	-	-	-	-	-	
5500	Consultants, Legal & Audit	24,714	2,031	20,000	67,682	28,200	
5505	Subcontractors Expense	387,853	223,917	95,500	298,051	114 600	
5510	Equipment Maintenance Contracts	47,077	51,323	48,000	51,323	55 JGot	
ontributions to Reser		-		-	-	Fleet	increase to rtment for c
5950	Contributions to Reserves	-	-	-	-		ula purpose:
5955	Contributions to DC Reserves	-	-	-	-		
		2,416,442	943,216	2,627,438	1,943,177	1,747,169	
		(1,049,342)	143,338	(1,005,635)	(717,706)	(1,261,935)	\sqcup
terfunctional Adjust		-		-	-		0.000
5100	Fleet Allocation	173,530	37,572	196,477	196,477	177,799	0.00%
5650	Facilities Allocation	400 122	200.000	400 100	401.630	- 625,000	
5700 5705	Corp Admin Allocation Comm. Services Allocation	488,133	200,880	482,108	481,638	625,008	
5710	Operations Allocation	244,314	60,690	145,660	145,290	146,387	
3/10	Operations Anocation	905,978	299,142	824,245	823,405	949,194	+
		(143,364)	442,480	(181,390)		(312,741)	
ebt Principal and Int	erest	(115,554)	-	- (101,570)	- (1,0011,111)	(= 129, F1) -	
5900	Debt Interest	-	-	-	-	-	
5905	Debt Principal	-	-	-	-	-	
3950	Prior year (surplus) deficit	=	=	=	=	=	
otal Net Levy		(143,364)	442,480	(181,390)	(1,541,111)	(312,741)	1 -

2012 Fin	ro Inc.			Î	TO EMERITA	se Services
2013 Financial I	Plan	****		****		
		2011 Actual	YTD	2012 Budget	Projection	2013 Budget
		7 Setuar	110	Duager	Trojection	Duaget
(Operating Plan - Cost Code Summary			Town		
Revenues						
Special Levy, Local In						
3000 3005	Taxes - Residential Taxes - Multi-Residential					
3010	Taxes - Commercial					
3012	Taxes - Commercial Vacant Unit					
3014	Taxes - Commercial Vancant Land					
3020 3022	Taxes - Shopping Centre					
3030	Taxes - Shopping Centre Vacant Unit Taxes - Industrial					
3032	Taxes - Industrial Vacant Unit					
3034	Taxes - Industrial Vacant Land					
3040	Taxes - Pipelines					
3050 3055	Taxes - Farmland Taxes - Farmland Dev. Phase 1					
3060	Taxes - Farmand Dev. Frase 1 Taxes - Large Industrial					
3062	Taxes - Large Industrial Vacant Unit					
3070	Taxes - Supplementaries					
3075	Taxes - Bill 79 Capped Levy					
3080 3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's					
3085	Taxes - PIL's					
3095	Local Improvements - Residential					
3096	Local Improvements - Commercial					
3100	Tax Adjustments					
3105	Taxes - Penalty & Interest					
3200 3200	Grants & Subsidies - Federal					
3205	Grants & Subsidies - Provincial					
3210	Grants & Subsidies-Other					
Jser Charges						
3300	Miscellaneous Revenue	2,776	14,463	8,313	18,032	11,280
3301 3302	Residential Usage General Usage					
3305	Admissions					
3310	Fares & Fees					
3315	Memberships					
3320	Seasonal Revenues					
3325 3330	Sports Fields Fees Youth Program Fees					
3335	Adult Program Fees					
3340	Summer Programs					
3345	Participate Programs					
3350	Minor Hockey					
3355 3360	Figure Skating Programs					
3365	Landscaping					
3400	Permit Fees					
3410	Licence Fees					
3420	Certificates					
3430	Inspections	26 194	11 107	27.700	24.207	26 100
3500 3505	Rentals Merchandise	26,184	11,107	26,700	24,207	26,100
3510	Concession Sales					
3515	Vending Machines					
3600	Interest	75,050	25	75,000	75,000	205,000
