

TOWN OF TILLSONBURG

2014 OPERATION SERVICES BUSINESS PLAN

DIRECTOR OF

OPERATIONS

2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Thistle Court , Cul-desac to Goldenrod Dr Top lift in 2013) (Carry-over from 2013)	Engineering	Manager of Engineering	\$23,900 (Reserves)		Q2 2014	
Glendale Recon - Stage 1, Parkside & Hawethorne	Engineering	Manager of Engineering	\$174,800 (Reserves)		Q4 2014	
Glendale Recon - Stage 2, Glendale Dr. - Victoria to Poplar	Engineering	Manager of Engineering	\$419,580 (Reserves)		Q4 2014	
North Street Sidewalks Phase 1 & 2	Engineering	Manager of Engineering	\$76,250 (\$21,500 from Reserves)		Q4 2014	
Annual Paving – Baldwin St. Rolph- Holland Gate	Engineering	Manager of Engineering	\$180,000 (Reserves)		Q3 2014	
Veterans Memorial Walkway Paving	Engineering	Manager of Engineering	\$20,000 (Reserves)		Q2 2014	
Solid Waste – tar and chip – 2 nd Cost share 50/50 with County (\$12,500)	Solid Waste	Roads Manager	\$25,000		Q4 2014	

2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
QTL Gabion Wall Restoration	Engineering	Manager of Engineering	\$40,000 (Operating)	\$0	Q4 2014	
Review GIS and Work Order System	Engineering and Public Works	Manager of Engineering and Roads Manager	\$0	\$0	Q4 2014	
Implement Cost of Service Electricity Rates	Enterprise (THI)	Utility Manager (THI)	\$0	\$0	Q2 2014	
Voltage Conversion 4.16kV to 27.6kV THI Cost not Town *	Enterprise (THI)	Utility Manager (THI)	\$500,000 *	\$0	Q4 2014	
Replace Unit #66 Hydro Bucket Truck Carry Over	Fleet	Fleet Manager	\$325,000 (Reserves \$226,350)	\$0	Q4 2014	
Replace Unit #99 MT6 Trackless	Fleet	Fleet Manager	\$130,000 (Reserves \$80,000)	\$0	Q4 2014	

2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Fleet Bay Pit Repair	Fleet	Fleet Manager	\$10,000	\$0	Q4 2014	
Replace Unit #66 Ice Resurfacer Parks (Carry Forward)	Fleet	Fleet Manager	\$29,693	\$0	Q4 2014	
Replace Unit #75 Snowplow Sander Replacement (Contribution to Reserves)	Fleet	Fleet Manager	\$100,000 to reserves	\$0	Q4 2014	
Swance Drain and Cranberry Road Culvert Replacement and Drainage Improvements	Engineering	Manager of Engineering	38,000 (Reserves)	38,000	Q4 2014	

Risks

- •Deferred Capital Replacement delays infrastructure replacement which increases life cycle costs therefore funding is critical.
- •Pre-budget Tender critical for obtaining best pricing.
- •Keep Capital Replacement (Asset Management) systems current so that have current asset inventory and condition rating listing for the entire business. Need to replace the right things at the right time to minimize life-cycle costs.
- •May be difficult to fill part time positions vs. full time.
- •Maintain Sidewalk inspection program by using a summer co-op student required to demonstrate due diligence, conduct annual inspection and maintenance program. Minimize claims issues.
- •Fleet Replacement becoming an issue in order to maintain fleet in safe good working condition. A lot of replacements coming due in next few years requiring significant resources. Deferral may result in higher annual maintenance costs.

Risks

•Provincial funding needs to be re-established to refurbish deteriorating KHCL road system.

Opportunities

- •Participate in the corporate health and safety program (Q1-Q4).
- •Assist in implementation of Corporate Wide Asset Management software system to reestablish financial plan necessary for funding replacement of assets and infrastructure and minimize annual maintenance costs (Q1-Q4).
- •THI Smart Meter System monitoring and tracking to ensure system is delivering expected outcomes(Q1-Q4).
- •Cost share sidewalks (50%) on North Street when County reconstructs roadway and servicing (Q4).

Opportunities

- •THI Voltage conversion planning & projects voltage conversion work will continue annually for 8-10 years so as to minimize line losses and save money (Q4).
- •THI Conservation Demand Management (CDM) plan to meet OPA requirements and conserve electricity (Q4).
- •Implement and maintain DWQMS and water efficiency programs (Q4).
- •Participate in one day county waste events (Q2).
- •Improve preventative maintenance program for storm and sanitary sewer systems (Q4).
- •Re-lamp with LED streetlights and sentinel lights for future energy savings (estimated)(Q3) Business case to be developed.
- •Solid Waste, transfer station 2nd coat of tar and chip est. \$25,000 (Q3).

2015

Engineering

•Rehabilitate Infrastructure as per approved capital replacement Plan.

Public Works

- Maintain transportation network in accordance with town and minimum maintenance standards (1-4th Quarter).
- •Reconstruct roads in accordance with Capital Replacement plan (2-4th Quarter).
- •Assist in implementing new subdivisions (1-4th Quarter).
- •Review existing Snow plow equipment and potential upgrades /replacements vs. Additional Plow Truck and Sidewalk Unit and operators to maintain new growth areas (4th Quarter).
- •Improve sidewalk inspection and rehabilitation program (1-4th Quarter).
- •Replace sign room building at Public Works.

Fleet

- Continued focus on fire apparatus maintenance of external municipal fleets as an opportunity.
- •To work with customers to ensure the best possible service is delivered at the appropriate level.
- •Vehicle replacement schedule aids the budgeting process and allows for planned vehicle replacements
- •Continue the fleet maintenance standard and PM Program
- •Further implementation of hybrid vehicles and newer technologies to lower our annual fuel and maintenance costs.
- •Installation of proper fire pump testing pit with hydrant supply.

<u>2015</u>

Enterprise Services

•Investigate diversifying operations to provide other utility services such as locating and other installations on a cost recovery basis

Solid Waste

- •Continue to explore other markets for recycling of transfer station materials.
- •Increase blue box items to promote further recycling.

Parking

•Resurface PL#8A (Avondale East Lot) Est. \$120,000.

2015

Sanitary Sewers

•Train and provide practical experience to employees for Wastewater Collection Certificates – Level 2.

Water Distribution System

•Review water staffing and succession plan opportunities in order to maintain/enhance service.

<u>2016</u>

- Work with Hydro One to monitor transformer capacity at Tillson Ave. T.S. and Transmission system capacity to accommodate increased load due to additional development.
- •Review Parking Strategy and review short and long-term needs.
- •Correct Parking Lot 7A settlement and review realignment of Elgin Street entrance subject to facility review of the town Est. \$250,000
- •Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.

2017

- Looking at long range planning power projections to ensure adequate supply of electricity for existing and new customers.
- •Detailed construction drawings, for inclusion of the Tillsonburg's electrical system.
- •Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.
- •New shop bays for future -Growth Works Yard Est.\$600,000.
- •Rehabilitate parking lot 9A (Avondale Church-South Lot) (Q3) \$250,000.
- •Rebuild and surface Parking Lot 11A (North of Sears) Est. \$45,000 in conjunction with Urban Design Study.
- •Review additional engineering technologist to handle development and capital projects work projects.

Human Resources

Allocation/Deployment Plan

Full Time	2011	2012	2013	2014	2015
Total FTE Requirements	37	37	35	35	35
Change from previous year	0	0	-2.0	0	0

Human Resources

Allocation/Deployment Plan

Part Time	2011	2012	2013	2014	2015
Total FTE Requirements	4.80	5.37	6.37	6.37	6.37
Change from previous year	0	0.57	1.0	0	0
•Note: PT Student Sidewalk Inspector in 2012. •2 PT HEO in 2013					

014 Financial .	burg Plan		Roads - Co	пзонишей
114 Tinancial	t tutt	20	13	2014
		Budget	Projection	Budget
			•	
	Operating Plan - Cost Code	Summary		
venues				
	Improvements, PILS			
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	=	-	-
3010	Taxes - Commercial	-	-	-
3012 3014	Taxes - Commercial Vacant Unit Taxes - Commercial Vacant Land	-	-	=
3020	Taxes - Shopping Centre		_	
3022	Taxes - Shopping Centre Vacant Unit		_	
3030	Taxes - Industrial	_	-	-
3032	Taxes - Industrial Vacant Unit	-	_	
3034	Taxes - Industrial Vacant Land	_	_	
3040	Taxes - Pipelines	_	_	
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	=	-	-
3060	Taxes - Large Industrial	=	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	
3070	Taxes - Supplementaries	=		-
3075	Taxes - Bill 79 Capped Levy	=	ı	
3080	Taxes - Capped Rebates/Claw Backs	-	=	
3085	Taxes - W/O's	-	=	
3090	Taxes - PIL's	-	-	
3095	Local Improvements - Residential	-	-	
3096	Local Improvements - Commercial	-	-	
3100	Tax Adjustments	-	-	
3105	Taxes - Penalty & Interest	-	-	-
vernment Grants &		_	_	
3200	Grants & Subsidies - Federal	_	_	
3205	Grants & Subsidies - Provincial	_	_	
3210	Grants & Subsidies-Other	72,149	68,441	68.6
er Charges	Grants & Subsidies-Offici	72,149	00,771	00,0
3300	Miscellaneous Revenue			
3301	Residential Usage		-	
3302	General Usage	-	-	•
3305	Admissions	-	-	•
3310	Fares & Fees	-	-	
3315	Memberships		_	-
3320	Seasonal Revenues		-	-
3325	Sports Fields Fees	-	-	•
3330	Youth Program Fees	-	-	•
3335	Adult Program Fees	-	-	
			-	
3340	Summer Programs			
3345	Participate Programs	-	-	•
3350	Minor Hockey	-	-	•
3355	Figure Skating	-	-	•
3360	Programs	-	-	•
3365	Landscaping	-	-	•
3400	Permit Fees	-	-	•
3410	Licence Fees	-	-	•
3420	Certificates	-	-	•
3430	Inspections	-	-	•
3500	Rentals	-	-	•
3505	Merchandise	-	-	•
3510	Concession Sales	-	-	•
3515	Vending Machines	-	-	
3600	Interest	-	-	
3601	Late Payment Charges	-	-	
3700	Special	-	-	
3701	Capital Surchrge - Residential	-	-	
3702	Capital Surchrge - General	-	-	
3705	Donations	-	-	
3800	Sewer Revenue-Surcharge	-	1	•
3801	Reg 170 Surchrge - Residential	-	-	
3802	Reg 170 Surchrge - General	_	1	
3815	Extraordinary Revenue	-	-	
3999	Revenue Clearing Account	-	-	
ecified Revenues	*	-	-	
3805	Development Charges	-	85,012	
3810	Sale of Assets	_	-	
3820	Debenture Proceeds	_	_	
ntribution from Re		_	-	
3900	Contribution from Reserves	_	-	-
3905	Contribution from DC Reserves	-	-	
5705	Conditional non-DC Reserves	72,149	153,453	68,6

