



**TOWN OF TILLSONBURG**

**RECREATION, CULTURE & PARKS  
2015 BUSINESS PLAN**

**DIRECTOR OF  
RECREATION, CULTURE & PARKS**

# 2015 Business Objectives

Item	Division	Owner	Budget Value	Target Date
Undertake a comprehensive concept design process to extend the useful life and improve the functionality and amenity level of the Tillsonburg Community Centre.	Recreation Programs & Services	Director of Recreation, Culture & Parks		Q1-Q4
Complete a Cycling Master Plan and update the Trails Master Plan.	Recreation Programs & Services	Recreation Programs & Services Manager	\$40,000	Q1-Q3
Begin the 5-year review of the Community Parks, Recreation & Cultural Strategic Master Plan	Recreation Programs & Services	Director of Recreation, Culture & Parks		Q4
Host the Bi-annual Tillsonburg Sports Hall of Fame Ceremony	Recreation Programs & Services	Recreation Programs & Services Manager		Q3
Implement Special Events Policy	Recreation Programs & Services	Sales & Services Coordinator		Q1-Q4
Initiate procurement analysis and recommendation for replacement facility booking, program registration and POS software to replace CLASS 7.0	Recreation Programs & Services	Business Services Supervisor		Q2-Q3

# 2015 Business Objectives - Culture

Item	Division	Owner	Budget Value	Target Date
Work with Oxford County museums and other partners to organize a County wide 5 year initiative to commemorate the 100th Anniversary of WW1 through hosting 100 events throughout the County between 2014 and 2018.	Culture & Heritage	Culture & Heritage Manager/Curator		Q 1 -4
Increase awareness, attendance and potentially revenue by hosting a series of special events and programs to celebrate the 190 <sup>th</sup> Anniversary of the founding of the Town by George Tillson in 1825	Culture & Heritage	Culture & Heritage Manager/Curator		Q 1-4
Create working committee with Tourism Oxford, Oxford Creative Connections Inc. and The Woodstock Museum NHS to begin the planning process for "Wilde Oxford" an event in 2017 to celebrate the 135 <sup>th</sup> Anniversary of Oscar Wilde's visit to Oxford County	Culture & Heritage	Culture & Heritage Manager/Curator		Q 1-4
Lead the consortium of groups implementing the Cultural Improvement Alliance project.	Culture & Heritage	Culture & Heritage Manager/Curator	\$98,578 (2014-2016)	Q 1 -4
Create and implement four broad based cultural opportunities/ events (1 per quarter) for Tillsonburg residents .	Culture & Heritage	Culture & Heritage Program Coordinator		Q 1-4

# 2015 Business Objectives - Parks & Facilities

Item	Division	Owner	Budget Value	Target Date
Update Subdivision Manual and Parkland Design Standards Manual that provides the development industry with technical guidance on the parks amenities.	Parks & Facilities	Director of Recreation, Culture & Parks		Q1
Partner with Trans Canada Trail. Oxford County, SWOX & Norwich Township, to initiate using the CASO rail line to connect Tillsonburg trails to Norfolk County.	Parks & Facilities	Parks & Facilities Manager		Q1-Q4
Continue implementing revitalization plan for the Tillsonburg Cemetery and Pioneer Cemetery (6-16) 2015-16 focus: columbaria and in-ground cremation gardens.	Parks & Facilities	Parks & Facilities Manager	\$33,000	Q2
Initiate preliminary stages of Town-wide Asset Management Plan for Facilities.	Parks & Facilities	Parks & Facilities Manager		Q3-Q4
Complete Disc Golf facility and Kiwanis Coronation Park revitalization project.	Parks & Facilities	Parks & Facilities Manager	\$35,750	Q1-Q2
Continue Annandale Diamond revitalization project including Trillium Foundation application.	Parks & Facilities	Parks & Facilities Manager	\$190,000	Q1-Q4
Complete capital roof repairs at OPP HQ, Elliott Fairbairn & TCC.	Parks & Facilities	Parks & Facilities Manager	\$440,000	Q2-Q3

