

#### **TOWN OF TILLSONBURG**

#### **2013 BUSINESS PLAN**

#### **DIRECTOR OF**

#### **DEVELOPMENT & COMMUNICATIONS**

# **2013 Business Objectives**

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Town Marketing -Social media and website - Radio and Print Ads -Trade Show Promotion Partnership -Video and virtualization of the community - Youth Attraction "Project Ruby Slippers - There is no Place Like Home".	Dev.	Director	25,000	25,000	Q4	
Commercial Marketing Prospectus	Economic Dev.	Director	4,000	4,000	Q2	
IT Review and Planning	Dev.	Director	75,000	75,000	Q4	
Urban Design Funds	Dev.	Director	15,000	30,000	Q1	
Workforce Survey	Economic Dev.	Director	2,500	2,500	Q2	

# **2013 Business Objectives-Con't**

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Continued Support Turtlefest and Country Christmas Festival	Economic Dev.	Director	6,000	6,000	Q4	
Health and Safety	Department	Director			Q4	
ACR Utilization	Department	Director			Q4	
Records Management and Storage	Clerk's Office	Clerk	25,000	25,000	Q4	
Council sound system	Council	Facilities Manager	\$10,000	\$10,000	Q2	

### Risks

- Proper tracking of development applications and follow-up.
- Continuing push and momentum necessary for marketing and promotions and building industry involvement and feedback.
- Push on promotion on the quality of life in the community is integral.
- Stakeholder engagement is important low community responses have been found.
- Airport business development is a risk marketing efforts to be placed to reduce the tax subsidy and to create a stand-a-lone enterprise.
- Staff departures could result in some objectives not being met some key positions only have one person undertaking this position with Director having to fill in gaps when possible.

## Opportunities

- Improvement of marketing and communications to community and development industry creates positive outcomes. Some comments received that Town is Pro Business.
- Attract investment, residents and interest in the community by improved marketing and communications and business retention.
- Seek development of underutilized parking lots may add an additional 50,000 square feet of new retail or event space.
- Visual aids and better presentation materials at Council meetings will ensure accountability, accessibility and openness of council meetings.
- Increase the brand recognition of Tillsonburg.
- Attract further investment leading to job creation.
- · Create an investment ready environment.
- Innovation in communication methods makes Council appear more transparent.

# Future Departmental Directions: 3 year outlook

#### **2014**

- •Improved local planning function.
- •Study of South-western Ontario and Northern U.S. Impacts
- Improved Airport Marketing
- Enhanced Communications Program
- Innovation in Social Media
- •Residential and Commercial Design/Property Awards.Recognition
- Downtown and Commercial Area Focus
- Update of Development Guidelines
- •Process Review of Procedures.
- •Continuous staff improvement and training.
- Updated Economic Development Strategy

# Future Departmental Directions: 3 year outlook

#### **2015**

- •Modernization of Information Technology Fleet.
- •Development Approvals Efficiency Review.
- •Review of Linkage Programs from Post-secondary to Tillsonburg.
- •Assessment of Industry requirements and local educational resources.
- •Open Government and Open Source Review.
- •Development Industry Awards Gala.
- •Airport Museum Feasibility and Concept Development.
- •National and International Promotions.
- •Completion of Community Wide WIFI Network.

# Future Departmental Directions: 3 year outlook

#### **2016**

- Strategic Plan Review.
- •Marketing and promotion of servicing restrictions being lifted.
- •Community Cultural Promotion.
- •Feasibility of Cultural Centre and Performing Arts Facility.
- •Completion of Urban Design Project.

## Performance Measures

#### **Effectiveness/Customer Service**

	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Budget
Airport - Fuel Sales - Litres	94,555	100,000	118,455	161,417	127,000
Airport - Fuel Sales - Revenue	\$115,978	\$125,000	\$186,622	\$256,056	\$216,000
Airport – Requests of Hanger Rental	12	12	8	10	10
Airport – Attendance at Sp. Events	4,000	8,000	1,000	9,000	2,000
Airport – Number of Special Events	4	6	8	11	10
Building Department – Building/By-law Inspections	1,298	1,247	1,201	1,258	1,300
Building Department – Permit Turnaround – Days					
- Single Detached	5	5	5	3-5	3-5
- Misc. Res.	2-5	2-5	2-5	2-5	2-5
- Multi-Res.	7-15	7-15	7-15	7-15	7-15
- Commercial	5-10	5-10	5-10	5-10	5-10
- Industrial	7-10	7-10	7-10	5-10	5-10
- Institutional	10-20	10-20	10-20	10-20	10-20

## Performance Measures

# Development and Building: Improve Response Times and Ensure Safe Environment

- Response to public complaints. property standards and response time to address issues.
  - · Measurement: ACR tracking.
  - Purpose: To relate decrease in enforcement to actions towards conciliatory results.
  - Goal: Increase staff capacity to manage other business functions efficiently.
- Building permit statistics.
  - Measurement: Internal tracking by numbers.
  - · Purpose: Mandated reporting to upper levels of government and tracking of development activity.
  - Goal: For reporting functions.
- Planning Application Submissions by Type. (# of complete applications received vs. deemed not complete)
  - Measurement: Internal tracking by numbers.
  - Purpose: To track development activity and measure of achieving legislated time lines.
  - Goal: For reporting functions.

## Performance Measures

#### Clerk's Office: Ensure Legislation Is Followed – Increase Responsive

#### Responding to public inquiries on addressing.

- Measurement: Use of ACR for tracking.
- Purpose: To enhance public response times.
- Goal: To eliminate issues with mailing, emergency service response times.

#### Response time for Notice requirements.

- Measurement: Internal tracking and legislated requirements.
- Purpose: To showcase development readiness of Department and meeting timelines.
- Goal: To exceed legislated requirements by 10%.

#### Percentage of planning applications completed within prescribed time frame.

- Measurement: Internal tracking tool.
- Purpose: To showcase development readiness of Department and meeting timelines.
- Goal: To exceed legislated requirements by 10%.

### Performance Measure

#### **Economic Development: - Retain and Expand Investment**

- Cumulative number of Economic Development Strategy Recommendations completed.
  - Measurement: Done by Director and Development Commissioner.
  - Purpose: To Continue development and enhancement of the community.
  - Goal: 3 recommendations implemented.
- Cumulative number of Airport Strategy Recommendations completed.
  - Measurement: Development Commissioner and Airport Manager.
  - Purpose: To decrease tax levy support to Airport.
  - Goal: 5 year window or less for no tax levy support to Airport.