Town of Tillson	burg		Roads - Co	onsolidated
2014 Financial				
2017111111111111		20	13	2014
		Budget	Projection	Budget
		Duuget	Trojection	Duuget
	Operating Plan - Cost Coa	le Summary		
Expenditures	operating run - cost cost	e summary		
Labour				
5001	Full-time Regular	660,299	665,868	658,772
5002	Full-Time Overtime	35,947	38,132	40,805
5003	Part-Time Regular	92,368	82,604	105,630
5004	Part-Time Overtime	5,846	7,118	6,646
Purchases	Tart Time Systems	5,610	- 7,110	
5105	Equipment Rental	3,500	5,741	3,500
5110	Fuel & Oil	-	-	5,500
5115	Discounts Taken	_	_	
5200	Materials/Inventory	11,000	14,574	11,000
5300	Supplies	176,723	164,866	175,200
5305	Program Supplies	170,723	-	173,200
5310	Equipment Supplies & Repairs	5,200	5,198	4,200
5315	Books & Publications	448	448	500
5320	Building Repairs & Maintenance	5,000	5,000	4,000
5325	Heat, Light & Water	235,000	237,140	242,000
5330	Insurance	115.055	120,178	132,076
5331	Insurance Claims	115,055	1,865	132,070
5335	Telephone, Fax & Modem	5,000	5,001	5,000
5400	Miscellaneous Expense	8,122	5,348	6,600
5405	Meeting Expenses	0,122	3,346	- 0,000
5410	Advertising & Promotions	-	214	-
5415	Training & Workshops	4,500	4,542	4,500
5420	Special Events	4,500	4,342	4,300
5425	Special Projects	2,000	2,000	2,000
5430	Membership Expenses	1,600	403	1,000
5600	Rent Expense	1,000	403	1,000
5605	Interest And Finance Charges	-	-	
5850	Bad Debt Expense	-	_	-
5800	Tax External Payments	-	-	-
Contracted Services	Tax External Payments	-	-	-
5500	Consultants, Legal & Audit	5,000	3,768	5,000
5505	Subcontractors Expense	262,000	268,365	262,500
5510		262,000	200,303	202,300
Contributions to Res	Equipment Maintenance Contracts	-	_	-
5950	Contributions to Reserves	-	_	82,698
5955	Contributions to Reserves Contributions to DC Reserves	-	85,012	82,098
3933	Contributions to DC Reserves	1,634,608	1,723,385	1,753,627
		1,562,459	1,723,383	1,685,026
Interfunctional Adjus	ntmonto.	1,362,459	1,309,933	1,085,026
5100	Fleet Allocation	325,583	325,583	325,583
5650	Facilities Allocation	323,383	323,383	323,383
5700	Corp Admin Allocation	27,500	27,500	53,176
5705	Corp Admin Allocation Comm. Services Allocation	27,500	27,500	33,176
5705		-	-	-
3/10	Operations Allocation	353,083	353,083	378,759
			,	
Dalet Daine ! 1 1 T		1,915,542	1,923,016	2,063,785
Debt Principal and Ir		204.575	204.577	171 107
5900	Debt Interest	204,575	204,567	171,187
5905	Debt Principal	228,030	228,194	178,719
3950	Prior year (surplus) deficit	2 240 146	2 255 770	2 412 601
Total Net Levy		2,348,146	2,355,778	2,413,691

0014 Financial	burg Plan			
014 Financial	Pian	201	12	2014
		Budget	Projection	2014 Budget
			,	
	Operating Plan - Cost Code	Summary		
evenues				
	Improvements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014 3020	Taxes - Commercial Vancant Land Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096 3100	Local Improvements - Commercial Tax Adjustments			
3105	Tax Adjustments Taxes - Penalty & Interest			
overnment Grants				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
ther Revenues				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335 3340	Adult Program Fees Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees	- 		
3420	Certificates	- 		
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations Savor Payanya Syraharga			
3800 3801	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential			
3801	Reg 170 Surchrge - Residential Reg 170 Surchrge - General	- 		
3802	Extraordinary Revenue	- 		
3999	Revenue Clearing Account	- 		
ecified Revenues	Revenue Clearing Account	- 		
3805	Development Charges			
3810	Sale of Assets	- 		
3820	Debenture Proceeds			
ontribution from F	l .	- 		
3900	Contribution from Reserves	_	_	
3905	Contribution from DC Reserves			
		_		

Town of Tillson	burg		170 - Co	nservation
2014 Financial	Plan			
		20:	13	2014
		Budget	Projection	Budget
	Operating Plan - Cost Coa	le Summary		
Expenditures				
Labour				
5001	Full-time Regular	1,980	3,168	1,980
5002	Full-Time Overtime	-	-	-
5003	Part-Time Regular	120	486	120
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	1,000	997	1,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	1,500	2,101	1,500
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	Complemental R. A. Pr			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts			
Contributions to Res 5950	Contributions to Reserves	_	-	_
5955	Contributions to Reserves Contributions to DC Reserves	-	-	-
3933	Contributions to DC Reserves	4,600	6,752	4,600
		4,600	6,752	4,600
Interfunctional Adju-	ctmants	4,000	0,732	4,000
5100	Fleet Allocation	567	567	567
5650	Facilities Allocation	307	307	50
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
5/10	Speradons i modulon	567	567	56
		5,167	7,319	5,16
Debt Principal and In	nterest	3,107	1,017	2,10
5900	Debt Interest	871	871	759
5905	Debt Principal	2,191	2,191	2,30
3950	Prior year (surplus) deficit	2,171	2,171	
Total Net Levy	year (ourprise) derivit	8,229	10,381	8,229

Town of Tillsonbi	O			220 - Roads
2014 Financial P	lan	-	12	2011
		Budget	Projection	2014 Budget
		Duuget	Trojection	Duuget
	Operating Plan - Cost Code	Summary		
Revenues				
Special Levy, Local In				
3000	Taxes - Residential			
3005 3010	Taxes - Multi-Residential Taxes - Commercial			
3010	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040 3050	Taxes - Pipelines Taxes - Farmland			
3055	Taxes - Farmland Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085 3090	Taxes - W/O's			
3090	Taxes - PIL's Local Improvements - Residential			
3095	Local Improvements - Residential Local Improvements - Commercial		-	_
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants &	Subsidies			
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	72,149	68,441	68,60
User Charges 3300	Miscellaneous Revenue	_	_	_
3301	Residential Usage	_	-	_
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325 3330	Sports Fields Fees			
3335	Youth Program Fees Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410 3420	Licence Fees Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601 3700	Late Payment Charges Special			
3700	Capital Surchrge - Residential			
3702	Capital Surchrige - Residential Capital Surchrige - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues 3805	Davalonment Charges		01777	
3805	Development Charges Sale of Assets	-	84,777	-
3820	Debenture Proceeds			
Contributions from Re				
3900	Contribution From Reserves	-	-	-
3905	Contributions From DC Reserves			
		72,149	153,218	68,60

Town of Tillson	burg		2.	20 - Roads
2014 Financial	Plan			
		20	13	2014
		Budget	Projection	Budget
	Operating Plan - Cost Coa	le Summary		
Expenditures				
Labour				
5001	Full-time Regular	519,881	504,614	505,179
5002	Full-Time Overtime	10,092	17,423	14,950
5003	Part-Time Regular	51,873	39,616	70,360
5004	Part-Time Overtime	-	2,710	1,000
Purchases				
5105	Equipment Rental	2,000	1,448	2,000
5110	Fuel & Oil	-	-	-
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	46,423	46,417	45,00
5305	Program Supplies			
5310	Equipment Supplies & Repairs	5,200	5,198	4,200
5315	Books & Publications	448	448	500
5320	Building Repairs & Maintenance	5,000	5,000	4,000
5325	Heat, Light & Water	35,000	30,707	30,000
5330	Insurance	115,055	120,178	132,070
5331	Insurance Claims			
5335	Telephone, Fax & Modem	5,000	5,001	5,00
5400	Miscellaneous Expense	6,622	3,247	5,10
5405 5410	Meeting Expenses		214	
5410	Advertising & Promotions	3,000	3,042	3,000
5420	Training & Workshops	3,000	3,042	3,000
5425	Special Events Special Projects			
5430	Membership Expenses	1,600	403	1,00
5600	Rent Expense	1,000	403	1,00
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	Tax External Layments			
5500	Consultants, Legal & Audit	5,000	3,768	5,00
5505	Subcontractors Expense	215,200	218,488	215,70
5510	Equipment Maintenance Contracts	213,200	210,100	210,70
Contributions to Res				
5950	Contributions to Reserves	_	_	82,69
5955	Contributions to DC Reserves	_	84,777	
		1,027,394	1,092,699	1,126,763
		955,245	939,481	1,058,162
Interfunctional Adju	stments			
5100	Fleet Allocation	129,069	129,069	129,069
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	27,500	27,500	53,17
5705	Comm. Services Allocation		·	
5710	Operations Allocation			
		156,569	156,569	182,24:
		1,111,814	1,096,051	1,240,40
Debt Principal and In	nterest			
5900	Debt Interest	191,634	191,623	159,912
5905	Debt Principal	195,484	195,565	144,50
3950	Prior year (surplus) deficit	-	-	_
Total Net Levy		1,498,932	1,483,238	1,544,820

