



TOWN OF TILLSONBURG

2013 OPERATION SERVICES BUSINESS PLAN

DIRECTOR OF

OPERATIONS

2013 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Wabash Road , WabashRd.- Westerly Limit - Paving	Engineering	Manager of Engineering	\$68,200	\$0	Q3 2013	
Glendale Drive, Hawthorne Cres- Parkside Dr. Reconstruction Ph.1	Engineering	Manager of Engineering	\$151,000	\$0	Deferred to Q4 2014	
Brock Street, Tillson Ave. TO Maple Ln. Reconstruction (Top lift in 2013)	Engineering	Manager of Engineering	\$27,600	\$0	Q3 2013	
Annual Paving	Engineering	Manager of Engineering	\$150,000		Q3 2013	
Trottier 1- Phase 1 Reconstruction - Thistle Court, Goldenrod to to Cul- de-Sac	Engineering	Manager of Engineering	\$256,000	\$0	Q4 2013	
Traffic Study for Hospital Area (PPP)	Engineering	Manager of Engineering	\$ 15,000 (In kind)	\$0	Q4 2013	
KHCL Projects- Oxford to Tillson Ave & North Street -Broadway Inter-section Pavement -Concession St/ Broadway Signal Upgrade(carry-over)	Engineering	Manager of Engineering	\$5 0,500	\$0	Deferred to Q4 2014	

2013 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Reserve for 2014 - Reconstruct Parking Lot 8A	Engineering	Manager of Engineering	\$35,000	\$0	Q4 2013	
Review GIS and Work Order System	Engineering and Public Works	Manager of Engineering and Roads Manager	\$0	\$0	Q4 2013	
Implement Cost of Service Electricity Rates	Enterprise	Utility Manager	\$0	\$0	Q2 2013	
Voltage Conversion 4.16kV to 27.6kV	Enterprise	Utility Manager	\$0	\$0	Q4 2013	
Replace Unit #66 Hydro Bucket Truck	Fleet	Fleet Manager	\$364,000	\$0	Deferred to 2014	
Replace Unit #116 Ice Re-surfacer	Fleet	Fleet Manager	\$25,000	\$0	Q4 2013	

Risks

- Deferred Capital Replacement delays infrastructure replacement which increases life cycle costs therefore funding is critical. Value will be in the \$10's millions.
- Pre-budget Tender critical for obtaining best pricing. Save 15-25% cost of asset management. Value \$100- 500,000.
- Keep Capital Replacement (Asset Management) systems current so that have current asset inventory and condition rating listing for the entire business. We need to replace the right things at the right time to minimize life-cycle costs. Value - \$ millions.
- Maintain Sidewalk inspection program by using a summer co-op student required to demonstrate due diligence, conduct annual inspection and maintenance program. Minimize claims issues.
- Due to increased level of service (i.e. shorter response time lines) for pre-consultation and engineering review of new development, the work load of the engineering will increase. Suggest to increase the work week from 37.5 hours to 40 hours per week in 2012 which will align with the same working hours with the rest of the operation staffs. No net new budget cost since overtime will be reduced.

Opportunities

- ACR improves customer service to the community at large – ultimately save staff time by removing duplicate processes and tracks trends.
- Participate in the corporate health and safety program.
- The 5 year Fleet capital replacement plan allows for the timely replacement of town fleet assets to minimize maintenance costs and down- time for operational field crews.(Q4).
- Smart Meter System monitoring and tracking to ensure system is delivering expected outcomes(Q1-Q4).
- Transfer pricing study reducing operating costs to town.

Opportunities

- Voltage conversion planning & projects – voltage conversion work will continue annually for 10 plus years so as to minimize line losses and save money (Q4).
- Conservation Demand Management (CDM) plan to meet OPA requirements and conserve electricity (Q4).
- Implement and maintain Water Metering and CDM programs (Q4).
- Participate in one day county waste events (Q2).
- Inventory and commence condition assessment of sanitary sewer data (Q4).
- Improve preventative maintenance program for storm and sanitary sewer systems (Q4).

Future Departmental Directions: 3 year outlook

2014

Engineering

- Rehabilitate Infrastructure as per capital replacement Plan.

Public Works

- Maintain transportation network in accordance with town and minimum maintenance standards (1-4th Quarter).
- Reconstruct roads in accordance with Capital Replacement plan (2-4th Quarter).
- Assist in implementing new capital assets (subdivisions, etc) (1-4th Quarter).
- Review existing Snow plow equipment and potential upgrades /replacements vs. Additional Plow Truck and Sidewalk Unit and operators to maintain new growth areas (4th Quarter).
- Improve sidewalk inspection and rehabilitation program (1-4th Quarter).
- Replace sign room building at Public Works.

Fleet

- Continued focus on fire apparatus maintenance of external municipal fleets as an opportunity.
- To work with customers to ensure the best possible service is delivered at the appropriate level.
- Vehicle replacement schedule aids the budgeting process and allows for planned vehicle replacements
- Continue the fleet maintenance standard and PM Program
- Further implementation of hybrid vehicles and newer technologies to lower our annual fuel and maintenance costs.
- Installation of proper fire pump testing pit with hydrant supply.

Future Departmental Directions: 3 year outlook

2014

Enterprise Services

- Investigate diversify operations to provide other utility services such as locating and other installations on a cost recovery basis
- Investigate LED re-lamping program on a quadrant basis for street-light.

Solid Waste

- Solid Waste, transfer station 2nd coat of tar and chip est. \$25,000 4th Quarter.
- Continue to explore other markets for recycling of transfer station materials.
- Increase blue box items to promote further recycling.

Parking

- Resurface PL#8A (Avondale East Lot) Est. \$120,000.

Future Departmental Directions: 3 year outlook

2014

Sanitary Sewers

- Train and provide practical experience to employees for Wastewater Collection Certificates – Level 2.

Water Distribution System

- Additional Water Operator required to operate system and provide inspection.

Future Departmental Directions: 3 year outlook

2015

- Work with Hydro One to monitor transformer capacity at Tillson Ave. T.S. and Transmission system capacity to accomodate renewable energy projects.
- Review Parking Strategy and review short and long-term needs.
- Correct Parking Lot 7A settlement and review realignment of Elgin Street entrance subject to facility review of the town Est. \$250,000
- Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.

Future Departmental Directions: 3 year outlook

2016

- Looking at long range planning power projections to ensure adequate supply of electricity for existing and new customers.
- Detailed construction drawings, for inclusion of the Tillsonburg's electrical system.
- Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.
- New shop bays for future -Growth Works Yard Est.\$600,000.
- Rehabilitate parking lot 9A (Avondale Church–South Lot) (Q3) \$250,000.
- Rebuild and surface Parking Lot 11A (North of Sears) Est. \$45,000 in conjunction with Urban Design Study.
- Review additional engineering technologist to handle development and capital projects work projects.