3601	Late Payment Charges					
3700 3701	Special Capital Surchrge - Residential					
3702	Capital Surchrge - Residential Capital Surchrge - General					
3705	Donations General					
3800	Sewer Revenue-Surcharge					
3801	Reg 170 Surchrge - Residential					
3802	Reg 170 Surchrge - General					
3815 3999	Extraordinary Revenue Revenue Clearing Account					
pecified Revenues	10.000 Clearing / 1000tillt					
3805	Development Charges					
3810	Sale of Assets					
3820	Debenture Proceeds					
Contribution from R						
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves		1			

Tillsonburg Hydr 2013 Financial P						45 - Enterpris	se services	1
			2011 Actual	YTD	2012 Budget	Projection	2013 Budget	
						,		
<u>o</u>	perating Plan - Cost Code Summary				Town			
xpenditures								
abour								
5001	Full-time Regular		66,768	208,896	42,800	12,170	43,050	
5002	Full-Time Overtime		7,540	4,878	1,600	14,008	1,466	4
5003	Part-Time Regular		-	1,693	-	1,693	-	4
5004 5060	Part-Time Overtime							4
5070	Retroactive Pay Expense CPP Expense		30,509	16,420	_	16,420	_	-
5071	EI Expense		14,760	8,811	-	8,811	-	1
5072	WSIB Expense		7,281	3,681	-	3,681	-	1
5073	EHT Expense		18,712	6,881	_	6,881	-	1
5074	OMERS Expense		56,573	27,515	_	27,515	-	
5075	Vacation Expense		68,946	20,951	-	20,951	-	1
5076	Sick Expense		30,328	17,037	-	17,037	-	1
5077	Life Insurance Expense		20,509	7,402	-	7,402	-	
5078	Health Care Expense		46,385	20,060	-	20,060	-	
5079	Personal Day Expense		3,601	1,744	-	1,744	-	1
5080	Overhead Offset		(297,654)	(82,179)	-	(82,179)	-	1
5081	Health Club (Taxable)		50	94	-	94	-	4
5085	Telephone Allowance		-	-	-	-	-	4
turchases 5105	Equipment Rental		+					1
5110	Fuel & Oil							-
5115	Discounts Taken							-
5200	Materials/Inventory		7,492	5,332	6,000	8,082	6,000	1
5300	Supplies		700	513	600	883	700	
5305	Program Supplies		700	0.10	000	000	,,,,	
5310	Equipment Supplies & Repairs							1
5315	Books & Publications							
5320	Building Repairs & Maintenance							1
5325	Heat, Light & Water		4,120	1,420	3,400	3,420	4,200	
5330	Insurance							
5331	Insurance Claims							1
5335	Telephone, Fax & Modem							4
5400	Miscellaneous Expense		1,749	235	-	248	-	4
5405	Meeting Expenses		-	-	-	-	-	4
5410 5415	Advertising & Promotions Training & Workshops		-	-	-	-	-	4
5420	Special Events							1
5425	Special Projects							1
5430	Membership Expenses							1
5600	Rent Expense		2,297	-	-	-	-	
5605	Interest And Finance Charges							1
5850	Bad Debt Expense]
5800	Tax External Payments]
Contracted Services]
5500	Consultants, Legal & Audit		-	-	-	-	-	1
5505	Subcontractors Expense	JGott:		1,178	-	1,178	JGott:	
5510	Equipment Maintenance Contracts	Fleet increase	for this					ease for th
Contributions to Reser		department fo	or distribution				departm	ent for dist
5950 5955	Contributions to DC Passaryes	formula purpo	oses only				formula	urposes or
2933	Contributions to DC Reserves		08666	272 565	54.400	90,102	55 416	
			90,666	272,565 246,969	54,400 (55,613)	(27,138)	55,416 (186,964)	1
nterfunctional Adjustr	ments		(13,344)	270,707	(33,013)	(27,130)	(100,704)	1 /
5100	Fleet Allocation		9,984	1,518	14,223	14,223	14,223	† *
5650	Facilities Allocation		2,500	1,010	,==0	- 1,==0	,===	1