1	<u>Roads</u>
Description Expenditures Hydro Sanitary Sewer Hydro	<u>Roads</u>
2 235 Glendale Area Recon - Stage 1 - Parkside / Hawethome 681,823 313,338 193 325 Glendale Area Recon - Stage 2 - Glendale Dr - Victoria to Poplar 1,118,178 374,234 335 325 Glendale Area Recon - Stage 2 - Glendale Dr - Victoria to Poplar 1,118,178 374,234 335 325 329 Annual Resurfacing (Baldwin St) 128,750 180,000 180,0	
3 235 Glendale Area Recon - Stage 2 - Glendale Dr - Victoria to Poplar 1,118,178 374,234 335 North Street - Tillson Ave to RR Tracks (Sidewalk- Phase 1) 128,750 180,000	23,900
3 235 Glendale Area Recon - Stage 2 - Glendale Dr - Victoria to Poplar	683 174,802
A North Street - Tillson Ave to RR Tracks (Sidewalk- Phase 1) 128,750 180,000	
S 229 Annual Resurfacing (Baldwin St) 180,000 Veterans Walkway / Kinsmen Bridge Rehab (Misc Areas - Rolph to Howe) (80m2 of patching, 250 l.m of path replacment) 20,000 20,000	128,750
Veterans Walkway / Kinsmen Bridge Rehab (Misc Areas - Rolph to Howe) (80m2 of patching, 250 l.m of path replacment) 20,000 20,000	180,000
1 Ridge Blvd Recon - Ridge Blvd - Lady Ave to Woodhaven Sub 281,102 298 Remaining Annual Resurfacing (Bell Mill S/R, Soccer PK Ent) 320,000 3 Traffic Study for Hospital Area (PPP) 15,000 4 QTL Gabion Wall Rehab 40,000 5 Kinsmen Bridge Rehabilitation 200,000 Called Lake Lisgar Bridge Rehabilitation 200,000 Called La	
TOTAL CAPITAL PROJECTS: 2,152,651 - 687,572 529.	20,000
TOTAL CAPITAL PROJECTS: 2,152,651 - 687,572 529.	
TOTAL CAPITAL PROJECTS: 2,152,651 - 687,572 529.	-
2,152,651	448 935,631
2014 DEFERRED CAPITAL PROJECTS (over \$878K allowable) 1 Ridge Blvd Recon - Ridge Blvd - Lady Ave to Woodhaven Sub 281,102 118 2 229 Remaining Annual Resurfacing (Bell Mill S/R,Soccer PK Ent) 320,000 3 Traffic Study for Hospital Area (PPP) 15,000 4 QTL Gabion Wall Rehab 40,000 5 Kinsmen Bridge Rehabilitation 300,000 6 Lake Lisgar Bridge Rehabilitation 200,000 7 2014 DEFERRED CAPITAL PROJECTS (over \$878K allowable) 1,156,102 - 118 1 229 Annual Resurfacing at various locations 350,000 2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	448 935,631
2014 DEFERRED CAPITAL PROJECTS (over \$878K allowable) 1 Ridge Blvd Recon - Ridge Blvd - Lady Ave to Woodhaven Sub 281,102 118 2 229 Remaining Annual Resurfacing (Bell Mill S/R,Soccer PK Ent) 320,000 3 Traffic Study for Hospital Area (PPP) 15,000 4 QTL Gabion Wall Rehab 40,000 5 Kinsmen Bridge Rehabilitation 300,000 6 Lake Lisgar Bridge Rehabilitation 200,000 7 2014 DEFERRED CAPITAL PROJECTS (over \$878K allowable) 1,156,102 - 118 1 229 Annual Resurfacing at various locations 350,000 2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	448 935,631
2 229 Remaining Annual Resurfacing (Bell Mill S/R,Soccer PK Ent) 320,000	479 162,624
3	320,000
4 QTL Gabion Wall Rehab	15,000
5 Kinsmen Bridge Rehabilitation 300,000 6 Lake Lisgar Bridge Rehabilitation 200,000 2014 DEFERRED CAPITAL PROJECTS (over \$878K allowable) 1,156,102 - - - 118 2015 Section: 1 229 Annual Resurfacing at various locations 350,000 2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	40,000
Comparison of	300,000
2014 DEFERRED CAPITAL PROJECTS (over \$878K allowable) 1,156,102 118, 2015 Section: 1 229 Annual Resurfacing at various locations 350,000 2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	200,000
(over \$878K allowable) 1,156,102 - - 118, 2015 Section: 1 229 Annual Resurfacing at various locations 350,000 2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	200,000
1 229 Annual Resurfacing at various locations 350,000 2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	1,037,624
2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	
2 273 North Street - Broadway to Tillson Ave. (Sidewalk) 58,000	- 250.000
	350,000 58,000
I CONCESSION SIFECT 14III (Mase 1 & Z1 - Wabie Lane to Demevere 1	36,000
	868,008
4 Camdon Court Reconstruction 377,812 11,000 156.	449 210,363
5 Salt containment area around shed 20,000	20,000
6 Simcoe Street - Tillson Avenue to Vienna Road (330m) - KHCL 318,700	318,700
7 Oxford St Resufacing - Broadway to Tillson Avenue - KHCL 400,000	400,000
8 Broadway Resurfacing - North St to 120m South KHCL 70,000 9 Signal Upgrade - Concession and Broadway - KHCL 35,000	70,000
1-0	35,000 300 5,000
10 Own Drive - Cardinal Ct to Tanager Dr 38,300 Street Storm Outlet Phase 1 250,000	250,000
	749 2,585,071

2013 Financial Plan					
5 year Capital Plan			Non-Town Portion	n	
	Total Project				
<u>Description</u>	Expenditures	<u>Hydro</u>	Sanitary Sewer	<u>Water</u>	Roads
2016 Section:					
2010 Section.					
1 229 Annual Resurfacing at various locations	350,000				350,000
2 273 North Street - Tillson Avenue to East Town Limit (Sidewalk)	62,000				31,000
3 Public Works Yard - Salt containment area around shed	20,000				20,000
4 Ridge Blvd Recon - Goldenrod Road to Lady Avenue	321,418			112,073	209,346
5 Woodcock Drive - North Street to Pheasant Court	368,490		10,000	118,792	239,698
6 Vienna Road - Simcoe Street to Highway No.3 (1325m)	295,000		,	,	295,000
7 Old Vienna Road and Big Otter Creek Erosion	268,000				268,000
8 James / Hilltop Area Recon - West of QTL	905,704		10,000	360,694	535,010
9 Birch Drive and Hillside Drive	1,406,625		499,950	386,100	520,575
			,	,	,
	3,997,237	_	519,950	977,659	2,468,629
2017 Section:					
					_
1 229 Annual Resurfacing at various locations	350,000				350,000
Newell Road - Town Limit to Bayham Drive (Top Lift)	130,000				130,000
Ridge Blvd Area Recon - Lady Ave, Denis Ct, Richard Ct.	650,000		10,000	150,000	490,000
4 Third Street - Lisgar Ave. to Queen Street	153,170		80,273	5,000	67,897
5 Retaining Wall - Baldwin Street or George Street	40,000				40,000
6 Tanager Drive and Falcon Street	597,200		250,000	105,000	242,200
7 North Street sidewalk	57,000				57,000
8					
	1,977,370		340,273	260,000	1,377,097
2018 Section:					
1 229 Annual Resurfacing at various locations	350,000				350,000
Ridge Blvd Area Recon (Phase 5) - Goldenrod Dr, Burdock Court					
	430,000		10,000	100,000	340,000
Baldwin Street Oil Well (Holland Gate to Rolph Street)	2,500,000				2,500,000
	244760		85,250	60,925	198,593
4 Pine Avenue - Verna Drive to Simcoe Street	344,768				
 Pine Avenue - Verna Drive to Simcoe Street Young Street - Highway No. 3 to South Town Limit 	615,401		430,350	114	185,051
4 Pine Avenue - Verna Drive to Simcoe Street 5 Young Street - Highway No. 3 to South Town Limit 6 Gibson Drive Foot Bridge and Walkway	615,401 88,000		430,350		88,000
 Pine Avenue - Verna Drive to Simcoe Street Young Street - Highway No. 3 to South Town Limit Gibson Drive Foot Bridge and Walkway Young Street - Vienna Road to Highway No.3 - Phase 2 	615,401 88,000 480,000		430,350		88,000 480,000
4 Pine Avenue - Verna Drive to Simcoe Street 5 Young Street - Highway No. 3 to South Town Limit 6 Gibson Drive Foot Bridge and Walkway 7 Young Street - Vienna Road to Highway No.3 - Phase 2 8 Broadway - Venison Street to North Town Limit - KHCL	615,401 88,000 480,000 1,040,000		430,350	,	88,000 480,000 104,000
4 Pine Avenue - Verna Drive to Simcoe Street 5 Young Street - Highway No. 3 to South Town Limit 6 Gibson Drive Foot Bridge and Walkway 7 Young Street - Vienna Road to Highway No.3 - Phase 2 8 Broadway - Venison Street to North Town Limit - KHCL Hardy Ave Resurfacing - Lisgar to 150m west of Sanders	615,401 88,000 480,000 1,040,000 130,652				88,000 480,000 104,000 130,652
4 Pine Avenue - Verna Drive to Simcoe Street 5 Young Street - Highway No. 3 to South Town Limit 6 Gibson Drive Foot Bridge and Walkway 7 Young Street - Vienna Road to Highway No.3 - Phase 2 8 Broadway - Venison Street to North Town Limit - KHCL	615,401 88,000 480,000 1,040,000		99,990	77,220	88,000 480,000 104,000

Town of Tillsonbi	0	2.	25 - Winter M	laintenance
2013 Financial Pi	lan			
		Budget	Projection	2014 Budget
		Биидет	Frojection	Duagei
	Operating Plan - Cost Code	Summary		
Revenues	·			
Special Levy, Local Im				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010 3012	Taxes - Commercial Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Citi			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034 3040	Taxes - Industrial Vacant Land			
3050	Taxes - Pipelines Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085 3090	Taxes - W/O's Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210 User Charges	Grants & Subsidies-Other			
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320 3325	Seasonal Revenues Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365 3400	Landscaping Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600 3601	Interest Late Payment Charges			
3700	Special Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802 3815	Reg 170 Surchrge - General			
3815 3999	Extraordinary Revenue Revenue Clearing Account			
Specified Revenues	Acrenue Clearing Account			
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Res	serves			
	G . 3 . 4 . 5 . =			
3900 3905	Contribution from Reserves Contribution from DC Reserves			

Town of Tillson	0	22	5 - Winter Ma	iintenance
2013 Financial	Plan			
		Budget	Projection	2014 Budget
		Duuget	Frojection	Биадет
	Operating Plan - Cost Cod	e Summary		
Expenditures	operating trans-cost coa			
Labour				
5001	Full-time Regular	101,088	101,173	101,088
5002	Full-Time Overtime	23,355	19,031	23,355
5003	Part-Time Regular	36,350	40,456	35,150
5004	Part-Time Overtime	5,846	4,408	5,646
Purchases				
5105	Equipment Rental	1,500	4,293	1,500
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	110,000	110,000	110,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	1,865	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense			
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	1,500	1,500	1,500
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	1,800	2,822	1,800
5510	Equipment Maintenance Contracts			
Contributions to Res				
5950	Contributions to Reserves			
5955	Contributions to DC Reserves	201.120	205.540	200.02
		281,439	285,549	280,039
T		281,439	285,549	280,039
Interfunctional Adju 5100	Fleet Allocation	175,338	175 220	175,338
5650	Facilities Allocation	1/3,338	175,338	1/3,338
5700				
5705	Corp Admin Allocation Comm. Services Allocation			
5710	Operations Allocation			
3/10	Operations Anocation	175,338	175,338	175,338
		456,777	460,887	455,377
Debt Principal and I	nterect	430,///	+00,887	433,37
5900	Debt Interest			
5905	Debt Interest Debt Principal			
3950	Prior year (surplus) deficit			
Total Net Levy	r mor year (surprus) deficit	456,777	460,887	455,377

