



**TOWN OF TILLSONBURG**

**2014 OPERATION SERVICES BUSINESS PLAN**

**DIRECTOR OF**

**OPERATIONS**

# 2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Thistle Court , Cul-de-sac to Goldenrod Dr. - Top lift in 2013) (Carry-over from 2013)	Engineering	Manager of Engineering	\$23,900 (Reserves)		Q2 2014	
Glendale Recon - Stage 1, Parkside & Hawethorne	Engineering	Manager of Engineering	\$174,800 (Reserves)		Q4 2014	
Glendale Recon - Stage 2, Glendale Dr. - Victoria to Poplar	Engineering	Manager of Engineering	\$419,580 (Reserves)		Q4 2014	
North Street Sidewalks Phase 1 & 2	Engineering	Manager of Engineering	\$76,250 (\$21,500 from Reserves)		Q4 2014	
Annual Paving – Baldwin St. Rolph-Holland Gate	Engineering	Manager of Engineering	\$180,000 (Reserves)		Q3 2014	
Veterans Memorial Walkway Paving	Engineering	Manager of Engineering	\$20,000 (Reserves)		Q2 2014	
Solid Waste – tar and chip – 2 <sup>nd</sup> Cost share 50/50 with County (\$12,500)	Solid Waste	Roads Manager	\$25,000		Q4 2014	

# 2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
QTL Gabion Wall Restoration	Engineering	Manager of Engineering	\$40,000 (Operating)	\$0	Q4 2014	
Review GIS and Work Order System	Engineering and Public Works	Manager of Engineering and Roads Manager	\$0	\$0	Q4 2014	
Implement Cost of Service Electricity Rates	Enterprise (THI)	Utility Manager (THI)	\$0	\$0	Q2 2014	
Voltage Conversion 4.16kV to 27.6kV THI Cost not Town *	Enterprise (THI)	Utility Manager (THI)	\$500,000 *	\$0	Q4 2014	
Replace Unit #66 Hydro Bucket Truck Carry Over	Fleet	Fleet Manager	\$325,000 (Reserves \$226,350)	\$0	Q4 2014	
Replace Unit #99 MT6 Trackless	Fleet	Fleet Manager	\$130,000 (Reserves \$80,000)	\$0	Q4 2014	

# 2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Fleet Bay Pit Repair	Fleet	Fleet Manager	\$10,000	\$0	Q4 2014	
Replace Unit #66 Ice Resurfacer Parks (Carry Forward)	Fleet	Fleet Manager	\$29,693	\$0	Q4 2014	
Replace Unit #75 Snowplow Sander Replacement (Contribution to Reserves)	Fleet	Fleet Manager	\$100,000 to reserves	\$0	Q4 2014	
Swance Drain and Cranberry Road Culvert Replacement and Drainage Improvements	Engineering	Manager of Engineering	38,000 (Reserves)	38,000	Q4 2014	



# Risks

- Deferred Capital Replacement delays infrastructure replacement which increases life cycle costs therefore funding is critical.
- Pre-budget Tender critical for obtaining best pricing.
- Keep Capital Replacement (Asset Management) systems current so that have current asset inventory and condition rating listing for the entire business. Need to replace the right things at the right time to minimize life-cycle costs.
- May be difficult to fill part time positions vs. full time.
- Maintain Sidewalk inspection program by using a summer co-op student required to demonstrate due diligence, conduct annual inspection and maintenance program. Minimize claims issues.
- Fleet Replacement becoming an issue in order to maintain fleet in safe good working condition. A lot of replacements coming due in next few years requiring significant resources. Deferral may result in higher annual maintenance costs.

# Risks

- Provincial funding needs to be re-established to refurbish deteriorating KHCL road system.

# Opportunities

- Participate in the corporate health and safety program (Q1-Q4).
- Assist in implementation of Corporate Wide Asset Management software system to re-establish financial plan necessary for funding replacement of assets and infrastructure and minimize annual maintenance costs (Q1-Q4).
- THI Smart Meter System monitoring and tracking to ensure system is delivering expected outcomes(Q1-Q4).
- Cost share sidewalks (50%) on North Street when County reconstructs roadway and servicing (Q4).

# Opportunities

- THI Voltage conversion planning & projects – voltage conversion work will continue annually for 8-10 years so as to minimize line losses and save money (Q4).
- THI Conservation Demand Management (CDM) plan to meet OPA requirements and conserve electricity (Q4).
- Implement and maintain DWQMS and water efficiency programs (Q4).
- Participate in one day county waste events (Q2).
- Improve preventative maintenance program for storm and sanitary sewer systems (Q4).
- Re-lamp with LED streetlights and sentinel lights for future energy savings (estimated)(Q3) – Business case to be developed.
- Solid Waste, transfer station 2<sup>nd</sup> coat of tar and chip est. \$25,000 (Q3).

# Future Departmental Directions: 3 year outlook

## **2015**

### **Engineering**

- Rehabilitate Infrastructure as per approved capital replacement Plan.

### **Public Works**

- Maintain transportation network in accordance with town and minimum maintenance standards (1-4<sup>th</sup> Quarter).
- Reconstruct roads in accordance with Capital Replacement plan (2-4<sup>th</sup> Quarter).
- Assist in implementing new subdivisions (1-4<sup>th</sup> Quarter).
- Review existing Snow plow equipment and potential upgrades /replacements vs. Additional Plow Truck and Sidewalk Unit and operators to maintain new growth areas (4<sup>th</sup> Quarter).
- Improve sidewalk inspection and rehabilitation program (1-4<sup>th</sup> Quarter).
- Replace sign room building at Public Works.

### **Fleet**

- Continued focus on fire apparatus maintenance of external municipal fleets as an opportunity.
- To work with customers to ensure the best possible service is delivered at the appropriate level.
- Vehicle replacement schedule aids the budgeting process and allows for planned vehicle replacements
- Continue the fleet maintenance standard and PM Program
- Further implementation of hybrid vehicles and newer technologies to lower our annual fuel and maintenance costs.
- Installation of proper fire pump testing pit with hydrant supply.