Performance Measures

Operations Services Output Measures- Quantity

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Estimate
No. Contractors	20	20	20	20	20
Number of Active Subdivisions	3	12	12	12	12
Development Files	25	25	25	25	25
Minor Variances, Re-zonings , C of A's	70	60	60	60	60
Light duty Vehicles <1 Tonne	21	22 (2 Pool)	22(2 pool)	21 (2 Pool) (Parks #24 removed)	22 (Parks #24 returned to service)
Medium duty Vehicles <4.5 Tonne	8	8	8	7 (Parks #40 removed)	8 (Parks #40 returned to service)
Heavy duty Vehicles >4.5 Tonne	14	14	14	14	14
Light Equipment	54	54	54	52 (parks #102 and #203 removed).	53 (Parks #203 returned to service)

Performance Measures

Operations Services Output Measures- Quantity

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Estimate
Off- Road Equipment	21	21	21	20 (parks #101 removed)	20
Fleet Attachments	28	28	28	27 (parks #136 removed)	27
Trailers	11	11	11	10 (parks #239 removed)	10
Traffic Signals Maintained	6	6	6	6	6
Street Lights Maintained	2626	2626	2650	2710	2750
Km.- 3 Phase conductors (overhead + underground)	71.42	71.42	72	73	75
Km.- Single Phase conductors (overhead + underground)	84.41	84.41	84,41	84.24	84.24
Km.- underground conductors	54.53	54.53	54.53	54.46	54.46

Performance Measures

Operations Services Output Measures- Quantity

	2009 Actual	2010 Actual	2011 Actual	2012 Estimate	2013 Estimate
Km.- overhead conductors	101.3	101.3	101.3	102.3	102.3
Total Circuit km of line	155.83	155.83	156	156.79	158
Parking Lot spaces (on and off street)	1571	1571	1571	1571	1571
Lane km road	221	224	225	226	227
Km of Sidewalk	85.4	85.6	86	87.3	88
Km sanitary sewer maintained	96	96	98	104.7	107
Water Metered (cu.m)	2,332M	2,083M	2083	2100	2200

Performance Measures

Operations Services Efficiency Measures- \$ Cost

Department Taxation operating costs as a Percentage of Total Municipal
Taxation Operating Costs

	2009 Actual	2010 Actual	2011 Actual	2012 Budget	2013 Budget
Operations	27.8	19.7	19.7	18.0	18.1

Performance Measures

Operations Services Effectiveness

	2009	2010	2011	2012	2013
Engineering Enquiries /yr.	300	300	300	300	300
Consultants and Contractors	30	30	30	30	30
Developers	10	11	12	12	12
Litres of traffic paint placed	3780	3980	4000	4000	4050
Tonnes of cold patch	82.6	80	85	87	90
Storm Sewer plugs	10	4	4	4	5
Sanitary Main Plugs	10	4	5	5	6
Water-main Breaks	7	11	10	10	10

Human Resources

Allocation/Deployment Plan

Full Time	2010	2011	2012	2013	2014
Total FTE Requirements	37	37	37	38	39
Change from previous year	0	0	0	1*	2
•Note: 2013- FTE Increase 1 Water Operator •Note 2014- FTE Increase I HEO					

Human Resources

Allocation/Deployment Plan

Part Time	2010	2011	2012	2013	2014
Total FTE Requirements	1.32	1.32	1.65	1.98	1.98
Change from previous year	0	0	0.33*	0.33	0.66
•Note: PT Student Sidewalk Inspector in 2012. •PT HEO in 2014					

Town of Tillsonburg		170 - Conservation		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		-	-	-

Town of Tillsonburg		170 - Conservation		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Expenditures				
Labour				
5001	Full-time Regular	1,980	1,980	1,980
5002	Full-Time Overtime	-	77	-
5003	Part-Time Regular	120	185	120
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)			
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	1,000	1,000	1,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	3,000	3,000	1,500
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		6,100	6,241	4,600
		6,100	6,241	4,600
Interfunctional Adjustments				
5100	Fleet Allocation	567	567	567
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		567	567	567
		6,667	6,808	5,167
Debt Principal and Interest				
5900	Debt Interest	978	978	871
5905	Debt Principal	2,084	2,085	2,191
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		9,729	9,871	8,229

Town of Tillsonburg		220 - Roads		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	74,066	72,000	72,000
User Charges				
3300	Miscellaneous Revenue	-	3,500	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	94,116	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contributions from Reserves				
3900	Contribution From Reserves	-	-	-
3905	Contributions From DC Reserves			
		74,066	169,616	72,000

Town of Tillsonburg		220 - Roads		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Expenditures				
Labour				
5001	Full-time Regular	505,770	507,948	519,881
5002	Full-Time Overtime	10,092	12,677	10,092
5003	Part-Time Regular	45,873	89,725	51,873
5004	Part-Time Overtime	-	187	-
5060	Retroactive Pay Expense	-	-	-
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases				
5105	Equipment Rental	2,000	1,943	2,000
5110	Fuel & Oil	-	-	-
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	55,004	54,516	53,004
5305	Program Supplies			
5310	Equipment Supplies & Repairs	5,200	5,157	5,200
5315	Books & Publications	948	888	948
5320	Building Repairs & Maintenance	5,000	5,000	5,000
5325	Heat, Light & Water	38,000	32,053	35,000
5330	Insurance	109,793	109,576	115,055
5331	Insurance Claims	-	3,500	-
5335	Telephone, Fax & Modem	6,000	7,950	5,000
5400	Miscellaneous Expense	6,622	6,722	6,622
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	3,000	3,978	3,000
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses	1,600	1,600	1,600
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit	5,000	5,000	5,000
5505	Subcontractors Expense	215,200	212,289	218,200
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	94,116	-
		1,015,102	1,154,824	1,037,475
		941,036	985,208	965,475
Interfunctional Adjustments				
5100	Fleet Allocation	133,322	133,322	129,069
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	25,920	25,920	27,500
5705	Comm. Services Allocation			
5710	Operations Allocation			
		159,242	159,242	156,569
		1,100,278	1,144,450	1,122,044
Debt Principal and Interest				
5900	Debt Interest	205,258	205,258	191,358
5905	Debt Principal	211,097	211,096	195,760
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		1,516,633	1,560,805	1,509,162

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

5 year Capital Plan			Non-Town Portion					
Description			Total Project Expenditures	Hydro	Sanitary Sewer	Water	Roads	Contribution to Reserves
CARRYOVER PROJECTS 2013 Section:								
1								
2							-	
3							-	
CARRYOVER PROJECTS Totals:			-	-	-	-	-	-
NEW CAPITAL PROJECTS 2013 Section:								
1		Brock Street Recon - Surface Asphalt	46,000		9,200	9,200	27,600	
2		Electronic Record Keeping System - Road Patrols	-				-	
3		Wabash Road - Bell Mill S/R to west limit - Road Surfacing	68,200				68,200	
4	229	Annual Paving	150,000				150,000	
5		Thistle Court - Goldenrod Dr. to east limit of Cul-de-sac	428,508		61,266	111,256	255,986	
6		Glendale Dr. Area Recon (Phase 1) - Hawethorne & Parkside	-		-	-	-	
7		Oxford St Resurfacing - Broadway to Tillson Avenue - KHCL	-				-	
8		Broadway Resurfacing - North St to 120m South. - KHCL	-				-	
9		Signal Upgrade - Concession and Broadway	-				-	
10		Concession Street (Phase 1) - Parkwood Dr to Demeyere Ave.					-	-
							-	
NEW CAPITAL PROJECTS Totals:			692,708	-	70,466	120,456	501,786	-
			-				-	
TOTAL CAPITAL PROJECTS:			692,708	-	70,466	120,456	501,786	-
			692,708	-	70,466	120,456	501,786	-