Town of Tillsonbi	_		235 -	Streetlights
2014 Financial P	lan			
			013	2014
		Budget	Projection	Budget
	On quating Plan Cost Code	C		
Revenues	Operating Plan - Cost Code	Summary		
Special Levy, Local Im	provements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075 3080	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs		-	
3080	Taxes - Capped Rebates/Claw Backs Taxes - W/O's		1	
3085	Taxes - PIL's			
3095	Local Improvements - Residential		1	
3096	Local Improvements - Residential Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Jser Charges				
3300	Miscellaneous Revenue	=	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350 3355	Minor Hockey Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections		1	
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	=	=	-
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account		1	
Specified Revenues	D. I. G			
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds		1	
Contribution fom Rese			1	
3900	Contribution from Reserves		1	
3905	Contribution fom DC Reserves			
		-	<u> </u>	

Town of Tillsonl			235 - S	Streetlights	
2014 Financial I	Plan				
		201	13	2014	
		Budget	Projection	Budget	
	Operating Plan - Cost Cod	e Summary			
Expenditures					
Labour					
5001	Full-time Regular	14,850	22,431	24,000	
5002	Full-Time Overtime	1,500	1,500	1,500	
5003	Part-Time Regular	-	-	-	
5004	Part-Time Overtime				
Purchases	E :				
5105	Equipment Rental				
5110	Fuel & Oil				
5115 5200	Discounts Taken Materials/Inventory	11,000	14,574	11,000	
5300		12,100	7,388	12,000	
5305	Supplies Program Supplies	12,100	7,388	12,000	
5310	Equipment Supplies & Repairs				
5315	Books & Publications				
5320	Building Repairs & Maintenance				
5325	Heat, Light & Water	200,000	206,433	212,000	
5330	Insurance	200,000	200,433	212,000	
5331	Insurance Claims				
5335	Telephone, Fax & Modem				
5400	Miscellaneous Expense				
5405	Meeting Expenses		_		
5410	Advertising & Promotions	_	_		
5415	Training & Workshops		_		
5420	Special Events				
5425	Special Projects				
5430	Membership Expenses				
5600	Rent Expense				
5605	Interest And Finance Charges				
5850	Bad Debt Expense				
5800	Tax External Payments				
Contracted Services	Tax External Layments				
5500	Consultants, Legal & Audit				
5505	Subcontractors Expense	2,000	4,055	3,000	
5510	Equipment Maintenance Contracts	2,000	4,055	3,000	
Contributions to Rese					
5950	Contributions to Reserves	_	_		
5955	Contributions to DC Reserves				
3733	Contributions to BC Reserves	241,450	256,381	263,500	
		241,450	256,381	263,500	
nterfunctional Adjust	ments	211,150	200,001	200,000	
5100	Fleet Allocation	8,248	8,248	8,248	
5650	Facilities Allocation	0,210	0,210	0,210	
5700	Corp Admin Allocation				
5705	Comm. Services Allocation				
5710	Operations Allocation				
27.10	o position i modulou	8,248	8,248	8,248	
		249,698	264,629	271,748	
Debt Principal and In	terest	247,070	207,027	2/1,/70	
5900	Debt Interest				
5905	Debt Interest Debt Principal				
3950	Prior year (surplus) deficit	_			
2,200	1 1101 Jean (Surphus) deficit			271,748	

5 J	ear	Capital Plan	Capit	Capital Costs	
				Contribution to	
		<u>Description</u>	<u>Expenditures</u>	Reserves	
-					
1	—	LED Streetlights Conversion	-		
2			-		
<u>3</u> 4					
5					
		2014		_	
		T	1		
1		LED Streetlights	19,200		
2		DD on winging	17,200		
- 3					
4					
5					
		2015	19,200	-	
1		LED Streetlights	19,200		
2					
3					
4					
5		2016	10.000		
		2010	19,200	-	
		T			
1		LED Streetlights	19,200		
1 2		LED Streetlights	19,200		
3					
4					
5					
		2017	19,200	-	
			T T		
		LED Streetlights	19,200		
1					
1 2					
1 2 3					
2 3 4					
2		2018			

Operating Plan - Cost Code Revenues	Summary Summary	3 Projection	2014 Budget
Revenues Special Levy, Local Improvements, PILS 3000 Taxes - Residential 3005 Taxes - Multi-Residential 3010 Taxes - Commercial 3011 Taxes - Commercial Vacant Unit 3014 Taxes - Commercial Vacant Land 3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial Vacant Unit 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy	Budget		
Revenues Special Levy, Local Improvements, PILS 3000 Taxes - Residential 3005 Taxes - Multi-Residential 3010 Taxes - Commercial 3011 Taxes - Commercial Vacant Unit 3014 Taxes - Commercial Vacant Land 3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial Vacant Unit 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy		Frojection	buuget
Revenues Special Levy, Local Improvements, PILS 3000 Taxes - Residential 3005 Taxes - Multi-Residential 3010 Taxes - Commercial 3011 Taxes - Commercial Vacant Unit 3014 Taxes - Commercial Vacant Land 3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial Vacant Unit 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy	Summary		
Revenues Special Levy, Local Improvements, PILS 3000 Taxes - Residential 3005 Taxes - Multi-Residential 3010 Taxes - Commercial 3011 Taxes - Commercial Vacant Unit 3014 Taxes - Commercial Vacant Land 3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial Vacant Unit 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3000			
3005			
3010			
3012 Taxes - Commercial Vacant Unit 3014 Taxes - Commercial Vacant Land 3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase I 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3014 Taxes - Commercial Vacant Land 3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial Vacant Unit 3032 Taxes - Industrial Vacant Land 3034 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase I 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3020 Taxes - Shopping Centre 3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase I 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3022 Taxes - Shopping Centre Vacant Unit 3030 Taxes - Industrial 3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase I 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3032 Taxes - Industrial Vacant Unit 3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase I 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3034 Taxes - Industrial Vacant Land 3040 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase I 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3040 Taxes - Pipelines 3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase 1 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3050 Taxes - Farmland 3055 Taxes - Farmland Dev. Phase 1 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3055 Taxes - Farmland Dev. Phase 1 3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3060 Taxes - Large Industrial 3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3062 Taxes - Large Industrial Vacant Unit 3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3070 Taxes - Supplementaries 3075 Taxes - Bill 79 Capped Levy			
3080 Taxes - Capped Rebates/Claw Backs			
3085 Taxes - W/O's			
3090 Taxes - PIL's 3095 Local Improvements - Residential			
3096 Local Improvements - Commercial			
3100 Tax Adjustments			
3105 Taxes - Penalty & Interest	1		
Government Grants & Subsidies			
3200 Grants & Subsidies - Federal			
3205 Grants & Subsidies - Provincial			
3210 Grants & Subsidies-Other			
User Charges 3300 Miscellaneous Revenue			
3301 Residential Usage	_		
3302 General Usage			
3305 Admissions			
3310 Fares & Fees			
3315 Memberships			
3320 Seasonal Revenues			
3325 Sports Fields Fees 3330 Youth Program Fees			
3330 Youth Program Fees 3335 Adult Program Fees			
3340 Summer Programs			
3345 Participate Programs			
3350 Minor Hockey			
3355 Figure Skating			
3360 Programs			
3365 Landscaping			
3400 Permit Fees			
3410 Licence Fees 3420 Certificates			
3430 Inspections			
3500 Rentals			
3505 Merchandise			
3510 Concession Sales			
3515 Vending Machines			
3600 Interest			
3601 Late Payment Charges 3700 Special			
3700 Special 3701 Capital Surchrge - Residential			
3702 Capital Surchrge - General			
3705 Donations			
3800 Sewer Revenue-Surcharge			
3801 Reg 170 Surchrge - Residential		-	
3802 Reg 170 Surchrge - General			
3815 Extraordinary Revenue			
3999 Revenue Clearing Account			
Specified Revenues 3805 Development Charges		235	
3810 Sale of Assets	=	233	-
3820 Debenture Proceeds			
Contribution from Reserves			
3900 Contribution from Reserves		_	
3905 Contribution from DC Reserves			
	-	235	-

Town of Tillson	burg		260 - Sto	rm Sewers
2014 Financial	Plan			
		20	13	2014
		Budget	Projection	Budget
	Operating Plan - Cost Cod	e Summary		
Expenditures				
Labour				
5001	Full-time Regular	22,500	34,481	26,52
5002	Full-Time Overtime	1,000	179	1,00
5003	Part-Time Regular	4,025	2,046	-
5004	Part-Time Overtime	-	-	-
Purchases				
5105	Equipment Rental	-	-	-
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	7,200	64	7,20
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	=	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops	_	-	_
5420	Special Events			
5425	Special Projects	2,000	2,000	2,00
5430	Membership Expenses	-,	-,	
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	Tux External Layments			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	43,000	43,000	42,00
5510	Equipment Maintenance Contracts	43,000	45,000	42,00
Contributions to Rese				
5950	Contributions to Reserves	_		
5955	Contributions to DC Reserves		235	
3933	Collaborations to DC Reserves	79,725	82,005	78,72
		79,725	82,003	78,72
	· · · · · · · · · · · · · · · · · · ·	19,123	81,770	10,12
nterfunctional Adjus		12.261	10.261	12.26
5100	Fleet Allocation	12,361	12,361	12,36
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	44		
		12,361	12,361	12,36
		92,086	94,131	91,08
Debt Principal and In				
5900	Debt Interest	12,070	12,074	10,51
5905	Debt Principal	30,355	30,438	31,90
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy	1	134,511	136,643	133,51

	Capital Plan		Capital Costs	
			Contribution to	
	Description	<u>Expenditures</u>	<u>Reserves</u>	
1	Swance Drain - Norwich	38,000		
2				
3				
4				
5	2014			
	2014	38,000	-	
1				
2				
3				
4				
5				
	2015	-	-	
1				
2				
3				
4				
5				
	2016	<u> </u>	_	
		-		
1				
2				
3				
4				
5				
	2017			
	₩OX /	-	-	
1				
2				
3				
4				
5	2018			