# **Future Departmental Directions: 3 year outlook**

## **2015**

### **Enterprise Services**

- Investigate diversifying operations to provide other utility services such as locating and other installations on a cost recovery basis

### **Solid Waste**

- Continue to explore other markets for recycling of transfer station materials.
- Increase blue box items to promote further recycling.

### **Parking**

- Resurface PL#8A (Avondale East Lot) Est. \$120,000.

# **Future Departmental Directions: 3 year outlook**

## **2015**

### **Sanitary Sewers**

- Train and provide practical experience to employees for Wastewater Collection Certificates – Level 2.

### **Water Distribution System**

- Review water staffing and succession plan opportunities in order to maintain/enhance service.

# **Future Departmental Directions: 3 year outlook**

## **2016**

- Work with Hydro One to monitor transformer capacity at Tillson Ave. T.S. and Transmission system capacity to accommodate increased load due to additional development.
- Review Parking Strategy and review short and long-term needs.
- Correct Parking Lot 7A settlement and review realignment of Elgin Street entrance subject to facility review of the town Est. \$250,000
- Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.



# Future Departmental Directions: 3 year outlook

## 2017

- Looking at long range planning power projections to ensure adequate supply of electricity for existing and new customers.
- Detailed construction drawings, for inclusion of the Tillsonburg's electrical system.
- Asset Management of the Town's infrastructure data, such as sanitary sewer, Street Lights system, Electrical System (both overhead and underground), Watermain etc.
- New shop bays for future -Growth Works Yard Est.\$600,000.
- Rehabilitate parking lot 9A (Avondale Church–South Lot) (Q3) \$250,000.
- Rebuild and surface Parking Lot 11A (North of Sears) Est. \$45,000 in conjunction with Urban Design Study.
- Review additional engineering technologist to handle development and capital projects work projects.

# Human Resources

## **Allocation/Deployment Plan**

Full Time	2011	2012	2013	2014	2015
Total FTE Requirements	37	37	35	35	35
Change from previous year	0	0	-2.0	0	0

# Human Resources

## **Allocation/Deployment Plan**

Part Time	2011	2012	2013	2014	2015
Total FTE Requirements	4.80	5.37	6.37	6.37	6.37
Change from previous year	0	0.57	1.0	0	0
•Note: PT Student Sidewalk Inspector in 2012. •2 PT HEO in 2013					

Town of Tillsonburg		Roads - Consolidated		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	72,149	68,441	68,602
User Charges		-	-	-
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	-	-	-
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues		-	-	-
3805	Development Charges	-	85,012	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		72,149	153,453	68,602

<i>Town of Tillsonburg</i>		<i>Roads - Consolidated</i>		
<i>2014 Financial Plan</i>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	660,299	665,868	658,772
5002	Full-Time Overtime	35,947	38,132	40,805
5003	Part-Time Regular	92,368	82,604	105,630
5004	Part-Time Overtime	5,846	7,118	6,646
Purchases		-	-	-
5105	Equipment Rental	3,500	5,741	3,500
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	11,000	14,574	11,000
5300	Supplies	176,723	164,866	175,200
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	5,200	5,198	4,200
5315	Books & Publications	448	448	500
5320	Building Repairs & Maintenance	5,000	5,000	4,000
5325	Heat, Light & Water	235,000	237,140	242,000
5330	Insurance	115,055	120,178	132,076
5331	Insurance Claims	-	1,865	-
5335	Telephone, Fax & Modem	5,000	5,001	5,000
5400	Miscellaneous Expense	8,122	5,348	6,600
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	214	-
5415	Training & Workshops	4,500	4,542	4,500
5420	Special Events	-	-	-
5425	Special Projects	2,000	2,000	2,000
5430	Membership Expenses	1,600	403	1,000
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services		-	-	-
5500	Consultants, Legal & Audit	5,000	3,768	5,000
5505	Subcontractors Expense	262,000	268,365	262,500
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reserves		-	-	-
5950	Contributions to Reserves	-	-	82,698
5955	Contributions to DC Reserves	-	85,012	-
		1,634,608	1,723,385	1,753,627
		1,562,459	1,569,933	1,685,026
Interfunctional Adjustments				
5100	Fleet Allocation	325,583	325,583	325,583
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	27,500	27,500	53,176
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		353,083	353,083	378,759
		1,915,542	1,923,016	2,063,785
Debt Principal and Interest				
5900	Debt Interest	204,575	204,567	171,187
5905	Debt Principal	228,030	228,194	178,719
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>2,348,146</b>	<b>2,355,778</b>	<b>2,413,691</b>

<b>Town of Tillsonburg</b>		<b>170 - Conservation</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debtenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		-	-	-

<b>Town of Tillsonburg</b>		<b>170 - Conservation</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	1,980	3,168	1,980
5002	Full-Time Overtime	-	-	-
5003	Part-Time Regular	120	486	120
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	1,000	997	1,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	1,500	2,101	1,500
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		4,600	6,752	4,600
		4,600	6,752	4,600
Interfunctional Adjustments				
5100	Fleet Allocation	567	567	567
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		567	567	567
		5,167	7,319	5,167
Debt Principal and Interest				
5900	Debt Interest	871	871	759
5905	Debt Principal	2,191	2,191	2,303
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>8,229</b>	<b>10,381</b>	<b>8,229</b>

<b>Town of Tillsonburg</b>		<b>220 - Roads</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	72,149	68,441	68,602
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	84,777	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contributions from Reserves				
3900	Contribution From Reserves	-	-	-
3905	Contributions From DC Reserves			
		72,149	153,218	68,602