2014 Section:								
							-	
1	229	Annual Resurfacing at various locations	150,000				150,000	
2	273	North Street - Broadway to Tillson Ave. (Sidewalk)	216,000				216,000	
3		Concession Street (Phase 1 & 2) - Maple Lane to Demeyere Ave	780,000		20,000	20,000	740,000	
4		Ridge Blvd Storm - Phase 1- Golden Road Dr. - westerly	320,000		10,000	100,000	210,000	
5		Salt containment area around shed	20,000				20,000	
6		Simcoe Street - Tillson Avenue to Vienna Road (330m)	318,700				318,700	
		Oxford St Resurfacing - Broadway to Tillson Avenue - KHCL	400,000				400,000	
		Broadway Resurfacing - North St to 120m South. - KHCL	70,000				70,000	
		Signal Upgrade - Concession and Broadway	35,000				35,000	
		Glendale Dr. Area Recon (Phase 1) - Hawethorne & Parkside	594,832		227,171	216,763	150,898	
			2,904,532	-	257,171	336,763	2,310,598	-

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

5 year Capital Plan

				Non-Town Portion					
Description				Total Project Expenditures	Hydro	Sanitary Sewer	Water	Roads	Contribution to Reserves
2015 Section:									
1	229	Annual Resurfacing at various locations	150,000					150,000	
2	273	North Street - Tillson Avenue to East Town Limit (Sidewalk)	84,000					84,000	
3		Ridge Blvd Storm - Phase 2- West of Goldenrod Dr. to East of Lady Ave.	320,000			10,000	100,000	210,000	
4		Glendale Drive - Victoria Street to Poplar Street (Reconstruction)	884,517			301,499	334,562	248,456	
5		Public Works Yard - Salt containment area around shed	20,000					20,000	
6		Camdon Court Reconstruction	377,812			11,000	156,449	210,363	
7		Third Street - Lisgar Ave. to Queen Street	130,000			30,000		100,000	
8		Vienna Road - Simcoe Street to Highway No.3 (1325m)	295,000					295,000	
9		Old Vienna Road and Big Otter Creek Erosion	268,000					268,000	
				2,529,328	-	352,499	591,011	1,585,818	-
2016 Section:									
1	229	Annual Resurfacing at various locations	150,000					-	
2		Newell Road - Town Limit to Bayham Drive (Top Lift)	130,000					150,000	
3		Ridge Blvd Area Recon (Phase 4) - Lady Ave, Denis Ct, Richard Ct.	650,000			10,000	150,000	490,000	
4		Young Street Storm Outlet Phase 1	250,000					250,000	
5		Retaining Wall - Baldwin Street or George Street	40,000					40,000	
6		Birch Drive and Hillside Drive	1,322,828			472,175	454,465	396,188	
7		KHCL	300,000					300,000	
8		Tanager Drive and Falcon Street	597,200			250,000	105,000	242,200	
				3,440,028	-	732,175	709,465	1,998,388	-
2017 Section:									
1	229	Annual Resurfacing at various locations	275,000					275,000	
2		Ridge Blvd Area Recon (Phase 5) - Goldenrod Dr, Burdock Court	450,000			10,000	100,000	340,000	
3		Baldwin Street Oil Well (Holland Gate to Rolph Street)	2,500,000					2,500,000	
4		Pine Avenue - Verna Drive to Simcoe Street	344,768			85,250	60,925	198,593	
5		James Avenue Area Reconstruction	905,704			11,000	359,694	535,011	
6		Gibson Drive Foot Bridge and Walkway	88,000					88,000	
7		Young Street - Vienna Road to Highway No.3 - Phase 2	480,000					480,000	
8		Broadway - Venison Street to North Town Limit (3225m resurfacing)	1,040,000					1,040,000	
		Young Street - Highway No. 3 to South Town Limit	615,401			430,350		185,051	
		Bell Mill Sideroad - Highway No.3 to end	409,910					409,910	
				7,108,783	-	536,600	520,619	6,051,565	-

Town of Tillsonburg		235 - Streetlights		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	-	-
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution fom Reserves				
3900	Contribution fom Reserves			
3905	Contribution fom DC Reserves			
		-	-	-

Town of Tillsonburg		235 - Streetlights		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Expenditures				
Labour				
5001	Full-time Regular	14,850	20,116	14,850
5002	Full-Time Overtime	1,500	295	1,500
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	11,000	10,714	11,000
5300	Supplies	12,100	11,282	12,100
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	190,000	192,144	200,000
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	1,000	3,680	2,000
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		230,450	238,232	241,450
		230,450	238,232	241,450
Interfunctional Adjustments				
5100	Fleet Allocation	8,248	8,248	8,248
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		8,248	8,248	8,248
		238,698	246,480	249,698
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		238,698	246,480	249,698

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Reserves</u>
1		LED Streetlights	-	
2				
3				
4				
5				
2013			-	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
2014			19,200	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
2015			19,200	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
2016			19,200	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
2017			19,200	-

Town of Tillsonburg		260 - Storm Sewers		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	278	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves			
3905	Contribution from DC Reserves			
		-	278	-
Expenditures				

Town of Tillsonburg		260 - Storm Sewers		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Labour				
5001	Full-Time Regular	26,500	15,197	22,500
5002	Full-Time Overtime	1,000	500	1,000
5003	Part-Time Regular	4,025	6,897	4,025
5004	Part-Time Overtime	-	-	-
5060	Retroactive Pay Expense	-	-	-
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases				
5105	Equipment Rental	-	-	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	7,200	7,185	7,200
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	-	-	-
5315	Books & Publications	-	-	-
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	-	-	-
5330	Insurance	-	-	-
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	-	-	-
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	-	-	-
5420	Special Events	-	-	-
5425	Special Projects	2,000	2,000	2,000
5430	Membership Expenses	-	-	-
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	43,000	43,000	43,000
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	278	-
		83,725	75,056	79,725
		83,725	74,778	79,725
Interfunctional Adjustments				
5100	Fleet Allocation	12,361	12,361	12,361
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		12,361	12,361	12,361
		96,086	87,139	92,086
Debt Principal and Interest				
5900	Debt Interest	13,547	13,547	12,070
5905	Debt Principal	28,877	28,877	30,355
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		138,511	129,563	134,511