201/5: 115	urg	200 - 3	ona wasie o	Recycling
2014 Financial P	lan			****
		Budget	3 Projection	2014 Budget
		Duaget	Trojection	Duuget
	Operating Plan - Cost Code	Summary		
Revenues				
pecial Levy, Local In				
3000	Taxes - Residential			
3005 3010	Taxes - Multi-Residential Taxes - Commercial			
3010	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032 3034	Taxes - Industrial Vacant Unit Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075 3080	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105 Sovernment Grants &	Taxes - Penalty & Interest			
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	137,585	131,670	131,66
Jser Charges				
3300	Miscellaneous Revenue	20,000	16,676	20,00
3301	Residential Usage			
3302 3305	General Usage Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335 3340	Adult Program Fees Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410 3420	Licence Fees Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise	88,000	88,375	88,00
3510	Concession Sales			
3515	Vending Machines			
3600 3601	Interest Late Payment Charges			
3700	Special Special			
3701	Captial Surchrge - Residential			
3702	Captial Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchage - Residential			
3802 3815	Reg 170 Surchrge - General Extraordinary Revenue			
3999	Revenue Clearing Account			
pecified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Re	serves			
	C + 2 + C - C - D			
3900 3905	Contribution from Reserves Contribution from DC Reserves	-	-	-

Town of Tillson		280 - 5	280 - Solid Waste & Recyclin		
2014 Financial	Plan				
		201	13	2014	
		Budget	Projection	Budget	
	O mark a Physical Control				
Expenditures	Operating Plan - Cost Cod	e Summary			
abour					
5001	Full-time Regular	50,432	54,025	50,30	
5002	Full-Time Overtime	1,767	1,000	2,43	
5003	Part-Time Regular	22,592	15,058	21,90	
5004	Part-Time Overtime	-	144	-	
urchases					
5105	Equipment Rental	1,200	1,149	60	
5110	Fuel & Oil				
5115	Discounts Taken				
5200	Materials/Inventory	83,420	83,415	83,50	
5300	Supplies	2,356	500	50	
5305	Program Supplies				
5310	Equipment Supplies & Repairs				
5315	Books & Publications				
5320	Building Repairs & Maintenance				
5325	Heat, Light & Water	500	499	50	
5330	Insurance	16	15	1	
5331	Insurance Claims				
5335	Telephone, Fax & Modem				
5400	Miscellaneous Expense	-	-	-	
5405	Meeting Expenses	1.400	1.540	1 44	
5410	Advertising & Promotions	1,400	1,540	1,40	
5415 5420	Training & Workshops	-	-	-	
5425	Special Events Special Projects				
5430	Membership Expenses				
5600	Rent Expense				
5605	Interest And Finance Charges				
5850	Bad Debt Expense				
5800	Tax External Payments				
ontracted Services	1 ax External 1 ayments				
5500	Consultants, Legal & Audit				
5505	Subcontractors Expense	107,068	99,640	95,80	
5510	Equipment Maintenance Contracts	107,000	77,010	70,00	
ontributions to Res					
5950	Contributions to Reserves	-	-		
5955	Contributions to DC Reserves				
		270,751	256,986	256,94	
		25,166	20,265	17,28	
terfunctional Adjus	stments				
5100	Fleet Allocation	90,285	90,285	90,28	
5650	Facilities Allocation				
5700	Corp Admin Allocation	30,022	30,022	25,22	
5705	Comm. Services Allocation				
5710	Operations Allocation	6,814	6,814	6,89	
		127,121	127,121	122,40	
		152,287	147,386	139,69	
ebt Principal and In					
5900	Debt Interest				
5905	Debt Principal				
3950	Prior year (surplus) deficit	-	-	-	
otal Net Levy		152,287	147,386	139,69	

5 year	· Capital Plan	Capit	al Costs
			Contribution to
	Description	<u>Expenditures</u>	Reserves
1	Tar and chip - 2nd Coat	25,000	
2			
3			
4			
5			
	2014	25,000	-
1			
2			
3			
4			
5	2015		
	2015	_	-
1			
2			
3			
4			
5	2016		
	2016	_	-
1			
2			
3			
4			
5	2017		
	2017	_	-
1			
2 3			
3			
4 5			
5	2010		
	2018	_	-

	lan) - Parking
2014 Financial P.		2013		2014
			Projection	Budget
	Operating Plan - Cost Code	Summary		
Revenues				
Special Levy, Local Im		15,000	15.044	15.04
3000 3005	Taxes - Residential	15,000	15,044 2,592	15,04 2,59
3010	Taxes - Multi-Residential Taxes - Commercial	2,450 120,000	118,453	118,45
3010	Taxes - Commercial Vacant Unit	120,000	110,433	110,43
3014	Taxes - Commercial Vacant Unit		342	
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries	-	0	-
3075	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs			
3080 3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's	(2,000)	2,151	2,17
3085	Taxes - W/O's Taxes - PIL's	1,200	1,200	1,20
3095	Local Improvements - Residential	1,200	1,400	1,20
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Jser Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330 3335	Youth Program Fees Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	1,430	-
3701	Capital Surchrge - Residential			
3702 3705	Capital Surchrge - General Donations			
3800 3801	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential			
3801	Reg 170 Surchrge - Residential Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account		-	
pecified Revenues	12. The Crowing recount			
3805	Development Charges	_	5,225	
3810	Sale of Assets			
3820	Debenture Proceeds		-	
Contribution from Re				
3900	Contribution from Reserves	-	-	
3905	Contribution from DC Reserves	16,436	5,225	-
		153,086	151,661	139,46

Town of Tillson			230	
2014 Financial	Plan			2014 Budget
		20		
		Budget	Projection	
	Operating Plan - Cost Cod	le Summary		
Expenditures				
Labour				
5001	Full-time Regular	22,848	37,317	22,848
5002	Full-Time Overtime	-	606	-
5003	Part-Time Regular	5,300	4,899	5,100
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,716	3,716	3,950
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	25,500	25,529	25,694
5510	Equipment Maintenance Contracts			
Contributions to Res				
5950	Contributions to Reserves	-	-	328
5955	Contributions to DC Reserves	-	5,225	-
		57,364	77,292	57,920
		(95,722)	(74,370)	(81,540)
Interfunctional Adjus				
5100	Fleet Allocation	33,922	33,922	33,922
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		33,922	33,922	33,922
		(61,800)	(40,448)	(47,618
Debt Principal and In				
5900	Debt Interest	8,919	8,919	8,591
5905	Debt Principal	6,837	6,836	6,837
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		(46,044)	(24,693)	(32,189)

5 ye	ear	Capital Plan	Capita	Capital Costs	
			·	Contribution to	
		Description	<u>Expenditures</u>	Reserves	
1	303	Future parking lot repairs		32,189	
2		Rehabilitate Parking Lot 9A	-	·	
3		Rehabilitate Parking Lots 5A	-		
4					
5					
		2014	-	32,189	
1		Rehabilitate Parking Lot 7A	-		
2					
3		Future parking lot repairs		33,155	
4					
5		4017			
		2015	_	33,155	
1		Rehabilitate Parking Lots 8A			
2		Rehabilitate Parking Lots 11A	-		
3		Future parking lot repairs		34,160	
4				·	
5					
		2016	<u>-</u>	34,160	
1		Rehabilitate Parking Lot 6A	-		
2					
3		Future parking lot repairs		35,195	
4					
5					
		2017	<u> </u>	35,195	
1					
2		Future parking lot repairs		36,261	
3					
4					
5					
		2018	-	36,261	

					1	
2014 Financial P	Plan		_			
		2012		2013		2014
		Actual	YTD	Budget	Projection	Budget
0	Donating Blan Cost Code Summan			Total		
Revenues	Perating Plan - Cost Code Summary	+		Total		
Special Levy, Local Ir	nprovements, PILS					
3000	Taxes - Residential	=	=	=	-	_
3005	Taxes - Multi-Residential		-	-	-	
3010	Taxes - Commercial	-	-	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-	-	-
3014 3020	Taxes - Commercial Vancant Land	=	-	-	-	-
3020	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit	-		-	-	-
3030	Taxes - Industrial		-	-	-	
3032	Taxes - Industrial Vacant Unit	-	-	-	1	1
3034	Taxes - Industrial Vacant Land	-	-	-	-	
3040	Taxes - Pipelines	-	-	-	-	-
3050 3055	Taxes - Farmland	-	-	-	-	-
3060	Taxes - Farmland Dev. Phase 1 Taxes - Large Industrial	-	-	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-		=	1
3070	Taxes - Supplementaries	-	-	-	-	1
3075	Taxes - Bill 79 Capped Levy	-	-	-	-	ı
3080	Taxes - Capped Rebates/Claw Backs	-	-	-	-	-
3085	Taxes - W/O's	-	-	-	-	-
3090	Taxes - PIL's	-	-	=	=	-
3095 3096	Local Improvements - Residential Local Improvements - Commercial	-	-	-	-	-
3100	Tax Adjustments	-			-	
3105	Taxes - Penalty & Interest	-	-	-	-	-
Government Grants &	Subsidies	-	-	-	-	ı
3200	Grants & Subsidies - Federal	-	-	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-	-	-
3210	Grants & Subsidies-Other	-	-	-	-	-
User Charges 3300	Miscellaneous Revenue	23,613	7,407	8,000	7,407	8,00
3301	Residential Usage	25,015		-	-	0,00
3302	General Usage	-	-	-	-	•
3305	Admissions	-	-	-	-	Ü
3310	Fares & Fees	-	-	-	-	-
3315	Memberships	-	-	-	-	-
3320 3325	Seasonal Revenues Sports Fields Fees	-	-	-	-	-
3330	Youth Program Fees	-			-	-
3335	Adult Program Fees	-	-	-	-	-
3340	Summer Programs	-	-	-	-	
3345	Participate Programs	-	-	-	-	-
3350	Minor Hockey	-	-	-	-	-
3355 3360	Figure Skating Programs	-	-	-	-	-
3365	Landscaping	-			-	-
3400	Permit Fees	-	_	_	_	-
3410	Licence Fees	-	-	-	-	-
3420	Certificates	-	-	-	-	-
3430	Inspections	-	-	-	-	-
3500	Rentals	906,304	517,923	1,134,622	1,134,622	1,134,62
3505 3510	Merchandise Concession Sales	-	-	-	-	-
3515	Vending Machines	-	-	-	_	
3600	Interest	-	-	-	_	
3601	Late Payment Charges	-	-	-	_	•
3700	Special	-	-	-	-	•
3701	Capital Surchrge - Residential	-	-	-	-	-
3702	Capital Surchrge - General	-	-	-	-	-
3705 3800	Donations Savar Payanua Surahana	-	-	-	-	-
3801	Sewer Revenue-Surcharge Reg 170 Surcharge - Residential	-	-	-	-	-
3802	Reg 170 Surchrge - General	-	-	-	-	-
3815	Extraordinary Revenue	-	-	-	-	-
3999	Revenue Clearing Account	-	-	-	-	ı
pecified Revenues		-	-	-	-	-
3805	Development Charges	23,424	15,414	-	15,414	-
3810 3820	Sale of Assets	-	-	-	-	-
3820 Contribution from Re	Debenture Proceeds		-	-	-	1
3900	Contribution from Reserves	-	-	-	-	-
	Contribution from DC Reserves	-	-	-	-	-
3905						