5700	Corp Admin Allocation							1
5705	Comm. Services Allocation							1
5710	Operations Allocation							
			9,984	1,518	14,223	14,223	14,223	
-			(3,360)	248,487	(41,390)	(12,915)	(172,741)]
ebt Principal and Inte								
5900	Debt Interest							1
5905	Debt Principal		1					1
3950	Prior year (surplus) deficit		-	-		- (1-0		4
otal Net Levy			(3,360)	248,487	(41,390)	(12,915)	(172,741)	

2012 53	o Inc.			- 1	43 - Lineipii	ise Services
2013 Financial P	Plan					
		2011 Actual	YTD	2012 Budget	Projection	2013 Budget
		Actual	110	Duugei	rrojection	Duugei
0	perating Plan - Cost Code Summary			Hydro (total)		
Revenues					T	
Special Levy, Local In						
3000 3005	Taxes - Residential	-	-	-	-	-
3010	Taxes - Multi-Residential Taxes - Commercial	-	-	-	-	-
3012	Taxes - Commercial Vacant Unit	_	-	-	-	
3014	Taxes - Commercial Vancant Land	-	-	-	-	-
3020	Taxes - Shopping Centre	-	-	-	-	-
3022 3030	Taxes - Shopping Centre Vacant Unit Taxes - Industrial	-	-	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-		-	
3034	Taxes - Industrial Vacant Land	-	-	-	-	
3040	Taxes - Pipelines	-	-	-	-	-
3050	Taxes - Farmland	-	-	-	-	-
3055 3060	Taxes - Farmland Dev. Phase 1 Taxes - Large Industrial		-	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-		-	
3070	Taxes - Supplementaries	-	-	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-	-	-
3085	Taxes - W/O's	-	-	-	-	-
3090 3095	Taxes - PIL's Local Improvements - Residential	-	-	-	-	-
3096	Local Improvements - Residential Local Improvements - Commercial		-		-	
3100	Tax Adjustments	_	_	_	_	-
3105	Taxes - Penalty & Interest	-	-	-	-	-
Government Grants &		-	-	-	-	-
3200	Grants & Subsidies - Federal	-	-	-	-	-
3205 3210	Grants & Subsidies - Provincial Grants & Subsidies-Other	-	-	-	-	-
User Charges	Grants & Subsidies-Other	-		-		
3300	Miscellaneous Revenue	3,361,774	774,282	3,523,060	2,543,643	2,766,724
3301	Residential Usage		-	_	<u> </u>	-
3302	General Usage	-	-	-	-	-
3305	Admissions	-	-	-	-	-
3310 3315	Fares & Fees Memberships	=	-	-	-	-
3320	Seasonal Revenues	-		-		
3325	Sports Fields Fees	_	_	_	_	-
3330	Youth Program Fees	-	-	-	-	-
3335	Adult Program Fees	-	-	-	-	-
3340	Summer Programs	-	-	-	-	-
3345 3350	Participate Programs Minor Hockey	-	-	-	-	-
3355	Figure Skating	-	-	-	-	-
3360	Programs	=	-	-	=	-
3365	Landscaping	=	=	-	=	
3400	Permit Fees	-	-	-	-	-
3410	Licence Fees	-	-	-	-	=
3420 3430	Certificates	-	-	-	-	-
3500	Inspections Rentals		-	-	-	
3505	Merchandise	-	-	-	-	
3510	Concession Sales	-	-	-	-	-
3515	Vending Machines	-	-	-	-	-
3600	Interest Change	-	-	-	-	-
3601 3700	Late Payment Charges	=	-	-	-	
3700	Special Capital Surchrge - Residential	-	-	-	-	-
3702	Capital Surchige Residential Capital Surchige - General	-	-	-	-	-
3705	Donations	-	-	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-	-	-
3801	Reg 170 Surchrge - Residential	-	-	-	-	-
3802 3815	Reg 170 Surchrge - General Extraordinary Revenue	-	-	-	=	-
3815	Revenue Clearing Account		-	-	-	
Specified Revenues	200 on the country of		-	-	-	-
3805	Development Charges	-	-	-	-	-
3810	Sale of Assets	-	-	-	-	-
3820	Debenture Proceeds	-	-	-	-	-
Contribution from Re		-	-	-	-	-
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves	3,361,774	774,282	3,523,060	-	2,766,724