Town of Tillsonburg			230 - Parking	
2013 Financial Plan				
			2012	2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	15,000	14,700	15,000
3005	Taxes - Multi-Residential	2,600	2,450	2,450
3010	Taxes - Commercial	120,000	118,270	120,000
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	381	-
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries	-	(10)	-
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's	(3,000)	(2,875)	(2,000)
3090	Taxes - PIL's	1,200	-	1,200
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	1,430	-
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	5,882	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	16,436	16,436	16,436
		152,236	156,663	153,086

Town of Tillsonburg		230 - Parking		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Expenditures				
Labour				
5001	Full-time Regular	27,848	20,557	22,848
5002	Full-Time Overtime	-	218	-
5003	Part-Time Regular	5,300	5,100	5,300
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,716	3,341	3,716
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	25,500	23,500	25,500
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	5,882	-
		62,364	58,598	57,364
		(89,872)	(98,065)	(95,722)
Interfunctional Adjustments				
5100	Fleet Allocation	33,922	33,922	33,922
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		33,922	33,922	33,922
		(55,950)	(64,143)	(61,800)
Debt Principal and Interest				
5900	Debt Interest	9,347	9,347	8,919
5905	Debt Principal	6,837	6,837	6,837
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		(39,766)	(47,960)	(46,044)

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

5 year Capital Plan			Capital Costs	
<u>Description</u>			<u>Expenditures</u>	<u>Reserves</u>
1		Future parking lot repairs		46,044
2				
3				
4				
5				
2013			-	46,044

1		Rehabilitate Parking Lot 9A	250,000	
2		Rehabilitate Parking Lots 5A	35,000	
3		Future parking lot repairs		47,425
4				
5				
		2014	285,000	47,425

1		Rehabilitate Parking Lot 7A	250,000	
2		Future parking lot repairs		31,411
3				
4				
5				
		2015	250,000	31,411

1		Rehabilitate Parking Lots 8A	120,000	
2		Rehabilitate Parking Lots 11A	45,000	
3		Future parking lot repairs		32,354
4				
5				
		2016	165,000	32,354

1		Rehabilitate Parking Lot 6A	200,000	
2		Future parking lot repairs		33,324
3				
4				
5				
		2017	200,000	33,324

Town of Tillsonburg		280 - Solid Waste & Recycling		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	158,384	123,407	137,585
User Charges				
3300	Miscellaneous Revenue	22,000	20,978	20,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise	94,000	86,916	88,000
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debt Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		274,384	231,301	245,585

Town of Tillsonburg		280 - Solid Waste & Recycling		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
Expenditures				
Labour				
5001	Full-time Regular	65,832	53,733	50,432
5002	Full-Time Overtime	1,767	1,408	1,767
5003	Part-Time Regular	23,592	16,054	22,592
5004	Part-Time Overtime	-	-	-
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental	1,200	1,198	1,200
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	89,240	75,676	83,420
5300	Supplies	2,355	500	2,356
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	500	520	500
5330	Insurance	16	15	16
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	650	1,315	1,400
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	107,066	98,752	107,068
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		292,218	249,171	270,751
		17,834	17,870	25,166
Interfunctional Adjustments				
5100	Fleet Allocation	90,285	90,285	90,285
5650	Facilities Allocation			
5700	Corp Admin Allocation	22,964	22,964	30,022
5705	Comm. Services Allocation			
5710	Operations Allocation	6,480	6,480	6,814
		119,729	119,729	127,121
		137,563	137,599	152,287
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		137,563	137,599	152,287

Town of Tillsonburg
 2013 Financial Plan
 5 year Capital Plan

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Reserves</u>
1		Replace Shed	3,000	
2				
3				
4				
5				
2013			3,000	-

1		Tar and chip - 2nd Coat	25,000	
2				
3				
4				
5				
2014			25,000	-

1				
2				
3				
4				
5				
2015			-	-

1				
2				
3				
4				
5				
2016			-	-

1				
2				
3				

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Reserves</u>
4				
5				
2017			-	-

Town of Tillsonburg		130 - Fleet		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary		Total		
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
User Charges		-	-	-
3300	Miscellaneous Revenue	14,000	8,470	8,000
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	1,126,410	1,149,202	1,134,622
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues		-	-	-
3805	Development Charges	-	18,034	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		1,140,410	1,175,705	1,142,622

Town of Tillsonburg		130 - Fleet		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary		Total		
Expenditures				
Labour				
5001	Full-time Regular	212,800	253,490	203,160
5002	Full-Time Overtime	11,379	3,717	10,811
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime	-	-	-
5060	Retroactive Pay Expense	-	-	-
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases				
5105	Equipment Rental	-	-	-
5110	Fuel & Oil	117,100	121,998	139,350
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	23,500	23,322	23,500
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	208,480	188,394	184,650
5315	Books & Publications	400	434	400
5320	Building Repairs & Maintenance	2,000	3,247	2,000
5325	Heat, Light & Water	-	-	-
5330	Insurance	42,147	40,987	41,901
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	11,080	8,188	11,000
5400	Miscellaneous Expense	11,502	11,854	13,443
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	400	150	400
5415	Training & Workshops	3,000	3,203	3,000
5420	Special Events	-	-	-
5425	Special Projects	4,405	5,648	4,500
5430	Membership Expenses	250	220	250
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	2,250	1,588	2,250
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	18,034	-
		650,693	684,475	640,615
		(489,717)	(491,230)	(502,007)
Interfunctional Adjustments				
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		-	-	-
		(489,717)	(491,230)	(502,007)
Debt Principal and Interest				
5900	Debt Interest	46,003	47,040	41,555
5905	Debt Principal	108,671	108,667	95,693
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		(335,044)	(335,523)	(364,759)

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

Description			Capital Costs	
			Expenditures	Reserves
1		Bucket Truck replacement #66 - Hydro	-	
2		Trackless MT6 replacement #99 - Roads	-	
3		Leaf Loader replacement #100 - Roads	-	
4		Ice resurfacer replacement #166 - Parks	-	25,000
5		Future Capital projects		226,301
		New Capital		
1		Trailer mounted HydroVac valve turner - shared Water/Hydro/Roads	-	
2				
2013			-	251,301

1		Trackless MT6 replacement #99 - Roads	141,571	
2		Leaf Loader replacement #100 - Roads	41,000	
3		Trailer mounted HydroVac valve turner - shared Water/Hydro/Roads	75,000	
4		Pumper Rescue replacement combined #70 & 72 Fire		260,000
5		Ice resurfacer replacement #166 - Parks	85,000	
6				
2014			342,571	260,000

1		7 Passenger Mini Van replacement #32 Pool Vehicle (Fleet)	33,619	
2		Pumper Rescue replacement combined #70 & 72 Fire	500,000	
3		1 Ton Crew cab with slide-in sander & plow replacement #46 Roads	125,000	
4		Road Line Painting Machine replacement # 115 - Roads	12,360	
5		Hybrid Truck replacement(SUV) #31 - Engineering	42,000	
6		2 Way Poly blade replacement #127 - Roads	22,138	
7		1 Ton Service Truck replacement #42 - Fleet	127,214	
2015			862,331	-