## **Human Resources**

#### **Allocation/Deployment Plan**

	2011	2012	2013	2014	2015
Total FTE Requirements-Full time	10	11	13	13	13
Total FTE Requirements-Part time	2	2	2	2	2
Contract Staff	2.5	2.5	0	0	0
Change from previous year	5%	10%	10%	0%	0%

3410	Town of Tillsonb	ourg	500 - Development & Communication Services		
Revenues	2013 Financial I	Plan			
Revenue					
Revenue			Budget	Projection	Budget
Revenues		Operating Plan - Cost Code	Summary		
3000   Taxes - Residential	Revenues				
3005					
3010					
3012					
3014					
3020					
3022					
3032					
3034	3030	Taxes - Industrial			
3040	3032	Taxes - Industrial Vacant Unit			
3050					
3055					
3060					
3002   Taxes - Large Industrial Vacant Unit   3070   Taxes - Supplementaries   3075   Taxes - Supplementaries   3075   Taxes - Supplementaries   3075   Taxes - Supplementaries   3080   Taxes - Capped Rebates/Claw Backs   3080   Taxes - Capped Rebates/Claw Backs   3080   Taxes - PIL'S   3090   Taxes - PIL'S   3090   Local Improvements - Residential   3100   Taxes - PIL'S   3090   Local Improvements - Commercial   3100   Taxes - Penalty & Interest   3100   Taxes - Penalty & Interest   3200   Grants & Subsidies - Provincial     3210   Grants & Provincial     3210   Grants & Provincial					
3070					
3075   Taxes - Bill 79 Capped Levy   3080   Taxes - Capped Rebates/Claw Backs   3085   Taxes - W/Os   3090   Taxes - Capped Rebates/Claw Backs   3090   Taxes - PILS   3090   Taxes - Penalty & Interest   3105   Taxes - Penalty & Interest   3105   Taxes - Penalty & Interest   3200   Grants & Subsidies - Federal   3200   Grants & Subsidies - Penalty & Interest   3200   Grants & Subsidies - Provincial				+	
3080					
3085					
3095					
3096	3090	Taxes - PIL's			
3100	3095				
3105					
Government Grants & Subsidies					
3200   Grants & Subsidies - Federal					
S205   Grants & Subsidies - Provincial   -   -   -   -       S210   Grants & Subsidies-Ofter   -   -   -   -     S210   Miscellaneous Revenue   102,880   102,237   117,23     S3300   Miscellaneous Revenue   102,880   102,237   117,23     S3301   Residential Usage         S302   General Usage           S305   Admissions             S3310   Fares & Fees           S3310   Fares & Fees             S3315   Memberships               S322   Seasonal Revenues             S3325   Sports Fields Fees             S3335   Adult Program Fees               S3340   Summer Programs                 S3340   Summer Programs                 S3340   Summer Programs                 S3350   Minor Hockey                   S3350   Figure Skating                     S3360   Programs                     S3360   Programs                       S340   Permit Fees                                 S340   Permit Fees					
Section   Sect					
User Charges			-	-	-
3300   Miscellaneous Revenue   102,880   102,237   117,21		Grants & Subsidies-Other	-	-	
3301   Residential Usage   3302   General Usage   3305   Admissions   3310   Fares & Fees   3315   Memberships   3320   Seasonal Revenues   3325   Sports Fields Fees   33335   Adult Program Fees   33335   Adult Program Fees   33340   Summer Programs   3344   Participate Programs   3355   Figure Skating   3360   Programs   3356   Adult Program Fees   3360   Programs   3356   Adult Program Fees   3360   Programs   3360   Programs   3365   Landscaping   3400   Permit Fees   3,950   9,890   18,99   3410   Licence Fees   3,420   Certificates   2,360   2,425   3,13   3430   Inspections   3550   Rentals   80,000   80,000   80,000   3505   Merchandise   3510   Concession Sales   3515   Vending Machines   3601   Late Payment Charges   3700   Special   3701   Capital Surchige - Residential   3702   Capital Surchige - Residential   3702   Capital Surchige - Residential   3703   Special   3801   Reg 170 Surchinge - Residential   3802   Reg 170 Surchinge - Residential   3802   Reg 170 Surchinge - Residential   3802   Reg 170 Surchinge - Residential   3803   Reg 170 Surchinge - Residential   3804   Reg 170 Surchinge - Residential   3805   Development Charges   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchinge - Residential   3802   Reg 170 Surchinge - Residential   3803   Reg 170 Surchinge - Residential   3804   Reg 170 Surchinge - Residential   3805   Development Charges   3800   Debenture Proceeds   Contribution from Reserves   3900   Contribution from Reserves   3500   Contribution from R		Miscellaneous Revenue	102 880	102 237	117 237
3302   General Usage   3305   Admissions   3310   Fares & Fees   3315   Memberships   3320   Seasonal Revenues   3325   Sports Fields Fees   3330   Youth Program Fees   33340   Summer Programs Fees   33440   Summer Programs   3345   Participate Programs   3345   Participate Programs   3350   Minor Hockey   3360   Programs   3360   Programs   3360   Programs   3360   Programs   3360   Programs   3400   Permit Fees   3,950   9,890   18,99   3410   Licence Fees   3,260   2,425   3,11   3430   Inspections   3500   Rentals   80,000   80,000   80,000   3505   Merchandise   3510   Concession Sales   3510   Concession Sales   3515   Vending Machines   3601   Late Payment Charges   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3701   Capital Surchrge - General   3800   Reg 170 Surchrge - General   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - Residential   3805   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3900   Contribution from Reserves   3500   15,000   15,000   125,000   125,000   1500   125,000   1000   125,000   1000   1000   125,000   1000   125,000   1000   125,000   1000   125,000   1000   125,000   1000   125,000   1000   125,000   1000   125,000   1000   1000   125,000   10000   1000   1000   1000   1000   1000   1000   1000   1000   1000   100			102,000	102,237	117,237
3305   Admissions   3310   Fares & Fees   3315   Memberships   3320   Seasonal Revenues   3325   Sports Fields Fees   33330   Youth Program Fees   33330   Youth Program Fees   33340   Summer Programs   3345   Participate Programs   3345   Participate Programs   3355   Figure Skating   3360   Programs   3356   Landscaping   3360   Programs   3365   Landscaping   3400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees   3,400   Z,425   3,11   3430   Inspections   3500   Rentals   80,000   80,000   80,000   3500   Rentals   80,000   80,000   80,000   3510   Concession Sales   3515   Vending Machines   3601   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - Residential   3702   Capital Surchrge - Residential   3705   Donations   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3999   Revenue Clearing Account   Specified Revenues   3800   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3500   Contribution from Reserv					
3315   Memberships   3320   Seasonal Revenues	3305				
3320   Seasonal Revenues   3325   Sports Fields Fees	3310	Fares & Fees			
3325   Sports Fields Fees   3330   Youth Program Fees   3330   Youth Program Fees   33340   Summer Programs   3340   Summer Programs   3345   Participate Programs   3355   Minor Hockey   3355   Figure Skating   3360   Programs   3360   Programs   3360   Programs   3400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees   3,400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees   3,420   Certificates   2,360   2,425   3,1: 3430   Inspections   3500   Rentals   80,000   80,000   80,000   3505   Merchandise   3510   Concession Sales   3515   Vending Machines   3600   Interest   3600   Interest   3600   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3999   Revenue Clearing Account   Special   Special   Specified Revenues   3805   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3900   Contribution from Reserves   3900   Contribution from Reserves   15,000   15,000   125,000					
3330   Youth Program Fees					
3335   Adult Program Fees   3340   Summer Programs					
3340   Summer Programs					
3345					
3350   Minor Hockey   3355   Figure Skating   3360   Programs   3365   Landscaping   3400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees   3420   Certificates   2,360   2,425   3,13   3430   Inspections   3500   Rentals   80,000   80,000   80,000   3505   Merchandise   3515   Vending Machines   3515   Vending Machines   3600   Interest   3601   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3999   Revenue Clearing Account   Specified Revenues   3805   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3900   Contribution from Reserves   15,000   15,000   125,000					
3355   Figure Skating   3360   Programs   3365   Landscaping   3400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees   3,420   Certificates   2,360   2,425   3,13   3430   Inspections   3500   Rentals   80,000   80,000   80,000   3505   Merchandise   3510   Concession Sales   3515   Vending Machines   3510   Concession Sales   3515   Vending Machines   3600   Interest   3601   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - General   3801   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3899   Revenue Clearing Account   Specified Revenues   3805   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   15,000   15,000   125,000					
3360   Programs   3365   Landscaping   3400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees   3420   Certificates   2,360   2,425   3,15   3430   Inspections   3500   Rentals   80,000   80,000   80,000   3505   Merchandise   3510   Concession Sales   3515   Vending Machines   3600   Interest   3600   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3899   Revenue Clearing Account   Specified Revenues   3805   Development Charges   3806   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3900   Contribution from Reserves   15,000   15,000   125,00					
3365					
3400   Permit Fees   3,950   9,890   18,90   3410   Licence Fees				+	
3410			3,950	9,890	18,960
3420   Certificates   2,360   2,425   3,1:     3430   Inspections           3500   Rentals               3505   Merchandise         3510             3510               3511                 3515                 3600   Interest         3601                 3601                 3700                 3701                   3701                     3702                   3702                   3705                   3706                   3800                     3800                       3801                         3802                         3801                       3802                       3805                       3806                     Specified Revenues           3807                     3808                         3809                         3800                         3801                         3802                         3803                               3804                                 3805					
3500   Rentals   80,000   80,000   80,000   3505   Merchandise	3420	Certificates	2,360	2,425	3,150
3505   Merchandise   3510   Concession Sales   3515   Vending Machines   3600   Interest   3601   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3815   Extraordinary Revenue   3899   Revenue Clearing Account   Specified Revenues   3805   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3500   Contribution from Reserves   15,000   15,000   125,000   1					
3510   Concession Sales			80,000	80,000	80,000
3515   Vending Machines   3600   Interest   3600   Interest   3601   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3805   Extraordinary Revenue   3899   Revenue Clearing Account   Specified Revenues   3805   Development Charges   3806   Sale of Assets   3810   Sale of Assets   3820   Debenture Proceeds   3820   Debenture Proceeds   3820   Contribution from Reserves   3820   Contribution from Reserves   3500   15,000   15,000   125,000   15,000   125,000   15,000   125,000   15,000   125,000					
3600					
3601				-	
3700   Special					
3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Sewer Revenue-Surcharge   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3815   Extraordinary Revenue   3999   Revenue Clearing Account   Specified Revenues   3805   Development Charges   3810   Sale of Assets   3820   Debenture Proceeds   Contribution from Reserves   3900   Contribution from Reserves   15,000   15,000   125,000					
3702   Capital Surchrge - General					
3705   Donations					
3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General	3705	Donations			
3802   Reg 170 Surchrge - General					
3815         Extraordinary Revenue           3999         Revenue Clearing Account           Specified Revenues         3805           3810         Sale of Assets           3820         Debenture Proceeds           Contribution from Reserves         15,000         15,000           15,000         125,000					
3999   Revenue Clearing Account					
Specified Revenues         Specified Revenues         Second Secon					
3805         Development Charges           3810         Sale of Assets           3820         Debenture Proceeds           Contribution from Reserves         15,000           3900         Contribution from Reserves           15,000         15,000		Revenue Clearing Account			
3810         Sale of Assets           3820         Debenture Proceeds           Contribution from Reserves         15,000           3900         Contribution from Reserves		Development Charges			
3820         Debenture Proceeds           Contribution from Reserves         15,000           3900         Contribution from Reserves           15,000         15,000           15,000					
Contribution from Reserves           3900         Contribution from Reserves         15,000         15,000         125,000				+	
3900 Contribution from Reserves 15,000 15,000 125,00				+	
			15,000	15,000	125,000
		Contribution from DC Reserves	, , ,		,