<b>Town of Tillsonburg</b>		<b>220 - Roads</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	519,881	504,614	505,179
5002	Full-Time Overtime	10,092	17,423	14,950
5003	Part-Time Regular	51,873	39,616	70,360
5004	Part-Time Overtime	-	2,710	1,000
Purchases				
5105	Equipment Rental	2,000	1,448	2,000
5110	Fuel & Oil	-	-	-
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	46,423	46,417	45,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs	5,200	5,198	4,200
5315	Books & Publications	448	448	500
5320	Building Repairs & Maintenance	5,000	5,000	4,000
5325	Heat, Light & Water	35,000	30,707	30,000
5330	Insurance	115,055	120,178	132,076
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	5,000	5,001	5,000
5400	Miscellaneous Expense	6,622	3,247	5,100
5405	Meeting Expenses			
5410	Advertising & Promotions	-	214	-
5415	Training & Workshops	3,000	3,042	3,000
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses	1,600	403	1,000
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit	5,000	3,768	5,000
5505	Subcontractors Expense	215,200	218,488	215,700
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	82,698
5955	Contributions to DC Reserves	-	84,777	-
		1,027,394	1,092,699	1,126,763
		955,245	939,481	1,058,162
Interfunctional Adjustments				
5100	Fleet Allocation	129,069	129,069	129,069
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	27,500	27,500	53,176
5705	Comm. Services Allocation			
5710	Operations Allocation			
		156,569	156,569	182,245
		1,111,814	1,096,051	1,240,407
Debt Principal and Interest				
5900	Debt Interest	191,634	191,623	159,912
5905	Debt Principal	195,484	195,565	144,508
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>1,498,932</b>	<b>1,483,238</b>	<b>1,544,826</b>

**Town of Tillsonburg**  
**2013 Financial Plan**  
**5 year Capital Plan**

5 year Capital Plan

				Non-Town Portion				
Description				Total Project Expenditures	Hydro	Sanitary Sewer	Water	Roads
1		Thistle Court - Surface Asphalt	23,900					23,900
2	235	Glendale Area Recon - Stage 1 - Parkside / Hawethorne	681,823			313,338	193,683	174,802
3	235	Glendale Area Recon - Stage 2 - Glendale Dr - Victoria to Poplar	1,118,178			374,234	335,765	408,180
4		North Street - Tillson Ave to RR Tracks (Sidewalk- Phase 1)	128,750					128,750
5	229	Annual Resurfacing (Baldwin St)	180,000					180,000
6		Veterans Walkway / Kinsmen Bridge Rehab (Misc Areas - Rolph to Howe) (80m2 of patching, 250 l.m of path replacment)	20,000					20,000
								-
2014 CAPITAL PROJECTS Totals:				2,152,651	-	687,572	529,448	935,631

**TOTAL CAPITAL PROJECTS:**

<b>2,152,651</b>	<b>-</b>	<b>687,572</b>	<b>529,448</b>	<b>935,631</b>
<b>2,152,651</b>	<b>-</b>	<b>687,572</b>	<b>529,448</b>	<b>935,631</b>

**2014 DEFERRED CAPITAL PROJECTS**  
**(over \$878K allowable)**

1		Ridge Blvd Recon - Ridge Blvd - Lady Ave to Woodhaven Sub	281,102			118,479	162,624
2	229	Remaining Annual Resurfacing ( Bell Mill S/R,Soccer PK Ent)	320,000				320,000
3		Traffic Study for Hospital Area (PPP)	15,000				15,000
4		QTL Gabion Wall Rehab	40,000				40,000
5		Kinsmen Bridge Rehabilitation	300,000				300,000
6		Lake Lisgar Bridge Rehabilitation	200,000				200,000

**2014 DEFERRED CAPITAL PROJECTS**  
**(over \$878K allowable)**

<b>1,156,102</b>	<b>-</b>	<b>-</b>	<b>118,479</b>	<b>1,037,624</b>
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**2015 Section:**

							-
1	229	Annual Resurfacing at various locations	350,000				350,000
2	273	North Street - Broadway to Tillson Ave. (Sidewalk)	58,000				58,000
3		Concession Street 14m (Phase 1 & 2) - Maple Lane to Demeyere Ave (Road Recon and Stm Swr)	888,008		10,000	10,000	868,008
4		Camdon Court Reconstruction	377,812		11,000	156,449	210,363
5		Salt containment area around shed	20,000				20,000
6		Simcoe Street - Tillson Avenue to Vienna Road (330m) - KHCL	318,700				318,700
7		Oxford St Resurfacing - Broadway to Tillson Avenue - KHCL	400,000				400,000
8		Broadway Resurfacing - North St to 120m South. - KHCL	70,000				70,000
9		Signal Upgrade - Concession and Broadway - KHCL	35,000				35,000
10		Owl Drive - Cardinal Ct to Tanager Dr	58,300			53,300	5,000
11		Young Street Storm Outlet Phase 1	250,000				250,000
<b>2,825,820</b>				<b>-</b>	<b>21,000</b>	<b>219,749</b>	<b>2,585,071</b>