# Risks

1. Deferral of investing in facility renewal, i.e. Water Park, Indoor Pool, Fire Hall, is stretching lifecycles of existing infrastructure beyond typical lifecycle limits.
2. Continually rising utility costs increase operational costs despite reductions in consumption.
3. Town demographics require changing focus away from traditional pool and rink programming to more varied active lifestyle programming
4. Aging work force requires effective succession planning and modifications to work processes.
5. Current mission critical software has reached end of support period.
6. Pool of trained, qualified candidates for part-time staff positions is shrinking

# Opportunities

1. Continued implementation of Strategic Master Plan and subordinate plans.
4. Expand marketing regionally and provincially for Lake Lisgar Waterpark and Culture & Heritage Division operations & events.
5. Partner with adjacent municipalities on achieving more sustainable regional trails, parks and recreation systems.
6. Support economic development by contributing to Tillsonburg being an attractive destination for investment and relocation.
7. Opportunities for after school and youth programming
8. The Cultural Improvement Alliance will enhance the cultural landscape in Tillsonburg.
9. Securing a strategic partnership with Fanshawe College as a tenant.

# Future Departmental Directions: 3 year outlook

## **2016**

- Complete 5-yr update to Parks, Recreation & Cultural Strategic Master Plan.
- Implement replacement of CLASS software
- Continue implementation of Memorial Park Master Plan and TCC Conceptual Design
- Continue working with user groups to improve Ball facilities
- Secure fee-for-service collaboration to maintain Oxford County Trails
- Achieve sustainable Cultural Improvement Alliance operations
- Create opportunities for multi-use, multi-generational and multi-seasonal experiences to meet the diverse needs of the community.
- Continue County-wide commemoration of the 100<sup>th</sup> Anniversary of WW1

# Future Departmental Directions: 3 year outlook

## 2017

- Undertake a Physical Activity Strategy that aims to increase physical activity levels throughout Tillsonburg for a range of ages, interests and abilities
- Undertake Cultural Master Plan & Cultural Mapping with the Cultural Improvement Alliance
- Continue to explore ways in which to fund the development and operation of parks and facilities, through use of a variety of funding mechanisms and community involvement



# Future Departmental Directions: 3 year outlook

## 2018

- Modernize existing Indoor pool Facility including adding therapeutic capacity, accessible and family change rooms, and more storage.
- Continue to work with volunteers and organizations to promote community based delivery of arts and cultural services.

# Human Resources

## Allocation/Deployment Plan

	2014	2015	2016
Total FTE Requirements-Full time	27	27	27
Total FTE Requirements-Part time	17.04	14.63	14.63
Contract Staff	0	0	0
Change from previous year	0	2.41	0

<b>Town of Tillsonburg</b>		<b>Recreation - Parks, Programs, Facilities Consolidated</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase I	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	31,829	-
3205	Grants & Subsidies - Provincial	42,700	42,695	42,700
3210	Grants & Subsidies-Other	15,000	-	-
User Charges				
3300	Miscellaneous Revenue	4,750	39,577	33,680
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	124,300	99,021	107,100
3310	Fares & Fees	25,000	29,204	27,000
3315	Memberships	165,800	163,531	163,500
3320	Seasonal Revenues	85,000	75,022	83,000
3325	Sports Fields Fees	22,800	22,055	22,250
3330	Youth Program Fees	214,000	236,109	202,000
3335	Adult Program Fees	52,000	34,089	36,500
3340	Summer Programs	85,000	97,274	51,500
3345	Participate Programs	-	-	-
3350	Minor Hockey	187,000	189,522	187,000
3355	Figure Skating	60,000	43,294	47,000
3360	Programs	34,500	33,430	34,500
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	151,400	140,676	183,400
3505	Merchandise	15,000	9,155	12,000
3510	Concession Sales	35,000	30,148	35,000
3515	Vending Machines	30,000	27,066	30,000
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3700	Special	25,000	30,233	31,000
3701	Capital Surchrg - Residential	-	-	-
3702	Capital Surchrg - General	-	-	-
3705	Donations	23,000	14,075	19,000
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surchrg - Residential	-	-	-
3802	Reg 170 Surchrg - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues				
3805	Development Charges	-	56,865	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		1,397,250	1,444,869	1,348,130