Town of Tillsonbu	rg		- Developmen unication Ser	
2013 Financial Pla	an			
		20		2013
		Budget	Projection	Budget
	On mating Plan. Cost Cost	I. C		
	Operating Plan - Cost Cod	e Summary		
Expenditures Labour				
5001	Full-time Regular	335,200	314,221	506,300
5002	Full-Time Overtime	3,308	5,260	2,120
5003	Part-Time Regular	-	2,587	-
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	-	-	-
5071	EI Expense	=	-	-
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	=	=	=
5076 5077	Sick Expense	-	-	-
5078	Life Insurance Expense Health Care Expense		-	
5079	Personal Day Expense			
5080	Overhead Offset		_	
5081	Health Club (Taxable)	_	-	_
5085	Telephone Allowance			
Purchases	1			
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	4,200	5,084	4,300
5305	Program Supplies			
5310	Equipment Supplies & Repairs	4,000	4,000	5,000
5315	Books & Publications	700	442	700
5320	Building Repairs & Maintenance	1.000	1 214	1 200
5325 5330	Heat, Light & Water Insurance	1,000	1,314	1,300
5331	Insurance Claims			
5335	Telephone, Fax & Modem	4,100	4,078	4,700
5400	Miscellaneous Expense	5,900	5,231	5,000
5405	Meeting Expenses	1,355	2,853	1,955
5410	Advertising & Promotions	7,173	7,533	8,500
5415	Training & Workshops	6,400	7,038	13,400
5420	Special Events	-	-	-
5425	Special Projects	86,000	85,565	100,500
5430	Membership Expenses	1,590	1,590	2,350
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services		1.000	2 202	50.000
5500 5505	Consultants, Legal & Audit Subcontractors Expense	1,800 119,500	2,393 119,803	60,000 147,200
5510		114,000		119,000
Contributions to Reserv	Equipment Maintenance Contracts	114,000	114,300	119,000
5950	Contributions to Reserves	_	-	_
5955	Contributions to DC Reserves	_	_	
5355	Control to Be reserves	696,226	683,291	982,325
		492,036	473,739	637,978
Interfunctional Adjustm	nents	,,,,,,		,
5100	Fleet Allocation			_
5650	Facilities Allocation			
5700	Corp Admin Allocation	(3,275)	(3,276)	(9,318)
5705	Comm. Services Allocation			
5710	Operations Allocation			
		(3,275)	(3,276)	(9,318)
		488,761	470,463	628,660
Debt Principal and Inter			2	
5900	Debt Interest	69,038	69,039	62,896
	Debt Principal	84,283	84,283	90,277
5905 3950	Prior year (surplus) deficit		-	-