**Town of Tillsonburg**  
**2013 Financial Plan**  
**5 year Capital Plan**

				<i>Non-Town Portion</i>			
				<u>Total Project</u>			
				<u>Expenditures</u>	<u>Hydro</u>	<u>Sanitary Sewer</u>	<u>Water</u>
				<u>Description</u>			
							<u>Roads</u>
<b>2016 Section:</b>							
1	229	Annual Resurfacing at various locations	350,000				350,000
2	273	North Street - Tillson Avenue to East Town Limit (Sidewalk)	62,000				31,000
3		Public Works Yard - Salt containment area around shed	20,000				20,000
4		Ridge Blvd Recon - Goldenrod Road to Lady Avenue	321,418			112,073	209,346
5		Woodcock Drive - North Street to Pheasant Court	368,490		10,000	118,792	239,698
6		Vienna Road - Simcoe Street to Highway No.3 (1325m)	295,000				295,000
7		Old Vienna Road and Big Otter Creek Erosion	268,000				268,000
8		James / Hilltop Area Recon - West of QTL	905,704		10,000	360,694	535,010
9		Birch Drive and Hillside Drive	1,406,625		499,950	386,100	520,575
				<b>3,997,237</b>	<b>-</b>	<b>519,950</b>	<b>977,659</b>
							<b>2,468,629</b>
<b>2017 Section:</b>							
1	229	Annual Resurfacing at various locations	350,000				-
2		Newell Road - Town Limit to Bayham Drive (Top Lift)	130,000				350,000
3		Ridge Blvd Area Recon - Lady Ave, Denis Ct, Richard Ct.	650,000		10,000	150,000	130,000
4		Third Street - Lisgar Ave. to Queen Street	153,170		80,273	5,000	490,000
5		Retaining Wall - Baldwin Street or George Street	40,000				67,897
6		Tanager Drive and Falcon Street	597,200		250,000	105,000	40,000
7		North Street sidewalk	57,000				242,200
8							57,000
				<b>1,977,370</b>	<b>-</b>	<b>340,273</b>	<b>260,000</b>
							<b>1,377,097</b>
<b>2018 Section:</b>							
1	229	Annual Resurfacing at various locations	350,000				350,000
2		Ridge Blvd Area Recon (Phase 5) - Goldenrod Dr, Burdock Court	450,000		10,000	100,000	340,000
3		Baldwin Street Oil Well (Holland Gate to Rolph Street)	2,500,000				2,500,000
4		Pine Avenue - Verna Drive to Simcoe Street	344,768		85,250	60,925	198,593
5		Young Street - Highway No. 3 to South Town Limit	615,401		430,350		185,051
6		Gibson Drive Foot Bridge and Walkway	88,000				88,000
7		Young Street - Vienna Road to Highway No.3 - Phase 2	480,000				480,000
8		Broadway - Venison Street to North Town Limit - KHCL	1,040,000				104,000
		Hardy Ave Resurfacing - Lisgar to 150m west of Sanders	130,652				130,652
		Hardy Ave Recon. - Sanders to 150m west of Sanders	281,325		99,990	77,220	104,115
				<b>6,280,146</b>	<b>-</b>	<b>625,590</b>	<b>238,145</b>
							<b>4,480,411</b>

Town of Tillsonburg		225 - Winter Maintenance		
2013 Financial Plan				
		2013	2014	
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase I			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves			
3905	Contribution from DC Reserves			
		-	-	-

Town of Tillsonburg		225 - Winter Maintenance		
2013 Financial Plan				
		2013		2014
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	101,088	101,173	101,088
5002	Full-Time Overtime	23,355	19,031	23,355
5003	Part-Time Regular	36,350	40,456	35,150
5004	Part-Time Overtime	5,846	4,408	5,646
Purchases				
5105	Equipment Rental	1,500	4,293	1,500
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	110,000	110,000	110,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	1,865	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense			
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	1,500	1,500	1,500
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	1,800	2,822	1,800
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves			
5955	Contributions to DC Reserves			
		281,439	285,549	280,039
		281,439	285,549	280,039
Interfunctional Adjustments				
5100	Fleet Allocation	175,338	175,338	175,338
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		175,338	175,338	175,338
		456,777	460,887	455,377
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit			
<b>Total Net Levy</b>		456,777	460,887	455,377

<b>Town of Tillsonburg</b>		<b>235 - Streetlights</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
<b>Government Grants &amp; Subsidies</b>				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
<b>User Charges</b>				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	-	-
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
<b>Specified Revenues</b>				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
<b>Contribution fom Reserves</b>				
3900	Contribution fom Reserves			
3905	Contribution fom DC Reserves			
		-	-	-

<b>Town of Tillsonburg</b>		<b>235 - Streetlights</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	14,850	22,431	24,000
5002	Full-Time Overtime	1,500	1,500	1,500
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime			
<b>Purchases</b>				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	11,000	14,574	11,000
5300	Supplies	12,100	7,388	12,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	200,000	206,433	212,000
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	2,000	4,055	3,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		241,450	256,381	263,500
		241,450	256,381	263,500
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	8,248	8,248	8,248
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		8,248	8,248	8,248
		249,698	264,629	271,748
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>249,698</b>	<b>264,629</b>	<b>271,748</b>

**Town of Tillsonburg**  
**2014 Financial Plan**  
**5 year Capital Plan**

			<u>Capital Costs</u>	
			<u>Expenditures</u>	<u>Contribution to Reserves</u>
		<u>Description</u>		
1		LED Streetlights Conversion	-	
2			-	
3				
4				
5				
<b>2014</b>			-	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
<b>2015</b>			<b>19,200</b>	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
<b>2016</b>			<b>19,200</b>	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
<b>2017</b>			<b>19,200</b>	-

1		LED Streetlights	19,200	
2				
3				
4				
5				
<b>2018</b>			<b>19,200</b>	-



Town of Tillsonburg		260 - Storm Sewers		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	235	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves			
3905	Contribution from DC Reserves	-	235	-

Town of Tillsonburg		260 - Storm Sewers		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	22,500	34,481	26,525
5002	Full-Time Overtime	1,000	179	1,000
5003	Part-Time Regular	4,025	2,046	-
5004	Part-Time Overtime	-	-	-
Purchases				
5105	Equipment Rental	-	-	-
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	7,200	64	7,200
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects	2,000	2,000	2,000
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	43,000	43,000	42,000
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	235	-
		79,725	82,005	78,725
		79,725	81,770	78,725
Interfunctional Adjustments				
5100	Fleet Allocation	12,361	12,361	12,361
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		12,361	12,361	12,361
		92,086	94,131	91,086
Debt Principal and Interest				
5900	Debt Interest	12,070	12,074	10,516
5905	Debt Principal	30,355	30,438	31,908
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>134,511</b>	<b>136,643</b>	<b>133,511</b>

*Town of Tillsonburg*  
*2014 Financial Plan*  
*5 year Capital Plan*

			<u>Capital Costs</u>	
			<u>Expenditures</u>	<u>Contribution to Reserves</u>
		<u>Description</u>		
1		Swance Drain - Norwich	38,000	
2				
3				
4				
5				
<b>2014</b>			<b>38,000</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2015</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2016</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2017</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2018</b>			<b>-</b>	<b>-</b>