<i>Town of Tillsonburg</i>		<i>Recreation - Parks, Programs, Facilities Consolidated</i>		
<i>2015 Financial Plan</i>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	1,807,900	1,771,848	1,722,800
5002	Full-Time Overtime	15,200	29,081	12,000
5003	Part-Time Regular	469,445	420,467	448,817
5004	Part-Time Overtime	-	10	-
Purchases				
5105	Equipment Rental	4,900	3,607	4,900
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	41,700	39,835	40,200
5300	Supplies	129,120	102,846	88,200
5305	Program Supplies	49,900	44,669	47,400
5310	Equipment Supplies & Repairs	72,490	59,525	67,500
5315	Books & Publications	-	650	650
5320	Building Repairs & Maintenance	69,500	82,941	71,300
5325	Heat, Light & Water	486,150	517,613	519,071
5330	Insurance	96,248	97,697	85,348
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	14,828	14,821	16,237
5400	Miscellaneous Expense	46,640	72,241	69,900
5405	Meeting Expenses	-	22	-
5410	Advertising & Promotions	28,000	25,441	23,500
5415	Training & Workshops	12,100	10,471	14,850
5420	Special Events	9,300	716	3,000
5425	Special Projects	13,000	8,526	6,000
5430	Membership Expenses	3,900	2,967	3,000
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	150,776	204,906	278,018
5510	Equipment Maintenance Contracts	3,680	4,669	3,700
Contributions to Reserves				
5950	Contributions to Reserves	146,786	146,786	-
5955	Contributions to DC Reserves	-	56,865	-
		3,671,563	3,719,221	3,526,391
		2,274,313	2,274,353	2,178,261
Interfunctional Adjustments				
5100	Fleet Allocation	53,111	53,114	54,837
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		53,111	53,114	54,837
		2,327,424	2,327,467	2,233,098
Debt Principal and Interest				
5900	Debt Interest	175,664	174,252	160,376
5905	Debt Principal	319,439	319,456	306,642
3950	Prior year (surplus) deficit			
<b>Total Net Levy</b>		<b>2,822,527</b>	<b>2,821,175</b>	<b>2,700,116</b>

<b>Town of Tillsonburg</b>		<b>450 - Recreation - Parks</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	-	-	-
User Charges				
3300	Miscellaneous Revenue	-	510	30,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	-	-	-
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations	13,000	4,000	4,000
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds	-	-	-
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		13,000	4,510	34,000

<b>Town of Tillsonburg</b>		<b>450 - Recreation - Parks</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	88,300	88,279	131,600
5002	Full-Time Overtime	3,000	4,315	-
5003	Part-Time Regular	16,000	-	9,700
5004	Part-Time Overtime	-	-	-
<b>Purchases</b>				
5105	Equipment Rental	-	558	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	28,000	26,769	21,500
5305	Program Supplies	8,400	2,635	400
5310	Equipment Supplies & Repairs	10,000	1,506	10,000
5315	Books & Publications	-	-	-
5320	Building Repairs & Maintenance	2,100	2,198	3,000
5325	Heat, Light & Water	31,750	31,452	34,971
5330	Insurance	7,323	8,148	4,548
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	-	-	600
5400	Miscellaneous Expense	10,000	29,559	30,700
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	700	-	3,000
5420	Special Events	-	-	-
5425	Special Projects	-	-	-
5430	Membership Expenses	400	400	-
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	120,176	115,736	120,500
5510	Equipment Maintenance Contracts	-	-	-
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	1,898	1,898	-
5955	Contributions to DC Reserves	-	-	-
		328,047	313,451	370,519
		315,047	308,941	336,519
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	35,491	35,494	36,644
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		35,491	35,494	36,644
		350,538	344,435	373,163
<b>Debt Principal and Interest</b>				
5900	Debt Interest	43,665	43,641	41,601
5905	Debt Principal	40,294	40,307	39,874
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>434,497</b>	<b>428,384</b>	<b>454,639</b>

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Contribution to Reserves</u>
1	627	Coronation Trail loop / Disc golf - CFWD	35,750	
2	628	Portable bleachers & staging	27,000	
4	629	Annandale diamond improvements -CFWD	30,000	
		Annandale diamonds - Lighting	160,000	
5		Carrol Trail repairs	15,000	
6		Playground equipment replacement	30,000	
		Coronation Park - pavillion/washroom replacement	-	
7		Update of the Trails Master Plan	20,000	
		Implementation of Memorial Park Vision		50,000
	623	Parks building - CFWD	30,000	
		Soccer Club fence		50,000
<b>2015</b>			<b>347,750</b>	<b>100,000</b>