2012 Ein 1 1	01			1	45 - Enterpri	se Bervices
2013 Financial F	run	2011		2012		2013
		Actual	YTD	2012 Budget	Projection	Budget
	Perating Plan - Cost Code Summary			Hydro (total)		
xpenditures		-	-	-	-	-
ibour		-	-	12,000	-	
5001	Full-time Regular	951,651	165,495	982,730	944,729	1,037,475
5002 5003	Full-Time Overtime Part-Time Regular	62,287 5,170	7,785 773	17,250 5,000	12,546 773	16,200
5003	Part-Time Regular Part-Time Overtime	5,1/0	- 1/3	5,000	1/3	-
5060	Retroactive Pay Expense		-	-	-	
5070	CPP Expense	_	_	-	-	_
5071	EI Expense	-	-	_	-	-
5072	WSIB Expense	-	-	-	-	-
5073	EHT Expense	-	-	-	-	-
5074	OMERS Expense	-	-	-	-	-
5075	Vacation Expense	-	-	-	-	-
5076 5077	Sick Expense Life Insurance Expense	-	-	-	-	-
5078	Health Care Expense	-		-	-	-
5079	Personal Day Expense	-	-	-	-	
5080	Overhead Offset	-	-	-	-	-
5081	Health Club (Taxable)	-	-	-	-	-
5085	Telephone Allowance	-	-	-	-	-
ırchases		-	-	-	-	-
5105	Equipment Rental	2,870	960	-	2,838	2,800
5110	Fuel & Oil	-	-	-	-	-
5115	Discounts Taken	205.259	8,484	- 622,000	- 00 680	41.650
5200 5300	Materials/Inventory Supplies	395,358 42,088	34,488	633,990 49,400	90,680 65,886	41,650 47,650
5305	Program Supplies	42,088	J 4 ,466	49,400	05,880	47,030
5310	Equipment Supplies & Repairs	1,596	380	1,600	580	1,600
5315	Books & Publications	-	-	-	-	-
5320	Building Repairs & Maintenance	-	-	-	-	_
5325	Heat, Light & Water	-	-		-	-
5330	Insurance	32,733	26,623	26,624	26,460	30,800
5331	Insurance Claims	1,000		-	-	-
5335 5400	Telephone, Fax & Modem	8,383	2,745	7,200	6,812	8,058
5405	Miscellaneous Expense Meeting Expenses	61,672 2,360	17,788 544	491,600	58,781 18,465	73,600 1,100
5410	Advertising & Promotions	17,846	3,071	-	3,071	3,800
5415	Training & Workshops	37,054	24,260	62,000	63,415	70,000
5420	Special Events		,	-	-	-
5425	Special Projects	124,987	34,641	-	34,641	-
5430	Membership Expenses	28,935	28,961	30,000	24,888	26,600
5600	Rent Expense	90,144	37,560	90,144	82,632	132,620
5605	Interest And Finance Charges	-	-	-	-	-
5850 5800	Bad Debt Expense Tax External Payments	-	-	-	-	-
ontracted Services	1 ax External Payments	-	-	-	-	-
5500	Consultants, Legal & Audit	24,714	2,031	20.000	67,682	28,200
5505	Subcontractors Expense	387,853	222,739	95,500	296,873	114.600
5510	Equipment Maintenance Contracts	47,077	51,323	48,000	51,323	55, 760
ontributions to Rese		-		-		Tlee depa
5950	Contributions to Reserves	-	-	ı	-	form
5955	Contributions to DC Reserves	-	-	=	-	
		2,325,776	670,651	2,573,038	1,853,075	1,691,753
	1	(1,035,998)	(103,631)	(950,022)	(690,568)	(1,074,971)
erfunctional Adjust 5100	Fleet Allocation	163,546	36,054	182 254	192 254	163 576
5650	Facilities Allocation	105,340	30,034 _	182,254	182,254	163,576
5700	Corp Admin Allocation	488,133	200,880	482,108	481,638	625,008
5705	Comm. Services Allocation	466,133	200,880	462,106		023,008
5710	Operations Allocation	244,314	60,690	145,660	145,290	146,387
		895,994	297,624	810,022	809,182	934,971
		(140,004)	193,992	(140,000)	(1,499,750)	(140,000)
1 . 7	erest	= 1	-	-	= 1	-
						-
5900	Debt Interest	-	-		-	
ebt Principal and Int 5900 5905 3950	Debt Interest Debt Principal Prior year (surplus) deficit		-	-		-

012 Einamaial I	ourg		210 - En	igineerin _?
