

TOWN OF TILLSONBURG

PARKS AND RECREATION SERVICES 2014 BUSINESS PLAN

DIRECTOR OF PARKS & RECREATION SERVICES

Business Objectives

Item (Strategic Plan Reference #)	Division	Owner	Budget Value	Actual Value	Target Date	Actual Date
Strategic Master Plan implementation: Program inventory and gap analysis (1-2) Memorial Park concept design process (6-15) Annandale Ball Diamond upgrades (3-18, 3-19) Health Club Business Plan (3-10)	PRS	PRS Leadership Team	\$55,000		Q1-Q4	
Continue implementation of Marketing Strategy , especially with social media (1-14, 1-17) and with tournament teams and hosts (1-16)	Programs	Programs Manager	\$0		Q1-Q4	
Create a strategy to increase usage of all areas of the TCC, especially meeting room and hall space.	Programs	Programs Manager			Q2	
Revisit & strengthen partnership agreements (2-9) and joint use agreements (2-10)	Programs	Director of Parks & Recreation Services			Q1-Q2	
Update Tillsonburg Trails Master Plan	PRS	Programs Manager			Q2-Q3	
Implement Safe Cycling Committee and develop a Cycling Master Plan.		Programs Manager			Q1-Q4	
Take lead role in overseeing special event process for the Town.	Programs	Programs Manager			Q1	

Business Objectives - Continued

Item (Strategic Plan Reference #)	Division	Owner	Budget Value	Actual Value	Target Date	Actual Date
Update Subdivision Manual and Parkland Design Standards Manual that provides the development industry with technical guidance on the parks amenities (6-9).	PRS	Director of Parks & Recreation Services			Q4	
Partner with Trans Canada Trail to initiate using the CASO rail line to connect Tillsonburg trails to Elgin and Oxford County (6-4. 6-5)	Parks	Parks & Facilities Manager	\$0		Q2-Q4	
Undertake a revitalization plan for the Tillsonburg Cemetery and Pioneer Cemetery (6-16) 2014 focus: Scattering gardens & landscape plan	Cemetery	Parks & Facilities Manager	\$42,500		Q1-Q3	
Continue Lake Lisgar revitalization projects (6-14)	PRS	Parks & Facilities Manager	\$112,500		Q2-Q3	
Demolish grandstand at Memorial Fairgrounds (6-15)	Facilities	Parks & Facilities Manager	\$60,000		Q2	
Complete Town-wide Asset Management (Facilities) and Energy Management Plans	Facilities	Parks & Facilities Manager			Q2	

Business Objectives - Continued

Item (Strategic Plan Reference #)	Division	Owner	Budget Value	Actual Value	Target Date	Actual Date
Work with Oxford County museums and other partners to organize a County wide 5 year initiative to commemorate the 100th Anniversary of WW1 through hosting 100 events throughout the County between 2014 and 2018. (4-6)	Museum	Museum Curator			Q1-Q4	
Work with community to prepare 190 th anniversary celebrations of the founding of Tillsonburg in 2015.	Museum	Museum Curator			Q1-Q4	
Increase awareness, attendance and potentially revenue by hosting a series of special evening gatherings on the lawn and a series of special events and exhibits to celebrate the 25 th Anniversary of the museum's move to Annandale NHS (4-6)	Museum	Museum Curator			Q2-Q3	
Lead the consortium of groups implementing the Cultural Improvement Alliance project. (2-12, 4-7)	PRS	Director of Parks & Recreation Services			Q2-Q4	
Initiate discussions with the Oxford County Library System about a strategic relationship with the Tillsonburg Branch.	PRS	Director of Parks & Recreation Services			Q2	

Risks

- 1. Deferral of investing in facility renewal, ie Water Park, Indoor Pool, Fire Hall, is stretching lifecycles of existing infrastructure beyond typical lifecycle limits.
- 2. Rising utility costs increase operational costs
- Changing volunteer base capacity and intent is looking for different types of volunteer opportunities
- 4. Strong competition from private recreational services offered in Town
- 5. Loss of revenue due to fewer extracurricular sports and trips at schools
- 6. Aging work force requiring succession planning and modifications to work processes.
- 7. Pool of trained, qualified candidates for part-time staff positions is shrinking

Opportunities

- 1. Continued implementation of Strategic Master Plan and subordinate plans
- 2. Expanding health club services for mature and older adults and therapy uses
- 4. Expand marketing regionally and provincially for Lake Lisgar Waterpark and Museum/Culture operations & events.
- 5. Partner with adjacent municipalities on achieving a more sustainable regional parks and recreation system
- 6. Support economic development by being an attractive destination for investment and relocation.
- 7. Programming opportunities to replace lost extra-curricular activities at school.
- 8. A strategic partnership with the Oxford County Library Tillsonburg Branch can enhance the cultural landscape in Tillsonburg.