1		Trail development as part of the trails master plan	50,000	
2		Playground equipment replacement	30,000	
3		Annandale diamond improvements	401,000	
4				
5		Coronation Park - pavillion/washroom replacement	57,000	
<b>2016</b>			<b>538,000</b>	<b>-</b>

1		Trail development as part of the trails master plan	50,000	
2		Playground equipment replacement	30,000	
3				
4				
5				
<b>2017</b>			<b>80,000</b>	<b>-</b>

1		Trail development as part of the trails master plan	50,000	
2		Playground equipment replacement	30,000	
3				
4				
5				
<b>2018</b>			<b>80,000</b>	<b>-</b>

1		Trail development as part of the trails master plan	50,000	
2		Playground equipment replacement	30,000	
3				
4				
5				
<b>2019</b>			<b>80,000</b>	<b>-</b>

<b>Town of Tillsonburg</b>		<b>460 - Recreation - Programs</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	31,829	-
3205	Grants & Subsidies - Provincial	42,700	42,695	42,700
3210	Grants & Subsidies-Other	15,000	-	-
User Charges				
3300	Miscellaneous Revenue	4,750	3,567	3,680
3301	Residential Usage			
3302	General Usage			
3305	Admissions	124,300	99,021	107,100
3310	Fares & Fees	25,000	29,204	27,000
3315	Memberships	165,800	163,531	163,500
3320	Seasonal Revenues	85,000	75,022	83,000
3325	Sports Fields Fees	22,800	22,055	22,250
3330	Youth Program Fees	214,000	236,109	202,000
3335	Adult Program Fees	52,000	34,089	36,500
3340	Summer Programs	85,000	97,274	51,500
3345	Participate Programs			
3350	Minor Hockey	187,000	189,522	187,000
3355	Figure Skating	60,000	43,294	47,000
3360	Programs	34,500	33,430	34,500
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	145,700	134,951	177,700
3505	Merchandise	15,000	9,155	12,000
3510	Concession Sales	35,000	30,148	35,000
3515	Vending Machines	30,000	27,066	30,000
3600	Interest			
3601	Late Payment Charges			
3700	Special	25,000	30,233	31,000
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations	10,000	7,075	12,000
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	-	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		1,378,550	1,339,268	1,305,430



<b>Town of Tillsonburg</b>		<b>460 - Recreation - Programs</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	1,021,000	953,837	940,100
5002	Full-Time Overtime	-	1,102	-
5003	Part-Time Regular	285,445	310,854	366,617
5004	Part-Time Overtime	-	10	-
<b>Purchases</b>				
5105	Equipment Rental	2,900	2,900	2,900
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	41,700	39,835	40,200
5300	Supplies	9,300	7,606	8,500
5305	Program Supplies	41,500	42,034	47,000
5310	Equipment Supplies & Repairs	3,290	5,244	1,000
5315	Books & Publications	-	650	650
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	-	189	-
5330	Insurance	51,806	52,506	50,101
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	13,028	12,655	13,417
5400	Miscellaneous Expense	31,000	38,167	34,000
5405	Meeting Expenses	-	22	-
5410	Advertising & Promotions	28,000	25,441	23,500
5415	Training & Workshops	8,600	8,136	8,600
5420	Special Events	9,300	716	3,000
5425	Special Projects	13,000	8,526	6,000
5430	Membership Expenses	3,500	2,567	3,000
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	-	-	-
5510	Equipment Maintenance Contracts	-	-	-
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	-	-
		1,563,369	1,513,000	1,548,585
		184,819	173,732	243,155
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		-	-	-
		184,819	173,732	243,155
<b>Debt Principal and Interest</b>				
5900	Debt Interest	-	-	-
5905	Debt Principal	-	-	-
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		184,819	173,732	243,155

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Contribution to Reserves</u>
1		Health Club Equipment	10,000	
2		Active Net Upgrade		-
3		Lake Lisgar Waterpark Chairs & Tables	15,000	
4	651	Cycling Master plan - cfwd	20,000	
5	652	Master Plan Implementation -cfwd	35,000	
<b>2015</b>			<b>80,000</b>	<b>-</b>