Laserfiche   20,000	5 year Capital Plan			Capital	Costs
Server replacements	•		•		
File Storage Solution	1		Laserfiche	20,000	
4   001 Telephone System - CFWD   38,119     5   002 Computer Replaements - CFWD   88,546     0   025 Dell Poweredge Serve - CFWD   1,456,108     8   0   0   0   0     9   0   0   0     1   Laserfiche   20,000     2   Computer replacements   60,000     3   File Storage Solution   35,000     4   Urban Design Recommendation - Green space surounding the Clock Tower   810,000     2   Computer and Server Replacements   120,000     2   Computer and Server Replacements   120,000     3   Urban Design Recommendation - Town Centre Mall   930,000     4   1   Laserfich   20,000     5   1,070,000     1   Laserfich   20,000     2   Computer and Server Replacements   120,000     3   Urban Design Recommendation - Town Centre Mall   930,000     4   1   1   Laserfich   20,000     5   2   Computer and Server Replacements   60,000     6   1,780,000     7   1   Laserfich   20,000     8   1,780,000     9   1   Laserfich   20,000     1   Laserfich   20,000     2   Computer and Server Replacements   60,000     1   Laserfich   20,000     2   Computer and Server Replacements   60,000     1   Laserfich   20,000     2   Computer and Server Replacements   60,000     1   Laserfich   20,000     2   Computer and Server Replacements   60,000     3   Urban Design Recommendation - Civic Sculpture   1,700,000     4   5   Computer and Server Replacements   1,780,000     6   Computer and Server Replacements   1,780,000     7   Computer and Server Replacements   1,780,000     8   Computer and Server Replacements   1,780,000     9   Computer and Server Replacements   1,780,000     1   Computer and Server Replacements   1,780,000			Server replacements	100,000	
Solid Computer Replacements - CFWD   \$8.5.46				-	
Computer replacements   Computer server Replacements   Computer and Server Replaceme				38,119	
Total Process   Total Proces					
2013   1,735,532   1,735,000					
1   Laserfiche   20,000   20   20   20   20   20   20		802	Rural Broadband -CFWD	1,456,108	
Laserfiche					
Laserfiche   20,000	9				
Laserfiche			2012		
Computer replacements   60,000   35,000   4   Urban Design Recommendation - Green space surounding the Clock Tower   810,000   925,000   1   Laserfiche   20,000   2   Computer and Server Replacements   120,000   3   Urban Design Recommendation - Town Centre Mall   930,000   4   5			2013	1,735,532	-
Computer replacements   60,000   35,000   4   Urban Design Recommendation - Green space surounding the Clock Tower   810,000   925,000   1   Laserfiche   20,000   2   Computer and Server Replacements   120,000   3   Urban Design Recommendation - Town Centre Mall   930,000   4     5	1		Laserfiche	20,000	
3   File Storage Solution   35,000   4   Urban Design Recommendation - Green space surrounding the Clock Tower   810,000   2014   925,000	2				
Laserfiche   20,000       Computer and Server Replacements   120,000       Urban Design Recommendation - Town Centre Mall   930,000       Urban Design Recommendation - Town Centre Mall   930,000       Laserfich   20,000       Urban Design Recommendation - Civic Sculpture   1,700,000       Urban Design Recommendation - Civic Sculpture   1,700,000       Urban Design Recommendation - Civic Sculpture   1,780,000       Urban Design Recommendatio	3			35,000	
Laserfiche   20,000   2   Computer and Server Replacements   1,070,000   2   Computer and Server Replacements   930,000   4	4		Urban Design Recommendation - Green space surounding the Clock Tower	810,000	
Laserfiche   20,000			2014	925,000	-
Laserfich   20,000	3 4				
Laserfich   20,000     Computer and Server Replacements   60,000     Urban Design Recommendation - Civic Sculpture   1,700,000	5		2015		
Computer and Server Replacements   60,000			2015	1,070,000	-
Computer and Server Replacements   60,000					
3   Urban Design Recommendation - Civic Sculpture	1				
2016 1,780,000  1					
2016 1,780,000  1			Urban Design Recommendation - Civic Sculpture	1,700,000	
2016 1,780,000  1	_				
1	5		2016		
3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5			2016	1,780,000	
3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5					
3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	1				
4       5	2				
5	3				
2017	5				
			2017	-	_

013 Financial I	purg Plan			n Devlpm
		Budget	Projection	2013 Budget
		Duaget	Trojection	Duuget
	Operating Plan - Cost Code	Summary		
evenues	, NI C			
3000	mprovements, PILS Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075 3080	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs			
3080	Taxes - W/O's			
3085	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
overnment Grants &	•			
3200	Grants & Subsidies - Federal	-	-	
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	-	710	
ser Charges				
3300	Miscellaneous Revenue	-	574	
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325 3330	Sports Fields Fees Youth Program Fees			
3335	8			
3340	Adult Program Fees Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	28,921	27,455	24,9
3505	Merchandise	-	-	
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special P. 11 (1)			
3701	Capital Surchage - Residential			
3702	Capital Surchrge - General			
3705	Donations Sever Poverne Surcharge			
3800 3801	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - Residential Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
ecified Revenues	22. Shae Clearing ( Second)			
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
ontribution from R				
3900	Contribution from Reserves	145,961	145,961	30,3
3905	Contribution from DC Reserves	,	7 1-	
		174,882		

Town of Tillsonb 2013 Financial P			505 - Eco	n Devlpmt
		201 Budget	2 Projection	2013 Budget
	Operating Plan - Cost Cod	e Summary		
Expenditures				
Labour				
5001	Full-time Regular	154,500	140,833	105,800
5002	Full-Time Overtime	-	4,946	_
5003	Part-Time Regular	=	-	=
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
5070	CPP Expense	=	-	=
5071	EI Expense	=	-	=
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	_
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077	Life Insurance Expense	-	-	_
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	_	-	_
5080	Overhead Offset	_	_	_
5081	Health Club (Taxable)		_	_
5085	Telephone Allowance			
Purchases	reiephone Anowance			
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200				
	Materials/Inventory	400		100
5300	Supplies	400	-	100
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications	700	402	400
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance	-	1,323	1,400
5331	Insurance Claims			
5335	Telephone, Fax & Modem	2,000	1,824	2,000
5400	Miscellaneous Expense	40,269	40,136	37,500
5405	Meeting Expenses	10,000	10,691	10,000
5410	Advertising & Promotions	27,000	21,777	27,000
5415	Training & Workshops	2,500	1,000	1,500
5420	Special Events	8,000	3,019	7,000
5425	Special Projects	6,000	509	2,000
5430	Membership Expenses	23,197	22,541	21,250
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	, ,			
5500	Consultants, Legal & Audit	7,000	2,477	5,500
5505	Subcontractors Expense	(300)		-
5510	Equipment Maintenance Contracts	(300)		
Contributions to Reser	• • • •			
5950	Contributions to Reserves	_	-	_
5955	Contributions to DC Reserves	-	-	-
7977	Conditionions to DC Reserves	281,266	251,477	221,450
	+	106,384	76,778	166,137
Interfunctional Adi	ments	100,384	/0,//6	100,137
Interfunctional Adjust 5100	Fleet Allocation			
	Facilities Allocation			
5650				
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		-		-
		106,384	76,778	166,137
Debt Principal and Int				
5900	Debt Interest	34,920	34,920	30,359
5905	Debt Principal	107,123	107,123	-
3950	Prior year (surplus) deficit	-	-	
Total Net Levy		248,427	218,820	196,496