Town of Tillsonburg		280 - Solid Waste & Recycling		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	137,585	131,670	131,660
User Charges				
3300	Miscellaneous Revenue	20,000	16,676	20,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise	88,000	88,375	88,000
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debt Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		245,585	236,720	239,660

Town of Tillsonburg		280 - Solid Waste & Recycling		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	50,432	54,025	50,300
5002	Full-Time Overtime	1,767	1,000	2,430
5003	Part-Time Regular	22,592	15,058	21,900
5004	Part-Time Overtime	-	144	-
Purchases				
5105	Equipment Rental	1,200	1,149	600
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	83,420	83,415	83,500
5300	Supplies	2,356	500	500
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	500	499	500
5330	Insurance	16	15	17
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	1,400	1,540	1,400
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	107,068	99,640	95,800
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		270,751	256,986	256,947
		25,166	20,265	17,287
Interfunctional Adjustments				
5100	Fleet Allocation	90,285	90,285	90,285
5650	Facilities Allocation			
5700	Corp Admin Allocation	30,022	30,022	25,225
5705	Comm. Services Allocation			
5710	Operations Allocation	6,814	6,814	6,895
		127,121	127,121	122,405
		152,287	147,386	139,692
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		152,287	147,386	139,692

**Town of Tillsonburg**  
**2014 Financial Plan**  
**5 year Capital Plan**

			<u>Capital Costs</u>	
			<u>Expenditures</u>	<u>Contribution to Reserves</u>
		<u>Description</u>		
1		Tar and chip - 2nd Coat	25,000	
2				
3				
4				
5				
<b>2014</b>			<b>25,000</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2015</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2016</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2017</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2018</b>			<b>-</b>	<b>-</b>

<b>Town of Tillsonburg</b>		<b>230 - Parking</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	15,000	15,044	15,044
3005	Taxes - Multi-Residential	2,450	2,592	2,592
3010	Taxes - Commercial	120,000	118,453	118,453
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	342	-
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries	-	0	-
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's	(2,000)	2,151	2,171
3090	Taxes - PIL's	1,200	1,200	1,200
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	1,430	-
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	5,225	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	16,436	5,225	-
		153,086	151,661	139,460

<b>Town of Tillsonburg</b>			<b>230 - Parking</b>	
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	22,848	37,317	22,848
5002	Full-Time Overtime	-	606	-
5003	Part-Time Regular	5,300	4,899	5,100
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,716	3,716	3,950
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	25,500	25,529	25,694
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	328
5955	Contributions to DC Reserves	-	5,225	-
		57,364	77,292	57,920
		(95,722)	(74,370)	(81,540)
Interfunctional Adjustments				
5100	Fleet Allocation	33,922	33,922	33,922
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		33,922	33,922	33,922
		(61,800)	(40,448)	(47,618)
Debt Principal and Interest				
5900	Debt Interest	8,919	8,919	8,591
5905	Debt Principal	6,837	6,836	6,837
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>(46,044)</b>	<b>(24,693)</b>	<b>(32,189)</b>



**Town of Tillsonburg**  
**2014 Financial Plan**  
**5 year Capital Plan**

			<b>Capital Costs</b>	
			<b>Expenditures</b>	<b>Contribution to Reserves</b>
	<b>Description</b>			
1	303 Future parking lot repairs			32,189
2	Rehabilitate Parking Lot 9A		-	
3	Rehabilitate Parking Lots 5A		-	
4				
5				
<b>2014</b>			<b>-</b>	<b>32,189</b>

1	Rehabilitate Parking Lot 7A		-	
2				
3	Future parking lot repairs			33,155
4				
5				
<b>2015</b>			<b>-</b>	<b>33,155</b>

1	Rehabilitate Parking Lots 8A		-	
2	Rehabilitate Parking Lots 11A		-	
3	Future parking lot repairs			34,160
4				
5				
<b>2016</b>			<b>-</b>	<b>34,160</b>

1	Rehabilitate Parking Lot 6A		-	
2				
3	Future parking lot repairs			35,195
4				
5				
<b>2017</b>			<b>-</b>	<b>35,195</b>

1				
2	Future parking lot repairs			36,261
3				
4				
5				
<b>2018</b>			<b>-</b>	<b>36,261</b>