913 Financial I	1an	2012	,	2013
		Budget	Projection	Budget
	Operating Plan - Cost Code	Summary		
venues	, DILC			
3000	mprovements, PILS Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062 3070	Taxes - Large Industrial Vacant Unit Taxes - Supplementaries			
3075	Taxes - Supplementaries Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs		-	
3085	Taxes - W/O's		+	
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal	1,800	-	1,8
3205	Grants & Subsidies - Provincial	-	-	
3210	Grants & Subsidies-Other			
ner Revenues	- N. H. D.	20.000	50.050	40.0
3300	Miscellaneous Revenue	20,000	59,070	40,0
3301 3302	Residential Usage			
3305	General Usage Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	100,000	69,584	
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates	1,500	3,650	1,5
3430	Inspections	4,500		4,5
3500 3505	Rentals Merchandise		-	
3510	Concession Sales			
3510	Vending Machines			
3600	Interest		+	
3601	Late Payment Charges			
3700	Special Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
ecified Revenues	D 1 CI			
3805	Development Charges			
3810	Sale of Assets			
2020	Debenture Proceeds			
3820			,	
ontribution from Re	eserves			
		-	-	-

2013 Financial P	lan		210 - E	
2013 Financiai P	ian	20	2012	
		Budget	Projection	2013 Budget
	Operating Plan - Cost Cod	e Summarv		
Expenditures Labour	operating Train Cost Cost	Summary		
5001	Full-time Regular	287,100	264,270	310,023
5002	Full-Time Overtime	7,000	7,305	9,00
5003	Part-Time Regular	37,000	34,258	37,06
5004	Part-Time Overtime	300	300	60
5060 5070	Retroactive Pay Expense CPP Expense	_	_	
5071	EI Expense		-	
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	=	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	=	=	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080 5081	Overhead Offset Health Club (Taxable)	-	-	-
5085	Telephone Allowance			
Purchases	relephone Anowance			
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	2,200	1,999	3,00
5305	Program Supplies	-	4,867	-
5310	Equipment Supplies & Repairs	3,000	440	3,50
5315	Books & Publications	300	783	80
5320	Building Repairs & Maintenance			
5325 5330	Heat, Light & Water			
5331	Insurance Insurance Claims			
5335	Telephone, Fax & Modem	5,000	2,909	3,00
5400	Miscellaneous Expense	4,856	3,996	5,00
5405	Meeting Expenses	600	600	60
5410	Advertising & Promotions	-	2,038	_
5415	Training & Workshops	5,000	4,820	8,00
5420	Special Events			
5425	Special Projects	5,000	5,000	3,00
5430	Membership Expenses	1,200	1,549	2,50
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800 Contracted Services	Tax External Payments			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts	_	_	-
Contributions to Reser				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		358,556	335,133	386,08
		230,756	202,829	338,28
nterfunctional Adjust				
5100	Fleet Allocation	12,000	12,000	12,00
5650	Facilities Allocation			
5700	Corp Admin Allocation		+	
5705 5710	Comm. Services Allocation Operations Allocation	(154,715)	(154 715)	(161,09
3/10	Operations Anocation	(142,715)	(154,715) (142,715)	(149,09
		88,041	60,114	189,19
Debt Principal and Int	erest	00,041	50,117	107,17
5900	Debt Interest		+	