Town of Tillsonburg
2013 Financial Plan
5 year Capital Plan

5 year Capital Plan		Capital Costs	
Description		Expenditures	Reserves
1	Forklift replacement # 143 - Hydro	52,167	
2	Cable Trailer replacement #233 - Hydro	122,000	
3	Pole Trailer replacement #234 - Hydro	75,000	
4	Hybrid Pickup Truck replacement #22 - Water	49,000	
5	Trackless broom attachment - replacement #95	17,911	
6	Snowplow Sander replacement #75 - Roads	310,567	
7	3/4 ton pickup w dump box replacement #33 - Cemetery	79,942	
8	1 Ton w Dump body replacement #41 - Water	69,000	
9	1 Ton crewcab with service body replacement #23 - Roads	139,010	
10	Hybrid Pickup Truck replacement #29 - Parks	52,840	
11	Underslung plow replacement # 125 - Roads	20,000	
12	Plow replacement #119 - Roads	11,069	
13	Plow replacement #120 - Roads	11,069	
14	Plow replacement #121 - Roads	11,068	
15	Wing replacement #122 - Roads	11,069	
16	Wing replacement #123 - Roads	11,068	
17	Wing replacement #124 - Roads	11,069	
	New Capital - pending approval		
1	New Snowplow/sander - Roads	249,500	
2	New Trackless sidewalk tractor - Roads	141,571	
3	New Trackless snowblower attachment - Roads	9,500	
4	New Trackless sander attachment - Roads	7,500	
5	New Trackless broom attachment - Roads	17,911	
6	New Pump Drafting Test Pit - Fleet	48,000	
	2016	1,527,831	-
1	Snowplow sander replacement #64 - Roads	280,000	
2	Passenger car replacement #36 - Bylaw	30,402	
4	1 ton with dump body - replacement #40 Parks	112,743	
5	Crew cab Pickup Truck- replacement #43 Parks	112,743	
6	Flail mower replacement #98 - Roads	16,000	
7	Rotary mower replacement #202 - Airport	20,000	
8	Boom flail replacement #135 - Roads	19,000	
9	Tandem trailer replacement #231 - Roads	16,000	
10	Trackless MT6 - replacement #84 roads	154,698	
11	Tractor backhoe - replacement #86 Water	126,677	
12	Paint trailer replacement #230 - Roads	17,000	
13	Hybrid Pickup replacement #19 - Engineering	45,000	
14	Minivan replacement #26 - Water	34,000	
16	Sewer rodder replacement #110 - Roads	63,000	
17	Zero turn mower replacement #201 - Cemetery	24,000	
18	Tractor replacement #89 Parks	46,972	
19	Tractor backhoe replacement #87 Cemetery	130,477	
20	Loader - replacement #80 Roads	228,335	
21	Diamond groomer replacement #132 - Parks	22,000	
	2017	1,499,047	-

Tillsonburg Hydro Inc.				145 - Enterprise Services		
2013 Financial Plan						
		2011	2012		2013	
		Actual	YTD	Budget	Projection	Budget
Operating Plan - Cost Code Summary		Consolidated Total				
Revenues						
Special Levy, Local Improvements, PILS						
3000	Taxes - Residential	-	-	-	-	-
3005	Taxes - Multi-Residential	-	-	-	-	-
3010	Taxes - Commercial	-	-	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-	-	-
3020	Taxes - Shopping Centre	-	-	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-	-	-
3030	Taxes - Industrial	-	-	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-	-	-
3040	Taxes - Pipelines	-	-	-	-	-
3050	Taxes - Farmland	-	-	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-	-	-
3060	Taxes - Large Industrial	-	-	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-	-	-
3070	Taxes - Supplementaries	-	-	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-	-	-
3085	Taxes - W/O's	-	-	-	-	-
3090	Taxes - PIL's	-	-	-	-	-
3095	Local Improvements - Residential	-	-	-	-	-
3096	Local Improvements - Commercial	-	-	-	-	-
3100	Tax Adjustments	-	-	-	-	-
3105	Taxes - Penalty & Interest	-	-	-	-	-
Government Grants & Subsidies		-	-	-	-	-
3200	Grants & Subsidies - Federal	-	-	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-	-	-
3210	Grants & Subsidies-Other	-	-	-	-	-
User Charges		-	-	-	-	-
3300	Miscellaneous Revenue	3,364,550	788,745	3,531,373	2,561,675	2,778,004
3301	Residential Usage	-	-	-	-	-
3302	General Usage	-	-	-	-	-
3305	Admissions	-	-	-	-	-
3310	Fares & Fees	-	-	-	-	-
3315	Memberships	-	-	-	-	-
3320	Seasonal Revenues	-	-	-	-	-
3325	Sports Fields Fees	-	-	-	-	-
3330	Youth Program Fees	-	-	-	-	-
3335	Adult Program Fees	-	-	-	-	-
3340	Summer Programs	-	-	-	-	-
3345	Participate Programs	-	-	-	-	-
3350	Minor Hockey	-	-	-	-	-
3355	Figure Skating	-	-	-	-	-
3360	Programs	-	-	-	-	-
3365	Landscaping	-	-	-	-	-
3400	Permit Fees	-	-	-	-	-
3410	Licence Fees	-	-	-	-	-
3420	Certificates	-	-	-	-	-
3430	Inspections	-	-	-	-	-
3500	Rentals	26,184	11,107	26,700	24,207	26,100
3505	Merchandise	-	-	-	-	-
3510	Concession Sales	-	-	-	-	-
3515	Vending Machines	-	-	-	-	-
3600	Interest	75,050	25	75,000	75,000	205,000
3601	Late Payment Charges	-	-	-	-	-
3700	Special	-	-	-	-	-
3701	Capital Surcharge - Residential	-	-	-	-	-
3702	Capital Surcharge - General	-	-	-	-	-
3705	Donations	-	-	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-	-	-
3802	Reg 170 Surcharge - General	-	-	-	-	-
3815	Extraordinary Revenue	-	-	-	-	-
3999	Revenue Clearing Account	-	-	-	-	-
Specified Revenues		-	-	-	-	-
3805	Development Charges	-	-	-	-	-
3810	Sale of Assets	-	-	-	-	-
3820	Debt Proceeds	-	-	-	-	-
Contribution from Reserves		-	-	-	-	-
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves	-	-	-	-	-
		3,465,784	799,878	3,633,073	2,660,882	3,009,104