<b>Town of Tillsonburg</b>						<b>130 - Fleet</b>
<b>2014 Financial Plan</b>						
		<b>2012</b>	<b>2013</b>		<b>2014</b>	
		<b>Actual</b>	<b>YTD</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Total</b>				
<b>Revenues</b>						
Special Levy, Local Improvements, PILS						
3000	Taxes - Residential	-	-	-	-	-
3005	Taxes - Multi-Residential	-	-	-	-	-
3010	Taxes - Commercial	-	-	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-	-	-
3020	Taxes - Shopping Centre	-	-	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-	-	-
3030	Taxes - Industrial	-	-	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-	-	-
3040	Taxes - Pipelines	-	-	-	-	-
3050	Taxes - Farmland	-	-	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-	-	-
3060	Taxes - Large Industrial	-	-	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-	-	-
3070	Taxes - Supplementaries	-	-	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-	-	-
3085	Taxes - W/O's	-	-	-	-	-
3090	Taxes - PIL's	-	-	-	-	-
3095	Local Improvements - Residential	-	-	-	-	-
3096	Local Improvements - Commercial	-	-	-	-	-
3100	Tax Adjustments	-	-	-	-	-
3105	Taxes - Penalty & Interest	-	-	-	-	-
Government Grants & Subsidies		-	-	-	-	-
3200	Grants & Subsidies - Federal	-	-	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-	-	-
3210	Grants & Subsidies-Other	-	-	-	-	-
User Charges		-	-	-	-	-
3300	Miscellaneous Revenue	23,613	7,407	8,000	7,407	8,000
3301	Residential Usage	-	-	-	-	-
3302	General Usage	-	-	-	-	-
3305	Admissions	-	-	-	-	-
3310	Fares & Fees	-	-	-	-	-
3315	Memberships	-	-	-	-	-
3320	Seasonal Revenues	-	-	-	-	-
3325	Sports Fields Fees	-	-	-	-	-
3330	Youth Program Fees	-	-	-	-	-
3335	Adult Program Fees	-	-	-	-	-
3340	Summer Programs	-	-	-	-	-
3345	Participate Programs	-	-	-	-	-
3350	Minor Hockey	-	-	-	-	-
3355	Figure Skating	-	-	-	-	-
3360	Programs	-	-	-	-	-
3365	Landscaping	-	-	-	-	-
3400	Permit Fees	-	-	-	-	-
3410	Licence Fees	-	-	-	-	-
3420	Certificates	-	-	-	-	-
3430	Inspections	-	-	-	-	-
3500	Rentals	906,304	517,923	1,134,622	1,134,622	1,134,622
3505	Merchandise	-	-	-	-	-
3510	Concession Sales	-	-	-	-	-
3515	Vending Machines	-	-	-	-	-
3600	Interest	-	-	-	-	-
3601	Late Payment Charges	-	-	-	-	-
3700	Special	-	-	-	-	-
3701	Capital Surchrg - Residential	-	-	-	-	-
3702	Capital Surchrg - General	-	-	-	-	-
3705	Donations	-	-	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-	-	-
3801	Reg 170 Surchrg - Residential	-	-	-	-	-
3802	Reg 170 Surchrg - General	-	-	-	-	-
3815	Extraordinary Revenue	-	-	-	-	-
3999	Revenue Clearing Account	-	-	-	-	-
Specified Revenues		-	-	-	-	-
3805	Development Charges	23,424	15,414	-	15,414	-
3810	Sale of Assets	-	-	-	-	-
3820	Debenture Proceeds	-	-	-	-	-
Contribution from Reserves		-	-	-	-	-
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves	-	-	-	-	-
		953,340	540,744	1,142,622	1,157,443	1,142,622

<b>Town of Tillsonburg</b>					<b>130 - Fleet</b>	
<b>2014 Financial Plan</b>						
		<b>2012</b>	<b>2013</b>		<b>2014</b>	
		<b>Actual</b>	<b>YTD</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Total</b>				
<b>Expenditures</b>						
Labour						
5001	Full-time Regular	189,583	103,019	203,160	202,145	217,120
5002	Full-Time Overtime	5,451	5,655	10,811	6,055	-
5003	Part-Time Regular	-	-	-	-	-
5004	Part-Time Overtime	-	-	-	-	-
Purchases						
5105	Equipment Rental	-	-	-	-	-
5110	Fuel & Oil	123,963	63,487	139,350	126,768	136,750
5115	Discounts Taken	-	-	-	-	-
5200	Materials/Inventory	-	-	-	-	-
5300	Supplies	22,253	10,789	23,500	20,789	23,500
5305	Program Supplies	-	-	-	-	-
5310	Equipment Supplies & Repairs	173,118	98,681	180,650	152,683	173,450
5315	Books & Publications	332	39	400	39	400
5320	Building Repairs & Maintenance	3,240	-	2,000	700	2,000
5325	Heat, Light & Water	-	-	-	-	-
5330	Insurance	40,558	41,590	41,902	41,590	45,707
5331	Insurance Claims	-	-	-	-	-
5335	Telephone, Fax & Modem	8,031	3,988	11,000	10,188	11,000
5400	Miscellaneous Expense	11,362	1,349	13,443	13,948	13,999
5405	Meeting Expenses	-	-	-	-	-
5410	Advertising & Promotions	149	483	400	743	800
5415	Training & Workshops	3,369	994	3,000	3,494	3,500
5420	Special Events	-	-	-	-	-
5425	Special Projects	5,648	2,988	4,500	4,528	4,500
5430	Membership Expenses	326	75	250	125	250
5600	Rent Expense	-	-	-	-	-
5605	Interest And Finance Charges	-	-	-	-	-
5850	Bad Debt Expense	-	-	-	-	-
5800	Tax External Payments	-	-	-	-	-
Contracted Services		-	-	-	-	-
5500	Consultants, Legal & Audit	-	-	-	-	-
5505	Subcontractors Expense	1,543	7,530	2,250	1,500	7,000
5510	Equipment Maintenance Contracts	-	-	-	-	-
Contributions to Reserves		-	-	-	-	-
5950	Contributions to Reserves	-	-	-	-	3,730
5955	Contributions to DC Reserves	23,424	15,414	-	15,414	-
		612,351	356,082	636,616	600,709	643,706
		(340,990)	(184,662)	(506,006)	(556,734)	(498,916)
Interfunctional Adjustments		-	-	-	-	-
5100	Fleet Allocation	-	-	-	-	-
5650	Facilities Allocation	-	-	-	-	-
5700	Corp Admin Allocation	-	-	-	-	-
5705	Comm. Services Allocation	-	-	-	-	-
5710	Operations Allocation	-	-	-	-	-
		-	-	-	-	-
		(340,990)	(184,662)	(506,006)	(556,734)	(498,916)
Debt Principal and Interest		-	-	-	-	-
5900	Debt Interest	46,001	32,713	41,554	44,059	37,802
5905	Debt Principal	108,672	36,381	95,693	95,685	95,715
3950	Prior year (surplus) deficit	-	-	-	-	-
<b>Total Net Levy</b>		<b>(186,317)</b>	<b>(115,569)</b>	<b>(368,759)</b>	<b>(416,990)</b>	<b>(365,399)</b>