#### Town of Tillsonburg 2013 Financial Plan

	5 year Capital Plan			Costs	
		<b>Description</b>	Expenditures Reser		
1	811	Design-Build Indust Park -CFWD	75,366		
2	803	Project Satellite - CFWD	395,000		
3	771	Wayfindage	30,000		
4					
5		2012			
		2013	500,366	-	
1		Hwy 3 Business Park Construction	1,420,000		
2		Hwy 3 Business park Construction (Supervision)	80,000		
3		Hwy 3 Business Park - Hwy 3 Widening	250,000		
5					
3		2014	1,750,000	_	
			1,730,000		
1					
2					
3					
4					
5					
		2015	-	-	
1					
2					
3					
4					
5		2016			
		2010	-	-	
1					
3					
4					
5					
		2017	_	_	

own of Tillson 013 Financial	~		170	- Buildin
o13 Financiai	i iun	2012		2013
			Projection	Budget
	Operating Plan - Cost Code	Summary		
venues	Improvements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020 3022	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit		-	
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055 3060	Taxes - Farmland Dev. Phase 1 Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095 3096	Local Improvements - Residential  Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	-	-	-
ner Revenues 3300	Miscellaneous Revenue	1,000	480	
3301	Residential Usage	1,000	400	
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320 3325	Seasonal Revenues Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355 3360	Figure Skating			
3365	Programs  Landscaping			
3400	Permit Fees	235,000	214,317	210.0
3410	Licence Fees		,	
3420	Certificates	2,800	3,290	6,0
3430	Inspections	-	-	
3500	Rentals			
3505 3510	Merchandise Concession Sales			
3510	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702 3705	Capital Surchrge - General Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			-
ecified Revenues	D. I. G			
3805	Development Charges			
3810 3820	Sale of Assets Debenture Proceeds			
ontribution from R				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			

Town of Tillson 2013 Financial			170	- Building
		20	2012	
		Budget	Projection	Budget
	Operating Plan - Cost Co	de Summary		
Expenditures	operating 1 km Cost Co			
Labour				
5001	Full-time Regular	255,500	248,324	246,40
5002	Full-Time Overtime	-	1,296	-
5003	Part-Time Regular	-	-	5,00
5004 5060	Part-Time Overtime Retroactive Pay Expense			
5070	CPP Expense	_	_	
5071	EI Expense	_	_	_
5072	WSIB Expense	-	-	-
5073	EHT Expense	-	-	-
5074	OMERS Expense	-	-	-
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	-
5077 5078	Life Insurance Expense Health Care Expense	-	-	-
5079	Personal Day Expense	-		
5080	Overhead Offset	_	-	_
5081	Health Club (Taxable)		-	-
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200 5300	Materials/Inventory	3,000	3,667	3,00
5305	Supplies Program Supplies	5,000	3,007	3,00
5310	Equipment Supplies & Repairs	400	400	80
5315	Books & Publications	900	873	1,00
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance	-	-	-
5331	Insurance Claims	* * * * * * * * * * * * * * * * * * * *		
5335	Telephone, Fax & Modem	2,000	1,997	2,00
5400 5405	Miscellaneous Expense Meeting Expenses	4,845	4,827 183	4,75 25
5410	Advertising & Promotions	2,000	2,273	2,00
5415	Training & Workshops	6,000	6,000	6,00
5420	Special Events	500	500	50
5425	Special Projects	5,500	5,500	-
5430	Membership Expenses	1,400	1,397	1,45
5600	Rent Expense			
5605	Interest And Finance Charges			
5850 5800	Bad Debt Expense Tax External Payments			
Contracted Services	Tax External Payments			
5500	Consultants, Legal & Audit	_	_	_
5505	Subcontractors Expense	=	-	-
5510	Equipment Maintenance Contracts			
Contributions to Res	erves			
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		282,045	277,238	273,15
ntarfunational Adius	itmonto	43,245	59,151	57,15
nterfunctional Adjus 5100	Fleet Allocation	14,000	14,000	13,86
5650	Facilities Allocation	14,000	17,000	13,00
5700	Corp Admin Allocation	46,379	46,379	36,37
5705	Comm. Services Allocation			
5710	Operations Allocation			
		60,379	60,379	50,23
		103,624	119,530	107,38
Debt Principal and In				
5900	Debt Interest	-	-	-
5905 3950	Debt Principal			
Total Net Levy	Prior year (surplus) deficit	103,624	119,530	107,38

	year Capital Plan		Capital Costs	
	<b>Description</b>		<u>Expenditures</u> <u>Reser</u>	
1	187	New work station	2,800	
			,	
+				
+				
-				
<del>,</del>				
7		2012		
		2013	2,800	-
Į į				
2				
3				
,  -				
5				
5				
7				
		2014		
2				
3				
1				
5				
5				
7				
		2015	-	_
2				
2				
! !				
1				
1				
2 3				
1		2016	-	-
1		2016	-	-
1		2016	-	-
5		2016	-	-
22   33   44   55   56   57   77   20   20   20   20   20   20   2		2016	-	-
22   33   14   55   56   57   77   77   77   77   77		2016	-	-
22   33   4   5   5   7   7   7   7   7   7   7   7		2016	-	
22   33   44   55   56   57   57   58   58   58   58   58   58		2016	_	
2		2016	_	-
5 7 7 8		2016	-	

Town of Tillsonb 2013 Financial I			180	- Protection
		201	2012	
		Budget	Projection	Budget
		_		
	Operating Plan - Cost Code	Summary		
evenues	nnroyamanta BH C			
pecial Levy, Local II 3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries		_	
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
overnment Grants &	Subsidies			
3200	Grants & Subsidies - Federal	-	1,887	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other			
ser Charges				
3300	Miscellaneous Revenue	20,900	19,270	24,7
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	=	-	-
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees	47,600	47,075	47,6
3420	Certificates		·	
3430	Inspections		·	
3500	Rentals			
3505	Merchandise			
3510	Concession Sales		·	
3515	Vending Machines		·	
3600	Interest		·	
3601	Late Payment Charges			
3700	Special		·	
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General		·	
3705	Donations		·	
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential		·	
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
pecified Revenues	- Total Control Control			
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Re				
3900	Contribution from Reserves	-	-	
3905	Contribution from DC Reserves	_	-	