Tillsonburg Hydro Inc.		145 - Enterprise Services				
2013 Financial Plan						
		2011	2012			2013
		Actual	YTD	Budget	Projection	Budget
Operating Plan - Cost Code Summary		Consolidated Total				
Expenditures						
Labour		-	-	12,000	-	-
5001	Full-time Regular	1,018,419	374,391	1,025,530	956,899	1,080,525
5002	Full-Time Overtime	69,826	12,663	18,850	26,554	17,666
5003	Part-Time Regular	5,170	2,467	5,000	2,467	-
5004	Part-Time Overtime	-	-	-	-	-
5060	Retroactive Pay Expense	-	-	-	-	-
5070	CPP Expense	30,509	16,420	-	16,420	-
5071	EI Expense	14,760	8,811	-	8,811	-
5072	WSIB Expense	7,281	3,681	-	3,681	-
5073	EHT Expense	18,712	6,881	-	6,881	-
5074	OMERS Expense	56,573	27,515	-	27,515	-
5075	Vacation Expense	68,946	20,951	-	20,951	-
5076	Sick Expense	30,328	17,037	-	17,037	-
5077	Life Insurance Expense	20,509	7,402	-	7,402	-
5078	Health Care Expense	46,385	20,060	-	20,060	-
5079	Personal Day Expense	3,601	1,744	-	1,744	-
5080	Overhead Offset	(297,654)	(82,179)	-	(82,179)	-
5081	Health Club (Taxable)	50	94	-	94	-
5085	Telephone Allowance	-	-	-	-	-
Purchases		-	-	-	-	-
5105	Equipment Rental	2,870	960	-	2,838	2,800
5110	Fuel & Oil	-	-	-	-	-
5115	Discounts Taken	-	-	-	-	-
5200	Materials/Inventory	402,849	13,817	639,990	98,763	47,650
5300	Supplies	42,788	35,001	50,000	66,769	48,350
5305	Program Supplies	-	-	-	-	-
5310	Equipment Supplies & Repairs	1,596	380	1,600	580	1,600
5315	Books & Publications	-	-	-	-	-
5320	Building Repairs & Maintenance	-	-	-	-	-
5325	Heat, Light & Water	4,120	1,420	3,400	3,420	4,200
5330	Insurance	32,733	26,623	26,624	26,460	30,800
5331	Insurance Claims	1,000	-	-	-	-
5335	Telephone, Fax & Modem	8,383	2,745	7,200	6,812	8,058
5400	Miscellaneous Expense	63,421	18,023	491,600	59,029	73,600
5405	Meeting Expenses	2,360	544	-	18,465	1,100
5410	Advertising & Promotions	17,846	3,071	-	3,071	3,800
5415	Training & Workshops	37,054	24,260	62,000	63,415	70,000
5420	Special Events	-	-	-	-	-
5425	Special Projects	124,987	34,641	-	34,641	-
5430	Membership Expenses	28,935	28,961	30,000	24,888	26,600
5600	Rent Expense	92,441	37,560	90,144	82,632	132,620
5605	Interest And Finance Charges	-	-	-	-	-
5850	Bad Debt Expense	-	-	-	-	-
5800	Tax External Payments	-	-	-	-	-
Contracted Services		-	-	-	-	-
5500	Consultants, Legal & Audit	24,714	2,031	20,000	67,682	28,200
5505	Subcontractors Expense	387,853	223,917	95,500	298,051	114,600
5510	Equipment Maintenance Contracts	47,077	51,323	48,000	51,323	55,000
Contributions to Reserves		-	-	-	-	-
5950	Contributions to Reserves	-	-	-	-	-
5955	Contributions to DC Reserves	-	-	-	-	-
		2,416,442	943,216	2,627,438	1,943,177	1,747,169
		(1,049,342)	143,338	(1,005,635)	(717,706)	(1,261,935)
Interfunctional Adjustments		-	-	-	-	-
5100	Fleet Allocation	173,530	37,572	196,477	196,477	177,799
5650	Facilities Allocation	-	-	-	-	-
5700	Corp Admin Allocation	488,133	200,880	482,108	481,638	625,008
5705	Comm. Services Allocation	-	-	-	-	-
5710	Operations Allocation	244,314	60,690	145,660	145,290	146,387
		905,978	299,142	824,245	823,405	949,194
		(143,364)	442,480	(181,390)	(1,541,111)	(312,741)
Debt Principal and Interest		-	-	-	-	-
5900	Debt Interest	-	-	-	-	-
5905	Debt Principal	-	-	-	-	-
3950	Prior year (surplus) deficit	-	-	-	-	-
Total Net Levy		(143,364)	442,480	(181,390)	(1,541,111)	(312,741)

JGott:
Fleet increase for this department for distribution formula purposes only

Tillsonburg Hydro Inc.				145 - Enterprise Services		
2013 Financial Plan						
		2011	2012		2013	
		Actual	YTD	Budget	Projection	Budget
Operating Plan - Cost Code Summary		Town				
Revenues						
Special Levy, Local Improvements, PILS						
3000	Taxes - Residential					
3005	Taxes - Multi-Residential					
3010	Taxes - Commercial					
3012	Taxes - Commercial Vacant Unit					
3014	Taxes - Commercial Vacant Land					
3020	Taxes - Shopping Centre					
3022	Taxes - Shopping Centre Vacant Unit					
3030	Taxes - Industrial					
3032	Taxes - Industrial Vacant Unit					
3034	Taxes - Industrial Vacant Land					
3040	Taxes - Pipelines					
3050	Taxes - Farmland					
3055	Taxes - Farmland Dev. Phase 1					
3060	Taxes - Large Industrial					
3062	Taxes - Large Industrial Vacant Unit					
3070	Taxes - Supplementaries					
3075	Taxes - Bill 79 Capped Levy					
3080	Taxes - Capped Rebates/Claw Backs					
3085	Taxes - W/O's					
3090	Taxes - PIL's					
3095	Local Improvements - Residential					
3096	Local Improvements - Commercial					
3100	Tax Adjustments					
3105	Taxes - Penalty & Interest					
Government Grants & Subsidies						
3200	Grants & Subsidies - Federal					
3205	Grants & Subsidies - Provincial					
3210	Grants & Subsidies-Other					
User Charges						
3300	Miscellaneous Revenue	2,776	14,463	8,313	18,032	11,280
3301	Residential Usage					
3302	General Usage					
3305	Admissions					
3310	Fares & Fees					
3315	Memberships					
3320	Seasonal Revenues					
3325	Sports Fields Fees					
3330	Youth Program Fees					
3335	Adult Program Fees					
3340	Summer Programs					
3345	Participate Programs					
3350	Minor Hockey					
3355	Figure Skating					
3360	Programs					
3365	Landscaping					
3400	Permit Fees					
3410	Licence Fees					
3420	Certificates					
3430	Inspections					
3500	Rentals	26,184	11,107	26,700	24,207	26,100
3505	Merchandise	-	-	-	-	-
3510	Concession Sales					
3515	Vending Machines					
3600	Interest	75,050	25	75,000	75,000	205,000
3601	Late Payment Charges					
3700	Special					
3701	Capital Surchrg - Residential					
3702	Capital Surchrg - General					
3705	Donations					
3800	Sewer Revenue-Surcharge					
3801	Reg 170 Surchrg - Residential					
3802	Reg 170 Surchrg - General					
3815	Extraordinary Revenue					
3999	Revenue Clearing Account					
Specified Revenues						
3805	Development Charges					
3810	Sale of Assets					
3820	Debenture Proceeds					
Contribution from Reserves						
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves					
		104,010	25,596	110,013	117,240	242,380