***Town of Tillsonburg  
2014 Financial Plan  
5 year Capital Plan***

2014 Financial Plan		Capital Costs	
5 year Capital Plan		Contribution to Reserves	
	Description	Expenditures	
	Hydro bucket Truck replacement #66 carry forward from 2013	325,000	
1	Trackless MT6 replacement #99 - Roads	130,000	
2	Leaf Loader replacement #100 - Roads	-	
3	3/4 ton pickup w/ dump body, plow and sander unit #33 - Cemetery	-	
4	Fire Pumper and Rescue replacements for #70 & 72	-	
5	Ice resurfacers replacement #166 - Parks - Carry Forward	-	29,693
0	Snowplow sander replacement #75 - Roads	-	100,000
7	Pickup truck replacement #22 - Water	-	
8	Pickup truck replacement #31 - Engineering	-	
9	Zero turn mower replacement #201 - Cemetery	-	
10	Underslung plow replacement # 125 - Roads	-	
11	Underslung plow replacement # 126 - Roads	-	
12	Fleet bay pit repair	10,000	
13			
14			
	<b>New Capital - pending approval</b>		
1	Trailer mounted HydroVac valve turner - shared Water/Hydro/Roads	-	
2	New Pump Drafting Test Pit - Fleet	-	
	<b>2014</b>	<b>465,000</b>	<b>129,693</b>

1			
2	Fire Pumper and Rescue replacements for #70 & 72	-	
3	Crew cab Pickup Truck- replacement #43 Parks(move to 2015- Consider reallocate #37 from Fire and replace #37 with Escape)		
4	7 Passenger Mini Van replacement #32 Pool Vehicle (Fleet)	33,619	
	1 Ton Crew cab with slide-in sander & plow replacement #46 Roads	125,000	
	Road Line Painting Machine replacement # 115 - Roads	12,360	
	1 Ton Service Truck replacement #42 - Fleet	127,214	
	Front mount mower replacement #203 - Roads	20,000	
	Front mount mower replacement #204 - Parks	20,000	
	2 Way Poly blade replacement #127 - Roads	22,138	
	Leaf Loader replacement #100 - Roads	41,000	
	3/4 ton pickup w/ dump body,plow and sander unit #33 - Cemetery	72,000	
	Pickup truck replacement #31 - Engineering	25,900	
	Zero turn mower replacement #201 - Cemetery	15,500	
	<b>2015</b>	<b>514,731</b>	<b>-</b>

[illegible]

Town of Tillsonburg  
2014 Financial Plan  
5 year Capital Plan

Description		Capital Costs	
		Expenditures	Contribution to Reserves
		2016	
1	Snowplow sander replacement #64 - Roads	280,000	
2	Passenger car replacement #36 - Bylaw	30,402	
3	Tractor - replacement #89 Parks	46,972	
4	Trackless MT6 - replacement #84 roads	154,698	
5	Flail mower replacement #98 - Roads	16,000	
6	Rotary mower replacement #202 - Airport	20,000	
7	Boom flail replacement #135 - Roads	19,000	
8	Tandem trailer replacement #231 - Roads	16,000	
9	Diamond groomer replacement #132 - Parks	22,000	
10	Tractor backhoe - replacement #87 Cemetery	126,677	
11	Paint trailer replacement #230 - Roads	17,000	
12	Hybrid Pickup replacement #19 - Engineering	45,000	
13	Minivan replacement #26 - Water	34,000	
14	Sewer rodder replacement #110 - Roads	63,000	
15			
16			
17			
1			
2			
3			
4			
5			
6			
	2017	890,749	-
1	Aerial Platform - replacement #73 - Fire	1,221,671	
2	RBD Derrick replacement #68 - Hydro	500,000	
4			
5			
6			
21			
	2018	1,721,671	-

Tillsonburg Hydro Inc.		145 - Enterprise Services		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary		Consolidated Total		
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
User Charges		-	-	-
3300	Miscellaneous Revenue	2,778,004	1,790,790	2,163,078
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	26,100	27,331	25,900
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	205,000	205,026	150,000
3601	Late Payment Charges	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues		-	-	-
3805	Development Charges	-	-	-
3810	Sale of Assets	-	-	-
3820	Debt Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		3,009,104	2,023,147	2,338,978

<i>Tillsonburg Hydro Inc.</i>		<i>145 - Enterprise Services</i>		
<i>2014 Financial Plan</i>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>		<i>Consolidated Total</i>		
<b>Expenditures</b>				
Labour		-	-	-
5001	Full-time Regular	1,080,525	552,654	1,116,270
5002	Full-Time Overtime	17,666	31,312	-
5003	Part-Time Regular	-	126	-
5004	Part-Time Overtime	-	-	-
Purchases		-	-	-
5105	Equipment Rental	2,800	1,623	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	47,650	21,291	6,000
5300	Supplies	48,350	27,291	700
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	1,600	1,890	-
5315	Books & Publications	-	77	-
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	4,200	4,022	4,000
5330	Insurance	30,800	32,253	-
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	8,058	2,739	-
5400	Miscellaneous Expense	73,600	24,985	-
5405	Meeting Expenses	1,100	1,407	-
5410	Advertising & Promotions	3,800	1,355	-
5415	Training & Workshops	70,000	22,627	-
5420	Special Events	-	-	-
5425	Special Projects	-	-	-
5430	Membership Expenses	26,600	25,030	-
5600	Rent Expense	132,620	66,310	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services		-	-	-
5500	Consultants, Legal & Audit	28,200	69,052	-
5505	Subcontractors Expense	114,600	72,032	-
5510	Equipment Maintenance Contracts	55,000	54,377	-
Contributions to Reserves		-	-	-
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	-	-
		1,747,169	1,012,454	1,126,970
		(1,261,935)	(1,010,693)	(1,212,008)
Interfunctional Adjustments		-	-	-
5100	Fleet Allocation	177,799	178,009	174,782
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	625,008	443,016	624,779
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	146,387	74,312	151,435
		949,194	695,338	950,996
		(312,741)	(315,356)	(261,012)
Debt Principal and Interest		-	-	-
5900	Debt Interest	-	-	-
5905	Debt Principal	-	-	-
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>(312,741)</b>	<b>(315,356)</b>	<b>(261,012)</b>