Town of Tillsonbi			180 -	Protection	
2013 Financiai F.	uun .	20	12	2013	
		Budget	Projection	Budget	
	O on the Non-Gove Co	1. C			
Expenditures	Operating Plan - Cost Coa	le Summary			
Labour					
5001	Full-time Regular	69,200	68,698	141,000	
5002	Full-Time Overtime	-	251	111,000	
5003	Part-Time Regular	58,500	57,597	62,500	
5004	Part-Time Overtime	-	-	-	
5060	Retroactive Pay Expense				
5070	CPP Expense	-	-	-	
5071	EI Expense	-	-	-	
5072	WSIB Expense	-	-	-	
5073	EHT Expense	-	-	-	
5074	OMERS Expense	-	-	=	
5075	Vacation Expense	-		-	
5076 5077	Sick Expense	-	-	-	
5078	Life Insurance Expense Health Care Expense	-	<del></del>	-	
5079	Personal Day Expense	-	-	-	
5080	Overhead Offset	-	-	-	
5081	Health Club (Taxable)	-	-	-	
5085	Telephone Allowance				
Purchases	•				
5105	Equipment Rental	800	558	-	
5110	Fuel & Oil				
5115	Discounts Taken				
5200	Materials/Inventory				
5300	Supplies	4,335	4,090	5,000	
5305	Program Supplies				
5310	Equipment Supplies & Repairs	-	1,109	-	
5315	Books & Publications				
5320	Building Repairs & Maintenance				
5325 5330	Heat, Light & Water Insurance				
5331	Insurance Claims				
5335	Telephone, Fax & Modem	260	224	400	
5400	Miscellaneous Expense	2,004	2,072	2,200	
5405	Meeting Expenses	-,			
5410	Advertising & Promotions	1,100	1,408	1,200	
5415	Training & Workshops	2,400	968	2,700	
5420	Special Events				
5425	Special Projects	-	-	-	
5430	Membership Expenses	220	200	450	
5600	Rent Expense				
5605	Interest And Finance Charges				
5850 5800	Bad Debt Expense Tax External Payments				
Contracted Services	Tax External Payments				
5500	Consultants, Legal & Audit	_	_		
5505	Subcontractors Expense	39,000	22,179	37,000	
5510	Equipment Maintenance Contracts	-	-	-	
Contributions to Reser					
5950	Contributions to Reserves	-	-	-	
5955	Contributions to DC Reserves	-	-	-	
		177,819	159,355	252,450	
		109,319	91,123	180,150	
Interfunctional Adjustr					
5100	Fleet Allocation	7,000	13,996	6,86	
5650	Facilities Allocation				
5700	Corp Admin Allocation Comm. Services Allocation	-	-	-	
5705 5710	Operations Allocation Operations Allocation				
5/10	Operations Affocation	7,000	13,996	6,861	
		116,319	105,119	187,01	
Debt Principal and Inte	erest	110,319	103,119	107,01	
5900	Debt Interest	_	_	_	
5905	Debt Principal	_			
3950	Prior year (surplus) deficit	_	-	-	
Total Net Levy	J (	116,319	105,119	187,01	

	5 year Capital Plan		<u>Capita</u>	Capital Costs	
		<b>Description</b>	<b>Expenditures</b>	Reserves	
1			-		
2			-		
3					
4					
5					
	2013				
1		AUTOMATIC HANDHELD TICKET ISSUER	7,000		
2		TICKET TRACER - INTEGRATION WITH PAYMENT MANAGER - CLASS	26,000		
3					
4					
5					
		2014	33,000	-	
			\ <u></u>		
1					
2					
3					
4					
5					
		2015	_	_	
			-		
1					
2					
3					
4					
5					
		2016	_	_	
1					
2					
3					
4					
5					
J		2017			
				-	

2013 Financial Pl	lan			
2013 I munciul I i		2012		2013
		Budget	Projection	Budget
		_		
	Operating Plan - Cost Code	Summary		
<b>Revenues</b> Special Levy, Local Im	provements DILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020 3022	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial Vegent Unit			
3062 3070	Taxes - Large Industrial Vacant Unit Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100 3105	Tax Adjustments Taxes - Penalty & Interest			
Government Grants & S				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	5,000	5,000	5,00
Jser Charges				
3300	Miscellaneous Revenue	-	34,540	-
3301 3302	Residential Usage			
3305	General Usage Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340 3345	Summer Programs Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping	-	-	-
3400	Permit Fees			
3410	Licence Fees			
3420 3430	Certificates			
3430 3500	Inspections Rentals	86,358	139,454	173,07
3505	Merchandise	195,000	256,100	216,00
3510	Concession Sales	1,200	916	210,00
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	1,900	39,046	-
3701	Capital Surchage - Residential			
3702 3705	Capital Surchrge - General Donations			
3800	Sewer Revenue-Surcharge	-	- +	
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
pecified Revenues	To the second			
3805	Development Charges			
3810 3820	Sale of Assets Debenture Proceeds			
3820 Contribution from Res		-	-	
3900	Contribution from Reserves	-	-	
3905	Contribution from DC Reserves			
		289,458	475,056	394,67