1		Recreation Master Plan implementation (Parks master plan)	50,000	
2		Health Club Equipment	25,000	
3				
4				
5				
<b>2016</b>			<b>75,000</b>	<b>-</b>

1		Health Club Equipment	25,000	
2				
3				
4				
5				
<b>2017</b>			<b>25,000</b>	<b>-</b>

1		Health Club Equipment	25,000	
2				
3				
4				
5				
<b>2018</b>			<b>25,000</b>	<b>-</b>

1		Health Club Equipment	25,000	
2				
3				
4				
5				
<b>2019</b>			<b>25,000</b>	<b>-</b>

<b>Town of Tillsonburg</b>		<b>465 - Recreation - Facilities</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	35,500	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	5,700	5,726	5,700
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations	-	3,000	3,000
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	56,865	-
3810	Sale of Assets			
3820	Debenture Proceeds	-	-	-
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		5,700	101,091	8,700

<b>Town of Tillsonburg</b>		<b>465 - Recreation - Facilities</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	698,600	729,732	651,100
5002	Full-Time Overtime	12,200	23,664	12,000
5003	Part-Time Regular	168,000	109,613	72,500
5004	Part-Time Overtime	-	-	-
<b>Purchases</b>				
5105	Equipment Rental	2,000	148	2,000
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	91,820	68,471	58,200
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	59,200	52,775	56,500
5315	Books & Publications	-	-	-
5320	Building Repairs & Maintenance	67,400	80,743	68,300
5325	Heat, Light & Water	454,400	485,972	484,100
5330	Insurance	37,119	37,043	30,699
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	1,800	2,166	2,220
5400	Miscellaneous Expense	5,640	4,515	5,200
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	2,800	2,335	3,250
5420	Special Events	-	-	-
5425	Special Projects	-	-	-
5430	Membership Expenses	-	-	-
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	30,600	89,171	157,518
5510	Equipment Maintenance Contracts	3,680	4,669	3,700
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	144,888	144,888	-
5955	Contributions to DC Reserves	-	56,865	-
		1,780,147	1,892,770	1,607,287
		1,774,447	1,791,680	1,598,587
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	17,620	17,620	18,193
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		17,620	17,620	18,193
		1,792,067	1,809,300	1,616,779
<b>Debt Principal and Interest</b>				
5900	Debt Interest	131,999	130,610	118,775
5905	Debt Principal	279,144	279,150	266,767
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>2,203,210</b>	<b>2,219,060</b>	<b>2,002,322</b>

**Town of Tillsonburg  
2015 Financial Plan  
5 year Capital Plan**

**Capital Costs**

**Description**

**Expenditures**

**Contribution to Reserves**

1	672	Roofing repairs (Seniors Centre, Auditorium)	150,000	
2		Indoor Pool Maintenance/repairs	55,000	
3		ice plant conversion - contribution to reserve for 2019		-
4		5-yr Resurfacer replacement 2018		-
5		Arena floor cover & storage	-	-
	678	Rotary Room Renos -CFWD	15,000	

**2015**

**220,000**

**-**

		Energy Management Plan compliance	50,000	
		Community Centre Roofing ( detailed report to follow)	90,000	
		ice plant conversion - contribution to reserve for 2019		65,000
		5-yr Resurfacer replacement 2018		20,000
		Health Club	10,000	
		Facility and Building Condition Assessments for Asset Management Plan	54,000	

**2016**

**204,000**

**85,000**

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

		<u>Capital Costs</u>	
<u>Description</u>		<u>Expenditures</u>	<u>Contribution to Reserves</u>
	Replace Waterpark roof	50,000	
	Arena hot water heaters	40,000	
	Energy Management Plan compliance	50,000	
	ice plant conversion - contribution to reserve for 2019	-	65,000
	5-yr Resurfacer replacement 2018		20,000
	<b>2017</b>	<b>140,000</b>	<b>85,000</b>

1	Health Club	10,000	
2	Resurfacer replacement 2018	100,000	
3	Indoor Pool Shutdown	50,000	
4	Energy Management Plan compliance	50,000	
5	5-yr Resurfacer replacement 2018		20,000
6	ice plant conversion - contribution to reserve for 2019	-	75,000
7			
8			
9			
10			
11			
12			
13			
14			
	<b>2018</b>	<b>210,000</b>	<b>20,000</b>