Department						130 - Fleet
Expenditures						
Expenditures		2012		2013		2014
Expenditures		Actual	YTD	Budget	Projection	Budget
Expenditures						
Labour Full-time Regular 5001 Full-Time Overtime 5002 Full-Time Overtime 5003 Part-Time Regular 5004 Part-Time Overtime Purchases Full-Time Overtime 5105 Equipment Rental 5110 Fuel & Oil 5115 Discounts Taken 5200 Materials/Inventory 5300 Supplies 5305 Program Supplies 5310 Equipment Supplies & 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5406 Miscellaneous Expenses 5405 Meeting Expenses 5406 Special Events 5420 Special Events 5425 Special Projects 5430 Membership Expenses	de Summary			Total		
S001 Full-time Regular						
S002						
S003		189,583	103,019	203,160	202,145	217,120
S004		5,451	5,655	10,811	6,055	-
Purchases Equipment Rental 5105 Equipment Rental 5110 Fuel & Oil 5115 Discounts Taken 5200 Materials/Inventory 5300 Supplies 5305 Program Supplies & 5310 Equipment Supplies & 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5800 Interst And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Soubcontractors Expens 5510		-	-	-	-	-
5105 Equipment Rental 5110 Fuel & Oil 5110 Fuel & Oil 5115 Discounts Taken 5200 Materials/Inventory 5300 Supplies 5305 Program Supplies 5310 Equipment Supplies & Mooks & Publications 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expense 5401 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5420 Special Events 5420 Special Events 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens		-	-	-	-	-
5110 Fuel & Oil 5115 Discounts Taken 5200 Materials/Inventory 5300 Supplies 5305 Program Supplies 5310 Equipment Supplies & 5315 Books & Publications 5320 Building Repairs & Me 5321 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5420 Special Events 5421 Special Projects 5430 Membership Expenses 5600 Rent Expense 5800 Bad Debt Expense 5800 Bad Debt Expense 5501 Consultants, Legal & A 5502 Subcontractors Expens 5503 Subcontractors Expens						
5115 Discounts Taken 5200 Materials/Inventory 5300 Supplies 5305 Program Supplies 5310 Equipment Supplies & 5315 Books & Publications 5320 5321 Building Repairs & Mater 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Moder 5400 Miscellaneous Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5406 Special Events 5420 Special Events 5420 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Spool Consultants, Legal & A 5505 Subcontractors Expens 5500 Consultants, Legal & A		-	-	-	-	-
5200 Materials/Inventory 5300 Supplies 5300 Supplies 5305 Program Supplies 5310 Equipment Supplies & 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5800 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reserves 5950 Contributions to DC R Interfunctional Adjustmen		123,963	63,487	139,350	126,768	136,750
5300 Supplies 5305 Program Supplies 5310 Equipment Supplies & 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5423 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to DC R Interfunctional Adjustments 5100 Fleet Allocation </td <td></td> <td>=</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		=	-	-	-	-
5305 Program Supplies 5310 Equipment Supplies & 5315 Books & Publications 5320 Building Repairs & Me 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves S950 Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Contributions to OC Reserves 5950 Contributions to DC Reserves <		=			=	-
5310 Equipment Supplies & 5315 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to DC Reserves 5950 Sp50 Contributions to DC Reserves 5950 Contributions to Reserves 5950 Contributions		22,253	10,789	23,500	20,789	23,50
5310 Equipment Supplies & 5315 5315 Books & Publications 5320 Building Repairs & Ma 5325 Heat, Light & Water 5330 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5950 Contributions to DC Reserves 5950 Contributions to Reserves 5950 Contributions to Reserves 5950 Contribution		-	-	-	-	-
5315 Books & Publications 5320 Building Repairs & Me 5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5800 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves S950 Contributions to Reser 5950 Contributions to DC Reser 5955 Contributions to Reserve 5950 Contributions to Reserve 5950 Contributions to Reserve 5950	Repairs	173,118	98,681	180,650	152,683	173,450
5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Events 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Subcontractors Expens 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reserves 5950 5950 Contributions to DC Ro Interfunctional Adjustments 5100 Facilities Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation <tr< td=""><td></td><td>332</td><td>39</td><td>400</td><td>39</td><td>400</td></tr<>		332	39	400	39	400
5325 Heat, Light & Water 5330 Insurance 5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5423 Special Events 5430 Membership Expenses 5600 Rent Expense 5800 Bad Debt Expense 5800 Tax External Payments Contracted Services Sb00 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves S950 Contributions to Reser 5950 Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Contributions to OC Reserves 5950 Contributions to Reserves 5950 Contributions to OC Reserves 5950 Contributions to DC Reserves 5950 Contributions to	intenance	3,240	-	2,000	700	2,000
5331 Insurance Claims 5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5800 Interest And Finance C 5850 Bad Debt Expense 5800 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Contributions to Reserves 5950 Contributions to Reserves 5950 Contributions to OC Reserves		-	-	_	-	_
5335 Telephone, Fax & Mod 5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Subcontractors Expens 5510 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 5950 Contributions to Reserves 5950 Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Facilities Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5705 Comm. Services Allocation 5700		40,558	41,590	41,902	41,590	45,700
5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Adverting & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Sb00 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves S950 Contributions to DC Reserves S955 Contributions to DC Reserves S950 Interfunctional Adjustments S100 Facilities Allocation S650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5705 Comm. Services Allocation Debt Principal and Interest						
5400 Miscellaneous Expenses 5405 Meeting Expenses 5410 Adverting & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services Sb00 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves S950 Contributions to DC Reserves S955 Contributions to DC Reserves S950 Interfunctional Adjustments S100 Facilities Allocation S650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5705 Comm. Services Allocation Debt Principal and Interest	lem	8,031	3,988	11,000	10,188	11,00
5405 Meeting Expenses 5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services S500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to DC Reserves Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Contributions to Reserves 5950 Contributions to Reserves 5950 Contributions to Contributions to DC Reserves 5950 Contributions to DC Reserves		11,362	1,349	13,443	13,948	13,999
5410 Advertising & Promoti 5415 Training & Workshops 5420 Special Events 5421 Special Projects 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services S500 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reserves 5955 Contributions to DC Reserves 5955 Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation					_	_
5415 Training & Workshops 5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services S500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenance Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reserves 5950 Contributions to DC Reserves 5950 Facilities Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5705 Comm. Services Allocation Debt Principal and Interest	ons	149	483	400	743	800
5420 Special Events 5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to DC Ro 5955 Contributions to DC Ro Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5705 Comm. Services Allocation Debt Principal and Interest		3,369	994	3,000	3,494	3,500
5425 Special Projects 5430 Membership Expenses 5600 Rent Expense 5605 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 5950 Contributions to Reser 5955 Contributions to DC Reserves 5955 Contributions to DC Reserves 5950 Facilities Allocation 5650 Facilities Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation		-	-	-	-	-
5430 Membership Expenses 5600 Rent Expense 5600 Interest And Finance C 5850 Bad Debt Expense 5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reserves Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation		5,648	2,988	4,500	4,528	4,500
S600 Rent Expense		326	75	250	125	25
Section		-	-	_	-	_
5850 Bad Debt Expense 5800 Tax External Payments 5800 Consultants, Legal & A 5505 Subcontractors Expense 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Re Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest	harges	-	-	_	-	_
5800 Tax External Payments Contracted Services 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenance Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reserves Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest	8***	_	_	-	_	_
Contracted Services Consultants, Legal & A 5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenance Contributions to Reserves 5950 Contributions to Reserves 5950 Contributions to DC Reserves 5955 Contributions to DC Reserves Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation		_	_	_	_	_
5500 Consultants, Legal & A 5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reserves Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest		_	_	-	_	_
5505 Subcontractors Expens 5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reservation Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest	Andit	_	-	_	_	_
5510 Equipment Maintenanc Contributions to Reserves 5950 Contributions to Reser 5955 Contributions to DC Reservation Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest		1,543	7,530	2,250	1,500	7,000
Contributions to Reserves 5950 Contributions to Reser		1,545	-	2,230	1,500	7,00
5950 Contributions to Reser 5955 Contributions to DC Reservations Interfunctional Adjustments Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest	e contracts	_	_	-	_	_
5955 Contributions to DC Reservices Interfunctional Adjustments 5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest	vec	_	-	_	_	3,730
Interfunctional Adjustments		23,424	15,414	_	15,414	
5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation	2301 103	612,351	356,082	636,616	600,709	643,700
5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation		(340,990)	(184,662)	(506,006)	(556,734)	(498,910
5100 Fleet Allocation 5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation		(340,770)	(104,002)	(300,000)	(330,734)	(476,710
5650 Facilities Allocation 5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest		-	_	-	_	_
5700 Corp Admin Allocation 5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest		-	-	-	-	_
5705 Comm. Services Allocation 5710 Operations Allocation Debt Principal and Interest	n	_	_		_	_
5710 Operations Allocation Debt Principal and Interest		-	-	-		_
Debt Principal and Interest	mon	-	-		-	-
		-		-	-	
		(340,990)				(498,91
		(340,990)	(184,662)	(506,006)	(556,734)	(498,91
5000 LD 1. T		46.001	20.710	41.551	44.050	37.00
5900 Debt Interest		46,001	32,713	41,554	44,059	37,802
5905 Debt Principal	e 1.	108,672	36,381	95,693	95,685	95,715
3950 Prior year (surplus) def Total Net Levy	ıcıt	(186,317)	(115,569)	(368,759)	(416,990)	(365,399

5 yea	r Capital Plan	Сарі	tal Costs
	Description	Expenditures	Contribution to Reserves
	Hydro bucket Truck replacement #66 carry forward from 2013	325,000	
1	Trackless MT6 replacement #99 - Roads	130,000	
2	Leaf Loader replacement #100 - Roads	-	
3	3/4 ton pickup w/ dump body,plow and sander unit #33 - Cemetery	-	
4	Fire Pumper and Rescue replacements for #70 & 72		-
5	Ice resurfacer replacement #166 - Parks -Carry Forward		29,693
0	Snowplow sander replacement #75 - Roads		100,000
7	Pickup truck replacement #22 - Water	-	
8	Pickup truck replacement #31 - Engineering	-	
9	Zero turn mower replacement #201 - Cemetery		
10	Underslung plow replacement # 125 - Roads		
11	Underslung plow replacement # 126 - Roads		
12	Fleet bay pit repair	10,000	
13			
14			
	New Capital - pending approval		
1	Trailer mounted HydroVac valve turner - shared Water/Hydro/Roads	-	
2	New Pump Drafting Test Pit - Fleet	-	•
	2014	465,000	129,693