Tillsonburg Hydro Inc.		145 - Enterprise Services		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary		Town		
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	11,280	20,470	2,580
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	26,100	27,331	25,900
3505	Merchandise	-	-	-
3510	Concession Sales			
3515	Vending Machines			
3600	Interest	205,000	205,026	150,000
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		242,380	252,827	178,480



Tillsonburg Hydro Inc.		145 - Enterprise Services		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary		Town		
Expenditures				
Labour				
5001	Full-time Regular	43,050	50,758	32,300
5002	Full-Time Overtime	1,466	1,349	-
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	6,000	4,878	6,000
5300	Supplies	700	579	700
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	4,200	4,022	4,000
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	1,332	-
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	-	3,363	-
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves			
5955	Contributions to DC Reserves			
		55,416	66,281	43,000
		(186,964)	(186,546)	(135,480)
Interfunctional Adjustments				
5100	Fleet Allocation	14,223	14,223	14,468
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		14,223	14,223	14,468
		(172,741)	(172,323)	(121,012)
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		(172,741)	(172,323)	(121,012)

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Hydro (total)</b>		
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
User Charges		-	-	-
3300	Miscellaneous Revenue	2,766,724	1,770,320	2,160,498
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	-	-	-
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3700	Special	-	-	-
3701	Capital Surchrg - Residential	-	-	-
3702	Capital Surchrg - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surchrg - Residential	-	-	-
3802	Reg 170 Surchrg - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues		-	-	-
3805	Development Charges	-	-	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		2,766,724	1,770,320	2,160,498

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Hydro (total)</b>		
<b>Expenditures</b>				
Labour		-	-	-
5001	Full-time Regular	1,037,475	501,896	1,083,970
5002	Full-Time Overtime	16,200	29,963	-
5003	Part-Time Regular	-	126	-
5004	Part-Time Overtime	-	-	-
Purchases		-	-	-
5105	Equipment Rental	2,800	1,623	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	41,650	16,413	-
5300	Supplies	47,650	26,712	-
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	1,600	1,890	-
5315	Books & Publications	-	77	-
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	-	-	-
5330	Insurance	30,800	32,253	-
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	8,058	2,739	-
5400	Miscellaneous Expense	73,600	23,653	-
5405	Meeting Expenses	1,100	1,407	-
5410	Advertising & Promotions	3,800	1,355	-
5415	Training & Workshops	70,000	22,627	-
5420	Special Events	-	-	-
5425	Special Projects	-	-	-
5430	Membership Expenses	26,600	25,030	-
5600	Rent Expense	132,620	66,310	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services		-	-	-
5500	Consultants, Legal & Audit	28,200	69,052	-
5505	Subcontractors Expense	114,600	68,669	-
5510	Equipment Maintenance Contracts	55,000	54,377	-
Contributions to Reserves		-	-	-
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	-	-
		1,691,753	946,173	1,083,970
		(1,074,971)	(824,148)	(1,076,528)
Interfunctional Adjustments		-	-	-
5100	Fleet Allocation	163,576	163,786	160,314
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	625,008	443,016	624,779
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	146,387	74,312	151,435
		934,971	681,114	936,528
		(140,000)	(143,033)	(140,000)
Debt Principal and Interest		-	-	-
5900	Debt Interest	-	-	-
5905	Debt Principal	-	-	-
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		(140,000)	(143,033)	(140,000)

Town of Tillsonburg		200 - Operations Administration		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		-	-	-

Town of Tillsonburg		200 - Operations Administration		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	242,400	249,060	248,800
5002	Full-Time Overtime	-	(0)	2,000
5003	Part-Time Regular			
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	565	400	600
5305	Program Supplies			
5310	Equipment Supplies & Repairs	300	241	300
5315	Books & Publications	900	420	900
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	2,180	1,368	1,400
5400	Miscellaneous Expense	3,425	1,704	3,000
5405	Meeting Expenses	-	613	620
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	4,100	3,754	4,100
5420	Special Events	-	-	-
5425	Special Projects			
5430	Membership Expenses	1,500	1,487	1,500
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	-	-	-
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		255,370	259,045	263,220
		255,370	259,045	263,220
Interfunctional Adjustments				
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	(154,487)	(154,487)	(159,855)
		(154,487)	(154,487)	(159,855)
		100,883	104,558	103,365
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		100,883	104,558	103,365

Town of Tillsonburg		210 - Engineering		
2014 Financial Plan				
		2013		2014
		Budget	Projection	Budget
Operating Plan - Cost Code Summary				
Revenues				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	1,800	1,280	1,280
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue	40,000	11,950	62,500
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	-	-	-
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates	1,500	750	950
3430	Inspections	4,500	10,800	9,000
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		47,800	24,780	73,730

<b>Town of Tillsonburg</b>		<b>210 - Engineering</b>		
<b>2014 Financial Plan</b>				
		<b>2013</b>		<b>2014</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	310,025	304,791	315,750
5002	Full-Time Overtime	9,000	6,626	9,000
5003	Part-Time Regular	37,060	30,701	37,060
5004	Part-Time Overtime	600	-	600
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,000	2,210	3,000
5305	Program Supplies	-	814	-
5310	Equipment Supplies & Repairs	3,500	2,200	3,500
5315	Books & Publications	800	921	800
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	3,000	2,696	3,000
5400	Miscellaneous Expense	5,000	4,938	5,000
5405	Meeting Expenses	600	610	600
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	8,000	7,971	8,000
5420	Special Events			
5425	Special Projects	3,000	3,000	20,000
5430	Membership Expenses	2,500	2,493	2,500
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		386,085	369,971	408,810
		338,285	345,191	335,080
Interfunctional Adjustments				
5100	Fleet Allocation	12,000	12,000	12,000
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	(161,095)	(161,095)	(167,255)
		(149,095)	(149,095)	(155,255)
		189,190	196,096	179,825
Debt Principal and Interest				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		189,190	196,096	179,825