Town of Tillsonbi 2013 Financial P			240	- Airport	
2013 Financial F.	uun	201	2012		
		Budget	Projection	Budget	
	On another Plan. Cost Cost	I. C			
Expenditures	Operating Plan - Cost Coa	e Summary			
abour					
5001	Full-time Regular	61,200	63,397	140,20	
5002	Full-Time Overtime	-	559	-	
5003	Part-Time Regular	28,731	35,201	24,70	
5004	Part-Time Overtime	1,666	161	1,70	
5060	Retroactive Pay Expense				
5070 5071	CPP Expense	=	-	-	
5072	EI Expense WSIB Expense	-	-	-	
5073	EHT Expense	-	-	-	
5074	OMERS Expense	_	_	_	
5075	Vacation Expense	-	-	_	
5076	Sick Expense	-	-	-	
5077	Life Insurance Expense	-	-	-	
5078	Health Care Expense	-	-	-	
5079	Personal Day Expense	-	-	-	
5080	Overhead Offset	-	-	-	
5081 5085	Health Club (Taxable) Telephone Allowance	-	-	-	
Purchases	relephone Anowance				
5105	Equipment Rental				
5110	Fuel & Oil	1,450	2,564	3,10	
5115	Discounts Taken	,			
5200	Materials/Inventory	162,500	207,101	177,80	
5300	Supplies	1,750	1,641	1,40	
5305	Program Supplies				
5310	Equipment Supplies & Repairs	5,877	7,677	6,34	
5315	Books & Publications	100	-	-	
5320	Building Repairs & Maintenance	1,500	1,854	1,50	
5325	Heat, Light & Water	9,000	6,729	8,00	
5330 5331	Insurance	6,877	5,720	6,00	
5335	Insurance Cl;aims Telephone, Fax & Modem	2,680	3,137	3,07	
5400	Miscellaneous Expense	5,100	8,393	5,40	
5405	Meeting Expenses	600	2,260	2,30	
5410	Advertising & Promotions	6,100	3,959	3,50	
5415	Training & Workshops	750	339	60	
5420	Special Events	5,000	49,253	5,00	
5425	Special Projects	-	73	19,80	
5430	Membership Expenses	1,135	1,290	1,35	
5600	Rent Expense				
5605	Interest And Finance Charges				
5850	Bad Debt Expense				
5800 Contracted Services	Tax External Payments				
5500	Consultants, Legal & Audit	1,000	4,343	14,00	
5505	Subcontractors Expense	17,500	9,274	22,00	
5510	Equipment Maintenance Contracts	17,000	3,211	22,00	
Contributions to Reser	* *				
5950	Contributions to Reserves	=	37,000	-	
5955	Contributions to DC Reserves				
		320,516	451,922	447,78	
		31,059	(23,133)	53,11	
nterfunctional Adjustr		2,000	2.000	2.00	
5100 5650	Fleet Allocation Facilities Allocation	3,000	3,000	3,00	
5700	Corp Admin Allocation	-	-	-	
5705	Corp Admin Anocation  Comm. Services Allocation				
5710	Operations Allocation				
2710	- F	3,000	3,000	3,00	
		34,059	(20,133)	56,11	
Debt Principal and Inte	erest	, , ,	` ′ ′	,	
5900	Debt Interest	12,605	14,502	11,13	
	D 1: D 1 1 1			33,03	
5905	Debt Principal Prior year (surplus) deficit	33,030	33,030	33,03	

5 year	· Capital Plan	Capital	Costs
	<u>Description</u>	<u>Expenditures</u>	Reserves
		7.000	
1	Office Expansion - Customs	5,000	
2			
3			
5			
3	2013	<b>7</b> 000	
	2013	5,000	
1	Taxiway "F" Extension	300,000	
2	Event Ramp	222,000	
	Airport sign LED	32,869	
	Event Ramp - Drainage	53,000	
	2014	607,869	
3 4	Tie-down zone Private Access road Private Access road (barriers)	218,750 150,000 20,000	
	2015	538,750	
1	New industrial Rd - 50% completion	225,000	
2	T.C. Madoura Rd 5070 completion	223,000	
3			
4			
	2016	225,000	
1	Taxiway "B"	75,000	
2	Paving of 2,600' cross runway	250,000	
3	Taxiway "C" extension	75,000	
		(2.500	
4	Parking Expension 2017	62,500	

	Budget	Projection	2013 Budget
Decial Levy, Local Improvements, PILS			
Decial Levy, Local Improvements, PILS			
3000			
3010			
3012   Taxes - Commercial Vacant Unit			
3014			
3020			
3022   Taxes - Shopping Centre Vacant Unit			
3030			
3032			
3034   Taxes - Industrial Vacant Land			
3040			
3050			
3055   Taxes - Farmland Dev. Phase 1   3060   Taxes - Large Industrial   3062   Taxes - Large Industrial   3070   Taxes - Supplementaries   3075   Taxes - Supplementaries   3075   Taxes - Bill 79 Capped Levy   3080   Taxes - Capped Rebates/Claw Backs   3085   Taxes - W/OS   3090   Taxes - PIL's   3095   Local Improvements - Residential   3096   Local Improvements - Commercial   3100   Tax Adjustments   3105   Taxes - Penalty & Interest   3105   Taxes - Penalty & Interest   3200   Grants & Subsidies   Federal   3205   Grants & Subsidies - Federal   3205   Grants & Subsidies - Provincial   3210   Grants & Subsidies - Provincial   3210   Grants & Subsidies-Other   4ther Revenues   3300   Miscellaneous Revenue   3301   Residential Usage   3302   General Usage   3305   Admissions   3310   Fares & Fees   3315   Memberships   3320   Seasonal Revenues   3325   Sports Fields Fees   3330   Youth Program Fees   3335   Adult Program Fees   3336   Adult Program Fees   3336   Admissions   3340   Summer Programs   3345   Participate Programs   3345   Participate Programs   3345   Participate Programs   3350   Admisor Hockey   3355   Figure Skating   3360   Programs   3360   Rentals   3500   Secand Revenue-Surcharge   3600   Interest   3600   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - Residential   3702   Capital Surchrge - General   3600   Reg 170 Surchrge - General			
3060			
3062   Taxes - Large Industrial Vacant Unit			
3070   Taxes - Supplementaries   3075   Taxes - Bill 79 Capped Levy   3080   Taxes - Capped Rebates/Claw Backs   3085   Taxes - W/Os   3090   Taxes - PIL's   3095   Local Improvements - Residential   3096   Local Improvements - Residential   3100   Tax Adjustments   3100   Tax Adjustments   3105   Taxes - Penalty & Interest   3200   Grants & Subsidies   Federal   3205   Grants & Subsidies - Provincial   3210   Grants & Subsidies - Provincial   3210   Grants & Subsidies - Other   4			
3075   Taxes - Bill 79 Capped Levy   3080   Taxes - Capped Rebates/Claw Backs   3085   Taxes - W/O's   3090   Taxes - PIL's   3095   Local Improvements - Residential   3096   Local Improvements - Commercial   3100   Tax Adjustments   3105   Taxes - Penalty & Interest   3105   Taxes - Penalty & Interest   3200   Grants & Subsidies   Federal   3205   Grants & Subsidies - Federal   3205   Grants & Subsidies - Other   3300   Miscellaneous Revenue   3300   Miscellaneous Revenue   3301   Residential Usage   3302   General Usage   3302   General Usage   3305   Admissions   3315   Memberships   3320   Seasonal Revenues   3315   Memberships   3320   Seasonal Revenues   3335   Sports Fields Fees   3335   Adult Program Fees   3335   Adult Program Fees   3336   Adult Program Fees   3336   Adult Program Fees   3340   Summer Programs   3340   Summer Programs   3340   Summer Programs   3350   Minor Hockey   3355   Figure Skating   3360   Programs   3360   Adult Program Sating   3360   Programs   Programs   Programs   Programs   Program			
3080			
3085		+	
3090			
3096			
3100			
3105			
Subsidies			
3200   Grants & Subsidies - Federal   3205   Grants & Subsidies - Provincial   3210   Grants & Subsidies - Provincial   3210   Grants & Subsidies - Other			
3205   Grants & Subsidies - Provincial   3210   Grants & Subsidies-Other			
3210   Grants & Subsidies-Other			
ther Revenues  3300 Miscellaneous Revenue  3301 Residential Usage  3302 General Usage  3305 Admissions  3310 Fares & Fees  3315 Memberships  3320 Seasonal Revenues  3325 Sports Fields Fees  3330 Youth Program Fees  33340 Summer Program Fees  33410 Summer Programs  3345 Participate Programs  3346 Programs  3350 Minor Hockey  3355 Figure Skating  3360 Programs  3360 Programs  3360 Programs  3360 Landscaping  3400 Permit Fees  3410 Licence Fees  3420 Certificates  3430 Inspections  3500 Rentals  3500 Rentals  3501 Concession Sales  3515 Vending Machines  3600 Interest  3601 Late Payment Charges  3700 Special  3701 Capital Surchrge - Residential  3702 Capital Surchrge - Residential  3705 Donations  3800 Sewer Revenue-Surcharge  3801 Reg 170 Surchrge - Residential			
3300   Miscellaneous Revenue   3301   Residential Usage   3302   General Usage   3305   Admissions   3310   Fares & Fees   3315   Memberships   3320   Seasonal Revenues   3325   Sports Fields Fees   3330   Youth Program Fees   3330   Youth Program Fees   3335   Adult Program Fees   3340   Summer Programs   3345   Participate Programs   3345   Participate Programs   3350   Minor Hockey   3355   Figure Skating   3360   Programs   3360   Programs   3360   Programs   3365   Landscaping   3400   Permit Fees   3410   Licence Fees   3420   Certificates   3430   Inspections   3500   Rentals   3505   Merchandise   3505   Merchandise   3515   Vending Machines   3600   Interest   3601   Late Payment Charges   3700   Special   3701   Capital Surchrge - Residential   3702   Capital Surchrge - General   3705   Donations   3800   Reg 170 Surchrge - Residential   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3801   Reg 170 Surchrge - Residential   3802   Reg 170 Surchrge - General   3801   Reg 170 Surchrge - General   3802   Reg 170 Surchrge - General   3801   Reg 170 Surchrge - General   3802   Reg 170 Surchrge - General   3802   Reg 170 Surchrge - General   3801   Reg 170 Surchrge - General   3802   Reg 170 Surchrge			
3301   Residential Usage		2 227	
3302         General Usage           3305         Admissions           3310         Fares & Fees           3315         Memberships           3320         Seasonal Revenues           3325         Sports Fields Fees           3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3801         Reg 170 Surchrge - General	-	3,327	•
3305         Admissions           3310         Fares & Fees           3315         Memberships           3320         Seasonal Revenues           3325         Sports Fields Fees           3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3500         Rentals           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - General			
3310         Fares & Fees           3315         Memberships           3320         Seasonal Revenues           3325         Sports Fields Fees           3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3515         Vending Machines           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3315         Memberships           3320         Seasonal Revenues           3325         Sports Fields Fees           3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Merchandise           3502         Merchandise           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3320         Seasonal Revenues           3325         Sports Fields Fees           3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           Vending Machines         Solutions           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3705         Donations           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3325         Sports Fields Fees           3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3515         Vending Machines           3601         Interest           3602         Interest           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3330         Youth Program Fees           3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3335         Adult Program Fees           3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3340         Summer Programs           3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3345         Participate Programs           3350         Minor Hockey           3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3355         Figure Skating           3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3360         Programs           3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3365         Landscaping           3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3501         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3400         Permit Fees           3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3410         Licence Fees           3420         Certificates           3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3420         Certificates           3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3430         Inspections           3500         Rentals           3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3500   Rentals			
3505         Merchandise           3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3510         Concession Sales           3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3515         Vending Machines           3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3600         Interest           3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3601         Late Payment Charges           3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3700         Special           3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3701         Capital Surchrge - Residential           3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General	_		
3702         Capital Surchrge - General           3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General	-		
3705         Donations           3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3800         Sewer Revenue-Surcharge           3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General	-		
3801         Reg 170 Surchrge - Residential           3802         Reg 170 Surchrge - General			
3802 Reg 170 Surchrge - General			
3815 Extraordinary Revenue			
3999 Revenue Clearing Account			
pecified Revenues			-
3805 Development Charges			
3810 Sale of Assets			
3820 Debenture Proceeds			
Contribution From Reserves			
3900 Contribution From Reserves			20,0
3905 Contribution From DC Reserves	20,000	20,000	