1			
2	Fire Pumper and Rescue replacements for #70 & 72	-	
	Crew cab Pickup Truck- replacement #43 Parks(move to 2015- Consider reallocate		
3	#37 from Fire and replace #37 with Escape)		
4	7 Passenger Mini Van replacement #32 Pool Vehicle (Fleet)	33,619	
	1 Ton Crew cab with slide-in sander & plow replacement #46 Roads	125,000	
	Road Line Painting Machine replacement # 115 - Roads	12,360	
	1 Ton Service Truck replacement #42 - Fleet	127,214	
	Front mount mower replacement #203 - Roads	20,000	
	Front mount mower replacement #204 - Parks	20,000	
	2 Way Poly blade replacement #127 - Roads	22,138	
	Leaf Loader replacement #100 - Roads	41,000	
	3/4 ton pickup w/ dump body,plow and sander unit #33 - Cemetery	72,000	
	Pickup truck replacement #31 - Engineering	25,900	
	Zero turn mower replacement #201 - Cemetery	15,500	
	2015	514,731	_

2	Fire Pumper and Rescue replacements for #70 & 72	500,000	
1	Forklift replacement # 143 - Hydro	52,167	
2	1 Ton w Dump body replacement #41 - Water	69,000	
3	1 Ton crewcab with service body replacement #23 - Roads	139,010	
4	Hybrid Pickup Truck replacement #29 - Parks	52,840	
5	Trackless broom attachment - replacement #95	17,911	
6	Hybrid Pickup Truck replacement #24 - Parks	52,840	
7	1 ton with dump body - replacement #40 Parks	112,743	
	Snowplow sander replacement #62 - Roads	280,000	
	Cargo van replacement #45 - Water	35,000	
	Loader replacement #80 - Roads	200,000	
	Tractor backhoe - replacement #86 Water	126,677	
	Plow replacement #119 - Roads	11,069	
	Plow replacement #120 - Roads	11,069	
	Plow replacement #121 - Roads	11,068	
	Wing replacement #122 - Roads	11,069	
	Wing replacement #123 - Roads	11,068	
	Wing replacement #124 - Roads	11,069	
	New Capital - pending approval	249,500	
	New Snowplow/sander - Roads	141,571	
	New Trackless sidewalk tractor - Roads	9,500	
	New Trackless snowblower attachment - Roads	7,500	
	New Trackless sander attachment - Roads	17,911	
	New Trackless broom attachment - Roads		

	Capital Costs
	Contribution to
Description	<u>Expenditures</u> <u>Reserves</u>
2016	2,130,582

5	Flail mower replacement #98 - Roads	16,000	
_			
6	Rotary mower replacement #202 - Airport	20,000	
7	Boom flail replacement #135 - Roads	19,000	
8	Tandem trailer replacement #231 - Roads	16,000	
9	Diamond groomer replacement #132 - Parks	22,000	
10	Tractor backhoe - replacement #87 Cemetery	126,677	
11	Paint trailer replacement #230 - Roads	17,000	
12	Hybrid Pickup replacement #19 - Engineering	45,000	
13	Minivan replacement #26 - Water	34,000	
14	Sewer rodder replacement #110 - Roads	63,000	
15			
16			
17			
1			
2			
3			
4			
5			
6			
	2017	890,749	-
1	A axial Dietforms ranks assent #72 Fire	1,221,671	
2	Aerial Platform - replacement #73 - Fire		
_	RBD Derrick replacement #68 - Hydro	500,000	
5			
`			
6			
6			

Tillsonburg Hydr		1	45 - Enterpris	se services
2014 Financial P	dan		_	2014
		Budget	Projection	2014 Budget
		Dauget	Trojection	Duuget
o	perating Plan - Cost Code Summary	Con	nsolidated Tota	ıl
Revenues				
Special Levy, Local Im				
3000	Taxes - Residential	- -	-	-
3005 3010	Taxes - Multi-Residential Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vancant Land	_	_	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034 3040	Taxes - Industrial Vacant Land	-	-	-
3050	Taxes - Pipelines Taxes - Farmland	-	-	•
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085 3090	Taxes - W/O's Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments		-	-
3105	Taxes - Penalty & Interest	_	-	
Government Grants &		-	-	
3200	Grants & Subsidies - Federal	-	-	-
3205 3210	Grants & Subsidies - Provincial	-	-	-
Jser Charges	Grants & Subsidies-Other	-	-	-
3300	Miscellaneous Revenue	2,778,004	1,790,790	2,163,07
3301	Residential Usage	2,770,001	1,770,770	2,102,07
3302	General Usage	-	-	-
3305	Admissions	-	-	=
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325 3330	Sports Fields Fees Youth Program Fees	-	-	-
3335	Adult Program Fees			
3340	Summer Programs	_	_	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365 3400	Landscaping Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates		-	
3430	Inspections	-	-	-
3500	Rentals	26,100	27,331	25,90
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	205 000	205.027	150.00
3600 3601	Interest Late Payment Charges	205,000	205,026	150,00
3700	Special Special	-	-	
3701	Capital Surchrge - Residential	-	-	-
3702	Capital Surchrge - General	-	-	-
3705	Donations	8	=	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surchrge - Residential	=	-	-
3802	Reg 170 Surchrge - General		-	=
3815 3999	Extraordinary Revenue Revenue Clearing Account	-	-	
pecified Revenues	Revenue Clearing Account	-	-	-
3805	Development Charges	-	-	
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Res	serves			
2000	Contribution from Reserves	-	-	_
3900 3905	Contribution from DC Reserves			

Tillsonburg Hy		1	145 - Enterprise Services		
2014 Financial	Plan				
		20		2014	
		Budget	Projection	Budget	
	Operating Plan Cost Code Summann	Co	nsolidated Tota	.1	
	Operating Plan - Cost Code Summary		nsonaaiea 100	<u>"</u>	
Expenditures					
Labour	D. H. C. D. J.	1,000,505	-		
5001 5002	Full-time Regular	1,080,525	552,654	1,116,270	
5002	Full-Time Overtime Part-Time Regular	17,666	31,312 126	-	
5004	Part-Time Overtime	-	-	-	
Purchases	E : . D . I	2,800			
5105	Equipment Rental		1,623	-	
5110	Fuel & Oil	-	-	-	
5115	Discounts Taken	- 45.000	-	-	
5200	Materials/Inventory	47,650	21,291	6,000	
5300	Supplies	48,350	27,291	700	
5305	Program Supplies		-	-	
5310	Equipment Supplies & Repairs	1,600	1,890	-	
5315	Books & Publications	-	77	•	
5320	Building Repairs & Maintenance	-	-	-	
5325	Heat, Light & Water	4,200	4,022	4,000	
5330	Insurance	30,800	32,253	-	
5331	Insurance Claims	-	-	-	
5335	Telephone, Fax & Modem	8,058	2,739	-	
5400	Miscellaneous Expense	73,600	24,985	-	
5405	Meeting Expenses	1,100	1,407	-	
5410	Advertising & Promotions	3,800	1,355	-	
5415	Training & Workshops	70,000	22,627	-	
5420	Special Events	-	-	-	
5425	Special Projects	-	-	-	
5430	Membership Expenses	26,600	25,030	-	
5600	Rent Expense	132,620	66,310	-	
5605	Interest And Finance Charges	-	-	-	
5850	Bad Debt Expense	-	-	-	
5800	Tax External Payments	-	-	-	
Contracted Services		-	-	-	
5500	Consultants, Legal & Audit	28,200	69,052	-	
5505	Subcontractors Expense	114,600	72,032	-	
5510	Equipment Maintenance Contracts	55,000	54,377	-	
Contributions to Res	serves	-	-	-	
5950	Contributions to Reserves	-	-	-	
5955	Contributions to DC Reserves	-	-	-	
		1,747,169	1,012,454	1,126,970	
		(1,261,935)	(1,010,693)	(1,212,00	
Interfunctional Adju	stments	-	-	-	
5100	Fleet Allocation	177,799	178,009	174,783	
5650	Facilities Allocation		-		
5700	Corp Admin Allocation	625,008	443,016	624,77	
5705	Comm. Services Allocation	-	-	-	
5710	Operations Allocation	146,387	74,312	151,43:	
	*	949,194	695,338	950,99	
		(312,741)	(315,356)	(261,01	
Debt Principal and I	nterest	(2,7 11)	(,)	(201,01	
5900	Debt Interest	_	-	_	
5905	Debt Principal	_	-	-	
3950	Prior year (surplus) deficit		-		
Fotal Net Levy	11.01 year (surprus) deficit	(312,741)	(315,356)	(261,01)	

2014 Financial Plan				
2014 Financial P.	lan	2012		2014
		Budget 2013	Projection	2014 Budget
		Dauget	Trojection	Dauget
0	perating Plan - Cost Code Summary		Town	
levenues				
pecial Levy, Local Im				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010 3012	Taxes - Commercial Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Unit Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080 3085	Taxes - Capped Rebates/Claw Backs			
3090	Taxes - W/O's Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
overnment Grants &	· · · · · · · · · · · · · · · · · · ·			
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
ser Charges				
3300	Miscellaneous Revenue	11,280	20,470	2,580
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320 3325	Seasonal Revenues			
3330	Sports Fields Fees Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	26,100	27,331	25,900
3505	Merchandise	-	-	-
3510	Concession Sales			
3515	Vending Machines			
3600	Interest	205,000	205,026	150,000
3601	Late Payment Charges			
3700	Special Capital Surchrge - Residential			
3701 3702	Capital Surchrge - Residential Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchige - Residential Reg 170 Surchige - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
pecified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Re				
3900	Contribution from Reserves		-	-
3905	Contribution from DC Reserves			
		242,380	252,827	178,480

Tillsonburg Hyo		145 - Enterprise Services		
2014 Financial	Plan		-	
		2013		2014
		Budget	Projection	Budget
	Operating Plan - Cost Code Summary		Town	
Expenditures	Operating Finn - Cost Code Summary		1000	
Labour				
5001	Full-time Regular	43,050	50,758	32,300
5002	Full-Time Overtime	1,466	1,349	22,200
5003	Part-Time Regular	- 1,100	- 1,5 .>	-
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	6,000	4,878	6,000
5300	Supplies	700	579	700
5305	Program Supplies	700		
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	4,200	4,022	4,000
5330	Insurance		.,	.,
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	1,332	-
5405	Meeting Expenses	_	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	, and the second			
5500	Consultants, Legal & Audit		-	-
5505	Subcontractors Expense	-	3,363	-
5510	Equipment Maintenance Contracts			
Contributions to Res	erves			
5950	Contributions to Reserves			
5955	Contributions to DC Reserves			
		55,416	66,281	43,000
		(186,964)	(186,546)	(135,480)
nterfunctional Adju-	stments			
5100	Fleet Allocation	14,223	14,223	14,468
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		14,223	14,223	14,468
		(172,741)	(172,323)	(121,012)
Debt Principal and In				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		(172,741)	(172,323)	(121,012)