1	ice plant conversion	1,000,000	
2	Waterpark heater replacement	25,000	
3	Energy management	50,000	
4			
5			
6			
	<b>2019</b>	<b>1,075,000</b>	-

<b>Town of Tillsonburg</b>		<b>467 - Elliott Fairbairn Centre</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	74,980	68,780	70,000
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		74,980	68,780	70,000

<b>Town of Tillsonburg</b>		<b>467 - Elliott Fairbairn Centre</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	-	-	-
5002	Full-Time Overtime	-	-	-
5003	Part-Time Regular	200	-	-
5004	Part-Time Overtime	-	-	-
<b>Purchases</b>				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	200	-	400
5305	Program Supplies			
5310	Equipment Supplies & Repairs	-	-	-
5315	Books & Publications			
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	-	-	-
5330	Insurance	2,533	2,274	1,886
5331	Insurance Claims			
5335	Telephone, Fax & Modem	720	283	720
5400	Miscellaneous Expense	5,200	4,111	5,200
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	3,600	4,580	5,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	815	815	-
5955	Contributions to DC Reserves	-	-	-
		13,268	12,064	13,206
		(61,712)	(56,716)	(56,794)
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation			
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		-	-	-
		(61,712)	(56,716)	(56,794)
<b>Debt Principal and Interest</b>				
5900	Debt Interest	14,525	14,525	13,816
5905	Debt Principal	15,464	15,462	15,464
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>(31,723)</b>	<b>(26,729)</b>	<b>(27,513)</b>



**Town of Tillsonburg  
2015 Financial Plan**

**5 year Capital Plan**

		<u>Capital Costs</u>	
		<u>Expenditures</u>	<u>Contribution to Reserves</u>
<u>Description</u>			
1	Roof repair/replace	115,000	
2			
3			
4			
5			
<b>2015</b>		<b>115,000</b>	<b>-</b>

1			
2			
3			
4			
5			
<b>2016</b>		<b>-</b>	<b>-</b>

1			
2			
3			
4			
5			
<b>2017</b>		<b>-</b>	<b>-</b>

1	New Gymnasium HVAC	12,000	
2			
3			
4			
5			
<b>2018</b>		<b>12,000</b>	<b>-</b>

1	New Gymnasium Roof	60,000	
2			
3			
4			
5			
<b>2019</b>		<b>60,000</b>	<b>-</b>

<b>Town of Tillsonburg</b>		<b>475 - Museum</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	3,365	3,365	-
3205	Grants & Subsidies - Provincial	17,899	17,899	70,299
3210	Grants & Subsidies-Other	1,500	1,192	1,200
Other Revenues				
3300	Miscellaneous Revenue	1,500	1,500	5,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions	7,000	6,574	7,000
3310	Fares & Fees			
3315	Memberships	-	-	-
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs	6,000	4,734	6,000
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	2,800	3,125	4,000
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	1,050	1,035	3,650
3505	Merchandise	1,400	1,032	1,100
3510	Concession Sales	2,400	2,611	-
3515	Vending Machines			
3600	Interest	-	-	-
3601	Late Payment Charges			
3700	Special	38,000	34,338	35,000
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations	7,500	7,671	5,000
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		90,414	85,075	138,249

<b>Town of Tillsonburg</b>		<b>475 - Museum</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b><i>Operating Plan - Cost Code Summary</i></b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	160,800	171,545	218,900
5002	Full-Time Overtime	-	37	-
5003	Part-Time Regular	21,000	19,842	21,000
5004	Part-Time Overtime	-	-	-
<b>Purchases</b>				
5105	Equipment Rental	160	569	660
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,200	2,327	2,600
5305	Program Supplies	1,100	1,116	1,100
5310	Equipment Supplies & Repairs	1,000	1,668	1,000
5315	Books & Publications	100	23	50
5320	Building Repairs & Maintenance	12,000	8,806	12,000
5325	Heat, Light & Water	18,000	15,037	25,000
5330	Insurance	5,064	4,983	4,133
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	3,500	3,888	3,900
5400	Miscellaneous Expense	-	-	1,800
5405	Meeting Expenses	60	-	50
5410	Advertising & Promotions	10,800	7,900	10,000
5415	Training & Workshops	1,500	580	2,000
5420	Special Events	22,450	21,705	22,500
5425	Special Projects	-	-	62,400
5430	Membership Expenses	300	282	300
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	11,600	16,817	13,000
5510	Equipment Maintenance Contracts	-	-	-
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		272,634	277,124	402,393
		182,220	192,049	264,144
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation			
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		-	-	-
		182,220	192,049	264,144
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>182,220</b>	<b>192,049</b>	<b>264,144</b>