Town of Tillsonb 2013 Financial F	0		100	
		201 Budget	2 Projection	2013 Budget
		Dauget	Trojection	Duuget
	Operating Plan - Cost Cod	e Summary		
Expenditures				
Labour				
5001	Full-time Regular	137,500	138,551	137,900
5002	Full-Time Overtime			
5003	Part-Time Regular			
5004 5060	Part-Time Overtime Retroactive Pay Expense			
5070	CPP Expense	_	_	_
5071	EI Expense		_	
5072	WSIB Expense	_	_	
5073	EHT Expense	_	_	_
5074	OMERS Expense	_	-	_
5075	Vacation Expense	-	-	-
5076	Sick Expense	-	-	_
5077	Life Insurance Expense	=	=	-
5078	Health Care Expense	-	-	-
5079	Personal Day Expense	-	-	-
5080	Overhead Offset	=	-	-
5081	Health Club (Taxable)	-	-	-
5085	Telephone Allowance			
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	7,731	12,270	8,77
5305	Program Supplies			
5310	Equipment Supplies & Repairs	250	- 250	-
5315 5320	Books & Publications Building Repairs & Maintenance	250	250	77
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	4,000	4,053	95
5400	Miscellaneous Expense	1,794	4,712	6,50
5405	Meeting Expenses	-	2,113	60
5410	Advertising & Promotions	2,000	2,227	90
5415	Training & Workshops	11,000	11,612	14,00
5420	Special Events	14,000	13,944	13,00
5425	Special Projects	25,000	25,000	25,00
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit	5,000	869	4,50
5505	Subcontractors Expense	-	-	-
5510	Equipment Maintenance Contracts			
Contributions to Rese				5.00
5950	Contributions to Reserves  Contributions to DC Reserves	-	-	5,00
5955	Contributions to DC Reserves	209 275	215 601	217,90
		208,275 188,275	215,601 192,275	197,90
nterfunctional Adjust	ments	100,4/3	174,413	197,90
5100	Fleet Allocation		+	
5650	Facilities Allocation		+	
5700	Corp Admin Allocation	_	_	_
5705	Comm. Services Allocation	-		
5710	Operations Allocation	_	_ +	-
5710	- p-tations i internal	-	_	
		188,275	192,275	197,90
Debt Principal and Int	erest	100,210	3,2 / 0	-21,50
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		188,275	192,275	197,90

5 ye	ear Capital Plan	Capita	Costs
	<b>Description</b>	Expenditures	Reserves
		-	
1	Council Chambers sound system	10,000	
2			
3			
4			
5			
	2013	10,000	-
	•		
		-	
1		_	
2			
3			
4			
5			
	2014	_	_
		1	
1		-	
2			
3			
4			
5			
3	2015	-	
	2013	-	-
		-	
1			
2			
3			
4 5			
5	2016		
	2010	-	-
		-	
1			
2			
3			
4			
5			
	2017	-	=