2014 Financial Pla	ın		145 - Enterpri	
2017 I municum I n			2013	
		Budget	Projection	Budget
Op	erating Plan - Cost Code Summary		Hydro (total)	
evenues				
pecial Levy, Local Imp				
3000 3005	Taxes - Residential Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	
3012	Taxes - Commercial Vacant Unit	-	-	
3014	Taxes - Commercial Vancant Land	-	_	
3020	Taxes - Shopping Centre	-	_	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	
3030	Taxes - Industrial	-	-	
3032	Taxes - Industrial Vacant Unit	-	-	
3034	Taxes - Industrial Vacant Land	-	-	
3040	Taxes - Pipelines		-	
3050	Taxes - Farmland	•	-	
3055	Taxes - Farmland Dev. Phase 1	-	-	
3060	Taxes - Large Industrial	-	-	
3062	Taxes - Large Industrial Vacant Unit	-	-	•
3070	Taxes - Supplementaries	-	-	
3075 3080	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs	-	-	
3080	Taxes - W/O's	-	-	•
3090	Taxes - PIL's	-	-	
3095	Local Improvements - Residential	-	-	
3096	Local Improvements - Commercial		-	
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest	-	_	
overnment Grants & S		-	_	
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial	-	-	
3210	Grants & Subsidies-Other	-	-	
ser Charges		-	-	
3300	Miscellaneous Revenue	2,766,724	1,770,320	2,160,4
3301	Residential Usage	-	-	
3302	General Usage	-	-	
3305	Admissions	-	-	
3310	Fares & Fees		-	•
3315	Memberships	-	-	•
3320	Seasonal Revenues	-	-	
3325	Sports Fields Fees	•	-	
3330	Youth Program Fees	-	-	
3335	Adult Program Fees	-	-	•
3340 3345	Summer Programs	-	-	
3350	Participate Programs Minor Hockey	-	-	
3355	Figure Skating	-	-	
3360	Programs	-	-	
3365	Landscaping	-	-	
3400	Permit Fees	-	-	
3410	Licence Fees			
3420	Certificates	-	=	
3430	Inspections	-	-	-
3500	Rentals	-	-	
3505	Merchandise	-	-	
3510	Concession Sales	=	0	
3515	Vending Machines	-	-	
3600	Interest	-	-	
3601	Late Payment Charges	-	-	
3700	Special	-	-	
3701	Capital Surchrge - Residential	-	-	-
3702	Capital Surchrge - General	=	=	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surchrege - Residential	-	-	
3802	Reg 170 Surchrge - General		-	
3815 3999	Extraordinary Revenue	=	-	-
ecified Revenues	Revenue Clearing Account			
3805	Davidonment Charges	-	-	
3810	Development Charges Sale of Assets	-	-	
3820	Debenture Proceeds	-	-	
ontribution from Rese		-	-	
3900	Contribution from Reserves	-	-	
3905	Contribution from DC Reserves	_	-	
		2,766,724	1,770,320	2,160,4

Tillsonburg Hye		145 - Enterprise Service		se Services
2014 Financial	Plan	2013 201		
		Budget	13 Projection	2014 Budget
		Duaget	Trojection	Duuget
	Operating Plan - Cost Code Summary		Hydro (total)	
Expenditures			r*	
Labour				-
5001	Full-time Regular	1,037,475	501.896	1,083,97
5002	Full-Time Overtime	16,200	29,963	-,,-
5003	Part-Time Regular	-	126	_
5004	Part-Time Overtime	-	-	-
Purchases		-		-
5105	Equipment Rental	2,800	1,623	
5110	Fuel & Oil		-	-
5115	Discounts Taken	_		-
5200	Materials/Inventory	41,650	16,413	_
5300	Supplies	47,650	26,712	_
5305	Program Supplies	17,030	20,712	
5310	Equipment Supplies & Repairs	1,600	1.890	-
5315	Books & Publications	- 1,000	77	-
5320	Building Repairs & Maintenance	-	- ''	-
5325	Heat, Light & Water	-	-	
5330	Insurance	30,800	32,253	
5331	Insurance Claims	50,800	32,233	
5335	Telephone, Fax & Modem	8,058	2,739	
5400	Miscellaneous Expense	73,600	23,653	-
5405	Meeting Expenses	1,100	1,407	-
5410		3,800	1,355	<u> </u>
5415	Advertising & Promotions	70,000		-
5415	Training & Workshops	70,000	22,627	
5420	Special Events	-	-	-
	Special Projects	26.600	25.020	-
5430	Membership Expenses	26,600 132,620	25,030	-
5600	Rent Expense		66,310	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	•
Contracted Services	~	-	-	-
5500	Consultants, Legal & Audit	28,200	69,052	-
5505	Subcontractors Expense	114,600	68,669	-
5510	Equipment Maintenance Contracts	55,000	54,377	-
Contributions to Res		-	-	-
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	-	-
		1,691,753	946,173	1,083,97
		(1,074,971)	(824,148)	(1,076,52
nterfunctional Adju		•	-	-
5100	Fleet Allocation	163,576	163,786	160,31
5650	Facilities Allocation	•	-	-
5700	Corp Admin Allocation	625,008	443,016	624,77
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	146,387	74,312	151,43
		934,971	681,114	936,52
		(140,000)	(143,033)	(140,00
Debt Principal and In	nterest	-		-
5900	Debt Interest	-	0	
5905	Debt Principal	-	-	-
3950	Prior year (surplus) deficit			
Total Net Levy		(140,000)	(143,033)	(140,00

	urg	200 - 01	perations Adn	ninistratio
014 Financial P	lan			
			Duningtion	2014 Budget
		Budget	Projection	Budget
	Operating Plan - Cost Code	Summary		
venues			T	
ecial Levy, Local In	provements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010 3012	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050 3055	Taxes - Farmland Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095 3096	Local Improvements - Residential Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
ner Revenues				
3300	Miscellaneous Revenue	-	-	•
3301 3302	Residential Usage General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340 3345	Summer Programs Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections		1	
3500 3505	Rentals Merchandice			
3510	Merchandise Concession Sales		 	
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges		1	
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General		 	
3705 3800	Donations Sewer Revenue-Surcharge			
3800	Reg 170 Surchrge - Residential		 	
3802	Reg 170 Surchige - Residential Reg 170 Surchige - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
ecified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
ontribution from Re				
3900	Contribution from Reserves Contribution from DC Reserves	-	-	
3905				

Town of Tillson		200 - Ор	200 - Operations Administration	
2014 Financial	Plan			
		201	13	2014
		Budget	Projection	Budget
	Operating Plan - Cost Cod	e Summary		
Expenditures				
Labour				
5001	Full-time Regular	242,400	249,060	248,800
5002	Full-Time Overtime	-	(0)	2,000
5003	Part-Time Regular			
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	565	400	600
5305	Program Supplies			
5310	Equipment Supplies & Repairs	300	241	300
5315	Books & Publications	900	420	900
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	2,180	1,368	1,400
5400	Miscellaneous Expense	3,425	1,704	3,000
5405	Meeting Expenses	-	613	620
5410	Advertising & Promotions	-	-	•
5415	Training & Workshops	4,100	3,754	4,100
5420	Special Events	-	-	•
5425	Special Projects			
5430	Membership Expenses	1,500	1,487	1,500
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	-	-	
5510	Equipment Maintenance Contracts			
Contributions to Res				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		255,370	259,045	263,220
		255,370	259,045	263,220
nterfunctional Adjus				
5100	Fleet Allocation	-	-	•
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation	(154.405)	(154.405)	(150.053
5710	Operations Allocation	(154,487)	(154,487)	(159,855
		(154,487)	(154,487)	(159,855
3.1. D		100,883	104,558	103,365
Debt Principal and Ir				
5900	Debt Interest			
5905	Debt Principal			
3950 Total Net Levy	Prior year (surplus) deficit	100,883	104,558	103,365

own of Tillsonb	9		210 - En	gineerinį
914 Financial I	an	2012	-	2014
		Budget	Projection	2014 Budget
	Operating Plan - Cost Code S	Summary		
venues	mprovements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040 3050	Taxes - Pipelines Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal	1,800	1,280	1,2
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other			
ner Revenues	NC II D	10.000	11.050	60.5
3300 3301	Miscellaneous Revenue	40,000	11,950	62,5
3302	Residential Usage General Usage			
3302	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	-	-	
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates	1,500	750	9
3430	Inspections Pontals	4,500	10,800	9,0
3500 3505	Rentals Merchandise		-	
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
	Reg 170 Surchrge - General			
3802	Extraordinary Revenue			
3815				
3815 3999	Revenue Clearing Account			
3815 3999 ecified Revenues				
3815 3999 ecified Revenues 3805	Development Charges			
3815 3999 ecified Revenues 3805 3810	Development Charges Sale of Assets			
3815 3999 ecified Revenues 3805 3810 3820	Development Charges Sale of Assets Debenture Proceeds			
3815 3999 ecified Revenues 3805 3810 3820 ontribution from R	Development Charges Sale of Assets Debenture Proceeds eserves			
3815 3999 ecified Revenues 3805 3810 3820	Development Charges Sale of Assets Debenture Proceeds	-	-	-

Town of Tillson	0		210 - Engineer	
2014 Financial	Plan			
		20:		2014
		Budget	Projection	Budget
	0 " " 0 (0.1	C		
	Operating Plan - Cost Code	e Summary		
Expenditures Labour				
5001	Full-time Regular	310,025	304,791	315,75
5002	Full-Time Overtime	9,000	6,626	9,00
5002	Part-Time Overtime Part-Time Regular	37,060	30,701	37.06
5003	Part-Time Overtime	600	50,701	60
5085	Telephone Allowance	000		- 00
Purchases	Telephone / mowanee			
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,000	2,210	3,00
5305	Program Supplies	5,000	814	2,00
5310	Equipment Supplies & Repairs	3,500	2,200	3,50
5315	Books & Publications	800	921	80
5320	Building Repairs & Maintenance	000	721	- 00
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	3,000	2,696	3,00
5400	Miscellaneous Expense	5,000	4,938	5,00
5405	Meeting Expenses	600	610	60
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	8,000	7,971	8,00
5420	Special Events		.,	
5425	Special Projects	3,000	3,000	20,00
5430	Membership Expenses	2,500	2,493	2,50
5600	Rent Expense	_,	_,	
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	,			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Res				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		386,085	369,971	408,81
		338,285	345,191	335,08
nterfunctional Adjus	stments			
5100	Fleet Allocation	12,000	12,000	12,00
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	(161,095)	(161,095)	(167,25
		(149,095)	(149,095)	(155,25
		189,190	196,096	179,82
Debt Principal and In	nterest			
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	
Total Net Levy		189,190	196,096	179,82