**Town of Tillsonburg  
2015 Financial Plan**

**5 year Capital Plan**

**Capital Costs**

		<u>Description</u>	<u>Expenditures</u>	<u>Contribution to Reserves</u>
1		Replacement HVAC (energy efficient equipment) 2/3 to reserves for 2016		15,000
2		Replacement of failed door frames and windows	15,000	
3				
4				
5				
<b>2015</b>			<b>15,000</b>	<b>15,000</b>

1		Replacement HVAC (energy efficient equipment)	45,000	
2		Collection Storage system expansion	20,000	
3				
4				
5				
<b>2016</b>			<b>65,000</b>	<b>-</b>

1		Up grade of Museum kitchen - scheduled upgrade. Moved from 2014	20,000	
2				
3				
4				
5				
<b>2017</b>			<b>20,000</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2018</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2019</b>			<b>-</b>	<b>-</b>

<b>Town of Tillsonburg</b>		<b>300 - Cemetery</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	140,680	114,497	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues	11,800	7,987	10,500
3321	Niche Sales	-	-	32,600
3322	Plots Sales	-	-	24,500
3323	Services - Open and Close	-	-	80,000
3324	Plot Foundations	-	-	6,800
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest	13,900	16,000	16,000
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations	-	500	500
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		166,380	138,984	170,900

<b>Town of Tillsonburg</b>		<b>300 - Cemetery</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	65,400	70,076	66,400
5002	Full-Time Overtime	4,850	1,621	3,000
5003	Part-Time Regular	36,100	27,565	38,000
5004	Part-Time Overtime	-	535	-
<b>Purchases</b>				
5105	Equipment Rental	-	357	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	8,150	17,254	8,800
5305	Program Supplies			
5310	Equipment Supplies & Repairs	2,382	1,404	1,600
5315	Books & Publications	7,000	7,041	7,000
5320	Building Repairs & Maintenance	600	58	600
5325	Heat, Light & Water	4,252	4,782	5,350
5330	Insurance	1,237	1,165	1,123
5331	Insurance Claims			
5335	Telephone, Fax & Modem	3,600	5,045	4,800
5400	Miscellaneous Expense	300	36	300
5405	Meeting Expenses			
5410	Advertising & Promotions	-	(0)	-
5415	Training & Workshops	600	817	600
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses	250	250	250
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	15,000	25,922	22,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	1,750	1,750	-
5955	Contributions to DC Reserves			
		151,471	165,676	159,823
		(14,909)	26,692	(11,077)
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	97,922	97,920	101,104
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		97,922	97,920	101,104
		83,013	124,612	90,027
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>83,013</b>	<b>124,612</b>	<b>90,027</b>

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

		<u>Capital Costs</u>	
		<u>Expenditures</u>	<u>Contribution to Reserves</u>
<u>Description</u>			
	Cremations garden installation		10,000
	505 Water service (electrical, piping) -CFWD from 2014	9,000	
	501 Columbarium -CFWD	7,000	
	Columbarium	7,000	
	Pioneer Cemetery	27,100	
<b>2015</b>		<b>50,100</b>	<b>10,000</b>

1	Columbarium units	20,000	
2			
3			
4			
5			
<b>2016</b>		<b>20,000</b>	<b>-</b>

1	Columbarium unit	20,000	
2		-	
3			
4			
5			
<b>2017</b>		<b>20,000</b>	<b>-</b>

1			
2			
3			
4			
5			
<b>2018</b>		<b>-</b>	<b>-</b>

1			
2	Survey GPR Lands for Additional Plot Capacity	7,500	
3	Columbarium unit	20,000	
4			
5			
<b>2019</b>		<b>27,500</b>	<b>-</b>