Tillsonburg Hydro Inc.				145 - Enterprise Services		
2013 Financial Plan						
		2011	2012		2013	
		Actual	YTD	Budget	Projection	Budget
Operating Plan - Cost Code Summary		Town				
Expenditures						
Labour						
5001	Full-time Regular	66,768	208,896	42,800	12,170	43,050
5002	Full-Time Overtime	7,540	4,878	1,600	14,008	1,466
5003	Part-Time Regular	-	1,693	-	1,693	-
5004	Part-Time Overtime					
5060	Retroactive Pay Expense					
5070	CPP Expense	30,509	16,420	-	16,420	-
5071	EI Expense	14,760	8,811	-	8,811	-
5072	WSIB Expense	7,281	3,681	-	3,681	-
5073	EHT Expense	18,712	6,881	-	6,881	-
5074	OMERS Expense	56,573	27,515	-	27,515	-
5075	Vacation Expense	68,946	20,951	-	20,951	-
5076	Sick Expense	30,328	17,037	-	17,037	-
5077	Life Insurance Expense	20,509	7,402	-	7,402	-
5078	Health Care Expense	46,385	20,060	-	20,060	-
5079	Personal Day Expense	3,601	1,744	-	1,744	-
5080	Overhead Offset	(297,654)	(82,179)	-	(82,179)	-
5081	Health Club (Taxable)	50	94	-	94	-
5085	Telephone Allowance	-	-	-	-	-
Purchases						
5105	Equipment Rental					
5110	Fuel & Oil					
5115	Discounts Taken					
5200	Materials/Inventory	7,492	5,332	6,000	8,082	6,000
5300	Supplies	700	513	600	883	700
5305	Program Supplies					
5310	Equipment Supplies & Repairs					
5315	Books & Publications					
5320	Building Repairs & Maintenance					
5325	Heat, Light & Water	4,120	1,420	3,400	3,420	4,200
5330	Insurance					
5331	Insurance Claims					
5335	Telephone, Fax & Modem					
5400	Miscellaneous Expense	1,749	235	-	248	-
5405	Meeting Expenses	-	-	-	-	-
5410	Advertising & Promotions	-	-	-	-	-
5415	Training & Workshops					
5420	Special Events					
5425	Special Projects					
5430	Membership Expenses					
5600	Rent Expense	2,297	-	-	-	-
5605	Interest And Finance Charges					
5850	Bad Debt Expense					
5800	Tax External Payments					
Contracted Services						
5500	Consultants, Legal & Audit	-	-	-	-	-
5505	Subcontractors Expense		1,178	-	1,178	
5510	Equipment Maintenance Contracts					
Contributions to Reserves						
5950	Contributions to Reserves					
5955	Contributions to DC Reserves					
		98,666	272,565	54,400	90,102	55,416
		(13,344)	246,969	(55,613)	(27,138)	(186,964)
Interfunctional Adjustments						
5100	Fleet Allocation	9,984	1,518	14,223	14,223	14,223
5650	Facilities Allocation					
5700	Corp Admin Allocation					
5705	Comm. Services Allocation					
5710	Operations Allocation					
		9,984	1,518	14,223	14,223	14,223
		(3,360)	248,487	(41,390)	(12,915)	(172,741)
Debt Principal and Interest						
5900	Debt Interest					
5905	Debt Principal					
3950	Prior year (surplus) deficit	-	-	-	-	-
Total Net Levy		(3,360)	248,487	(41,390)	(12,915)	(172,741)

JGott:
Fleet increase for this
department for distribution
formula purposes only

JGott:
Fleet increase for this
department for distribution
formula purposes only

Tillsonburg Hydro Inc.				145 - Enterprise Services		
2013 Financial Plan						
		2011	2012		2013	
		Actual	YTD	Budget	Projection	Budget
Operating Plan - Cost Code Summary		Hydro (total)				
Revenues						
Special Levy, Local Improvements, PILS						
3000	Taxes - Residential	-	-	-	-	-
3005	Taxes - Multi-Residential	-	-	-	-	-
3010	Taxes - Commercial	-	-	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-	-	-
3020	Taxes - Shopping Centre	-	-	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-	-	-
3030	Taxes - Industrial	-	-	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-	-	-
3040	Taxes - Pipelines	-	-	-	-	-
3050	Taxes - Farmland	-	-	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-	-	-
3060	Taxes - Large Industrial	-	-	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-	-	-
3070	Taxes - Supplementaries	-	-	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-	-	-
3085	Taxes - W/O's	-	-	-	-	-
3090	Taxes - PIL's	-	-	-	-	-
3095	Local Improvements - Residential	-	-	-	-	-
3096	Local Improvements - Commercial	-	-	-	-	-
3100	Tax Adjustments	-	-	-	-	-
3105	Taxes - Penalty & Interest	-	-	-	-	-
Government Grants & Subsidies						
3200	Grants & Subsidies - Federal	-	-	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-	-	-
3210	Grants & Subsidies-Other	-	-	-	-	-
User Charges						
3300	Miscellaneous Revenue	3,361,774	774,282	3,523,060	2,543,643	2,766,724
3301	Residential Usage	-	-	-	-	-
3302	General Usage	-	-	-	-	-
3305	Admissions	-	-	-	-	-
3310	Fares & Fees	-	-	-	-	-
3315	Memberships	-	-	-	-	-
3320	Seasonal Revenues	-	-	-	-	-
3325	Sports Fields Fees	-	-	-	-	-
3330	Youth Program Fees	-	-	-	-	-
3335	Adult Program Fees	-	-	-	-	-
3340	Summer Programs	-	-	-	-	-
3345	Participate Programs	-	-	-	-	-
3350	Minor Hockey	-	-	-	-	-
3355	Figure Skating	-	-	-	-	-
3360	Programs	-	-	-	-	-
3365	Landscaping	-	-	-	-	-
3400	Permit Fees	-	-	-	-	-
3410	Licence Fees	-	-	-	-	-
3420	Certificates	-	-	-	-	-
3430	Inspections	-	-	-	-	-
3500	Rentals	-	-	-	-	-
3505	Merchandise	-	-	-	-	-
3510	Concession Sales	-	-	-	-	-
3515	Vending Machines	-	-	-	-	-
3600	Interest	-	-	-	-	-
3601	Late Payment Charges	-	-	-	-	-
3700	Special	-	-	-	-	-
3701	Capital Surchrg - Residential	-	-	-	-	-
3702	Capital Surchrg - General	-	-	-	-	-
3705	Donations	-	-	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-	-	-
3801	Reg 170 Surchrg - Residential	-	-	-	-	-
3802	Reg 170 Surchrg - General	-	-	-	-	-
3815	Extraordinary Revenue	-	-	-	-	-
3999	Revenue Clearing Account	-	-	-	-	-
Specified Revenues						
3805	Development Charges	-	-	-	-	-
3810	Sale of Assets	-	-	-	-	-
3820	Debenture Proceeds	-	-	-	-	-
Contribution from Reserves						
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves	-	-	-	-	-
		3,361,774	774,282	3,523,060	2,543,643	2,766,724