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy	• • • •	88,041	60,114	189,19

Town of Tillsonb 2013 Financial P		200 - Operations Administratio		
		2012		2013
		Budget	Projection	Budget
	Operating Plan - Cost Code	Summary		
evenues				
pecial Levy, Local In				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012 3014	Taxes - Commercial Vacant Unit Taxes - Commercial Vancant Land			
3020	Taxes - Commercial Validation Land Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy		1	
3080	Taxes - Capped Rebates/Claw Backs		1	
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095 3096	Local Improvements - Residential			
3100	Local Improvements - Commercial Tax Adjustments			
3105	Taxes - Penalty & Interest			
overnment Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
ther Revenues				
3300	Miscellaneous Revenue	-	-	
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345 3350	Participate Programs Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations Source Programs Surcharge		+	
3800 3801	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential		+	
3801	Reg 170 Surchrge - Residential Reg 170 Surchrge - General		+	
3802	Extraordinary Revenue		+	
3999	Revenue Clearing Account		+	
pecified Revenues	Revenue Clearing Account			
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds		+	
Contribution from Re			+	
3900	Contribution from Reserves	-	-	
3905	Contribution from DC Reserves			
	L Contribution from DC Reserves		1	

Town of Tillsonburg 2013 Financial Plan		200 - Operations Administration		
2010 1 00000001		201	12	2013 Budget
		Budget	Projection	
	On anything Plan. Cont. Co.	I. C		
Expenditures	Operating Plan - Cost Coa	le Summary		
Labour				
5001	Full-time Regular	243,600	220,679	242,400
5002	Full-Time Overtime	-	596	
5003	Part-Time Regular			
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072 5073	WSIB Expense EHT Expense	•	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	_	-	_
5076	Sick Expense	-	_	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases	For instance Posteria			
5105 5110	Equipment Rental Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	565	477	563
5305	Program Supplies			
5310	Equipment Supplies & Repairs	300	300	300
5315	Books & Publications	900	655	900
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	2,180	2,169	2,180
5400	Miscellaneous Expense	3,425	1,212	3,425
5405 5410	Meeting Expenses Advertising & Promotions	-	63	-
5415	Training & Workshops	3,146	4,547	4,100
5420	Special Events	3,140	7,577	7,100
5425	Special Projects			
5430	Membership Expenses	1,500	1,493	1,500
5600	Rent Expense	<u> </u>		
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	-	526	-
5510 Contributions to Reser	Equipment Maintenance Contracts			
5950	Contributions to Reserves		_	
5955	Contributions to DC Reserves			
3733		255,616	232,717	255,370
		255,616	232,717	255,370
Interfunctional Adjusti				
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation	(150.350)	(150.3(0)	(154.405
5710	Operations Allocation	(159,360)	(159,360)	(154,487
		(159,360) 96,256		(154,487
Debt Principal and Inte	prest	90,236	73,357	100,883
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	_	_	-
Total Net Levy	V (F)	96,256	73,357	100,883