Tillsonburg Hydro Inc.				145 - Enterprise Services		
2013 Financial Plan						
		2011	2012		2013	
		Actual	YTD	Budget	Projection	Budget
Operating Plan - Cost Code Summary		Hydro (total)				
Expenditures		-	-	-	-	-
Labour		-	-	12,000	-	-
5001	Full-time Regular	951,651	165,495	982,730	944,729	1,037,475
5002	Full-Time Overtime	62,287	7,785	17,250	12,546	16,200
5003	Part-Time Regular	5,170	773	5,000	773	-
5004	Part-Time Overtime	-	-	-	-	-
5060	Retroactive Pay Expense	-	-	-	-	-
5070	CPP Expense	-	-	-	-	-
5071	EI Expense	-	-	-	-	-
5072	WSIB Expense	-	-	-	-	-
5073	EHT Expense	-	-	-	-	-
5074	OMERS Expense	-	-	-	-	-
5075	Vacation Expense	-	-	-	-	-
5076	Sick Expense	-	-	-	-	-
5077	Life Insurance Expense	-	-	-	-	-
5078	Health Care Expense	-	-	-	-	-
5079	Personal Day Expense	-	-	-	-	-
5080	Overhead Offset	-	-	-	-	-
5081	Health Club (Taxable)	-	-	-	-	-
5085	Telephone Allowance	-	-	-	-	-
Purchases		-	-	-	-	-
5105	Equipment Rental	2,870	960	-	2,838	2,800
5110	Fuel & Oil	-	-	-	-	-
5115	Discounts Taken	-	-	-	-	-
5200	Materials/Inventory	395,358	8,484	633,990	90,680	41,650
5300	Supplies	42,088	34,488	49,400	65,886	47,650
5305	Program Supplies	-	-	-	-	-
5310	Equipment Supplies & Repairs	1,596	380	1,600	580	1,600
5315	Books & Publications	-	-	-	-	-
5320	Building Repairs & Maintenance	-	-	-	-	-
5325	Heat, Light & Water	-	-	-	-	-
5330	Insurance	32,733	26,623	26,624	26,460	30,800
5331	Insurance Claims	1,000	-	-	-	-
5335	Telephone, Fax & Modem	8,383	2,745	7,200	6,812	8,058
5400	Miscellaneous Expense	61,672	17,788	491,600	58,781	73,600
5405	Meeting Expenses	2,360	544	-	18,465	1,100
5410	Advertising & Promotions	17,846	3,071	-	3,071	3,800
5415	Training & Workshops	37,054	24,260	62,000	63,415	70,000
5420	Special Events	-	-	-	-	-
5425	Special Projects	124,987	34,641	-	34,641	-
5430	Membership Expenses	28,935	28,961	30,000	24,888	26,600
5600	Rent Expense	90,144	37,560	90,144	82,632	132,620
5605	Interest And Finance Charges	-	-	-	-	-
5850	Bad Debt Expense	-	-	-	-	-
5800	Tax External Payments	-	-	-	-	-
Contracted Services		-	-	-	-	-
5500	Consultants, Legal & Audit	24,714	2,031	20,000	67,682	28,200
5505	Subcontractors Expense	387,853	222,739	95,500	296,873	114,600
5510	Equipment Maintenance Contracts	47,077	51,323	48,000	51,323	55,100
Contributions to Reserves		-	-	-	-	-
5950	Contributions to Reserves	-	-	-	-	-
5955	Contributions to DC Reserves	-	-	-	-	-
		2,325,776	670,651	2,573,038	1,853,075	1,691,753
		(1,035,998)	(103,631)	(950,022)	(690,568)	(1,074,971)
Interfunctional Adjustments		-	-	-	-	-
5100	Fleet Allocation	163,546	36,054	182,254	182,254	163,576
5650	Facilities Allocation	-	-	-	-	-
5700	Corp Admin Allocation	488,133	200,880	482,108	481,638	625,008
5705	Comm. Services Allocation	-	-	-	-	-
5710	Operations Allocation	244,314	60,690	145,660	145,290	146,387
		895,994	297,624	810,022	809,182	934,971
		(140,004)	193,992	(140,000)	(1,499,750)	(140,000)
Debt Principal and Interest		-	-	-	-	-
5900	Debt Interest	-	-	-	-	-
5905	Debt Principal	-	-	-	-	-
3950	Prior year (surplus) deficit	-	-	-	-	-
Total Net Levy		(140,004)	193,992	(140,000)	(1,499,750)	(140,000)

Note:
 Fleet increase for this
 department for distribution
 formula purposes only

Town of Tillsonburg		210 - Engineering		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	1,800	-	1,800
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue	20,000	59,070	40,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	100,000	69,584	-
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates	1,500	3,650	1,500
3430	Inspections	4,500	-	4,500
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		127,800	132,304	47,800

Town of Tillsonburg		210 - Engineering		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Expenditures				
Labour				
5001	Full-time Regular	287,100	264,270	310,025
5002	Full-Time Overtime	7,000	7,305	9,000
5003	Part-Time Regular	37,000	34,258	37,060
5004	Part-Time Overtime	300	300	600
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)			
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	2,200	1,999	3,000
5305	Program Supplies	-	4,867	-
5310	Equipment Supplies & Repairs	3,000	440	3,500
5315	Books & Publications	300	783	800
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	5,000	2,909	3,000
5400	Miscellaneous Expense	4,856	3,996	5,000
5405	Meeting Expenses	600	600	600
5410	Advertising & Promotions	-	2,038	-
5415	Training & Workshops	5,000	4,820	8,000
5420	Special Events			
5425	Special Projects	5,000	5,000	3,000
5430	Membership Expenses	1,200	1,549	2,500
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		358,556	335,133	386,085
		230,756	202,829	338,285
Interfunctional Adjustments				
5100	Fleet Allocation	12,000	12,000	12,000
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	(154,715)	(154,715)	(161,095)
		(142,715)	(142,715)	(149,095)
		88,041	60,114	189,190
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		88,041	60,114	189,190

Town of Tillsonburg		200 - Operations Administration		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		-	-	-

Town of Tillsonburg		200 - Operations Administration		
2013 Financial Plan				
		2012		2013
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
Expenditures				
Labour				
5001	Full-time Regular	243,600	220,679	242,400
5002	Full-Time Overtime	-	596	-
5003	Part-Time Regular			
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	-	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	-	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance	-	-	-
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	565	477	565
5305	Program Supplies			
5310	Equipment Supplies & Repairs	300	300	300
5315	Books & Publications	900	655	900
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	2,180	2,169	2,180
5400	Miscellaneous Expense	3,425	1,212	3,425
5405	Meeting Expenses	-	63	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	3,146	4,547	4,100
5420	Special Events	-	-	-
5425	Special Projects			
5430	Membership Expenses	1,500	1,493	1,500
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	-	526	-
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		255,616	232,717	255,370
		255,616	232,717	255,370
Interfunctional Adjustments				
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	(159,360)	(159,360)	(154,487)
		(159,360)	(159,360)	(154,487)
		96,256	73,357	100,883
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		96,256	73,357	100,883