Future Departmental Directions: 3 year outlook

2015

- Update Recreation & Parks Strategic Master plan
- · Work with user groups to improve Ball facilities
- CASO rail connection to St. Thomas & Oxford County Trails
- Seek all opportunities with regard to funding to help support and offset the cost of aging facilities.
- Create opportunities for multi-use, multi-generational and multi-seasonal experiences to meet the diverse needs of the community.
- Implement County-wide commemoration of the 100th Anniversary of WW1

Future Departmental Directions: 3 year outlook

2016

- Undertake a Physical Activity Strategy that aims to increase physical activity
 levels throughout Tillsonburg for a range of ages, interests and abilities
- Undertake Cultural Master Plan & Cultural Mapping with the Cultural Improvement Alliance
- Continue to explore ways in which to fund the development and operation of parks and facilities, through use of a variety of funding mechanisms and community involvement

Future Departmental Directions: 3 year outlook

<u> 2017</u>

- Prepare an update to the Master Plan- Five year review
- Modernize existing Indoor pool Facility to bring up to a standard that is reflective of aquatic demands. Provisions for Family Change rooms
- Continue to work with volunteers and organizations to promote community based delivery of arts and cultural services.

Human Resources

Allocation/Deployment Plan

	2010	2011	2012	2013	2014
FT Position Requirements					
Total FTE Requirements- Full time	32	32	30	28	28

Human Resources

Allocation/Deployment Plan

	2010	2011	2012	2013	2014
Part time Requirements:					
Total Part-time FTE	30.71	20.14	18.89	18.15	18.81
Total Part- time Head Count	97	65	65	65	67

2014 Financial Plan		20	12	2014
		Budget	Projection Projection	2014 Budget
	L	Dauget	Trojection	Duuget
	Operating Plan - Cost Code Summa	ary		
Revenues				
Special Levy, Local Improvements, Pl				
3000 3005	Taxes - Residential Taxes - Multi-Residential	=	=	
3010	Taxes - Commercial	-	=	
3012	Taxes - Commercial Vacant Unit	-	-	_
3014	Taxes - Commercial Vacant Land	-	-	
3020	Taxes - Shopping Centre	=	-	=
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032 3034	Taxes - Industrial Vacant Unit Taxes - Industrial Vacant Land	-	-	=
3040	Taxes - Industrial Vacant Land Taxes - Pipelines	-	=	
3050	Taxes - Farmland	-	-	
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080 3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's	-	-	
3090	Taxes - W/O's Taxes - PIL's	-	-	
3095	Local Improvements - Residential	-	-	_
3096	Local Improvements - Commercial	-	-	_
3100	Tax Adjustments	-	-	_
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	3,500	- 12.501	- 12.50
3205 3210	Grants & Subsidies - Provincial Grants & Subsidies-Other	42,708	42,704	42,70 15,00
Jser Charges	Grants & Subsidies-Other	-	-	13,00
3300	Miscellaneous Revenue	9,400	8,186	4,75
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	132,200	109,305	124,30
3310	Fares & Fees	25,000	23,932	25,00
3315 3320	Memberships	180,300 85,000	166,079 78,019	165,80 85,00
3320	Seasonal Revenues Sports Fields Fees	21,000	24,147	22,80
3330	Youth Program Fees	179,500	184,273	214,00
3335	Adult Program Fees	47,000	37,986	52,00
3340	Summer Programs	90,000	80,917	85,00
3345	Participate Programs	-	-	-
3350	Minor Hockey	186,000	188,066	187,00
3355	Figure Skating	70,000	60,876	60,00
3360 3365	Programs Landscaping	34,500	34,780	34,50
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	
3420	Certificates	-	-	_
3430	Inspections	-	-	-
3500	Rentals	168,800	145,853	151,40
3505	Merchandise	10,000	14,494	15,00
3510	Concession Sales	42,000 29,000	32,107 32,162	35,00
3515 3600	Vending Machines Interest	29,000	32,162	30,00
3601	Late Payment Charges	-	-	
3700	Special Special	12,000	15,007	25,00
3701	Capital Surchrge - Residential	-	-	
3702	Capital Surchrge - General	-	-	•
3705	Donations	10,000	10,500	23,00
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surchrge - Residential	-	-	-
3802	Reg 170 Surchrge - General Extraordinary Revenue	-	-	-
3815 3999	Revenue Clearing Account	-	-	-
pecified Revenues	Acvenue Clearing Account	-	-	-
3805	Development Charges	-	31,236	-
3810	Sale of Assets	-		-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	_
3905	Contribution from DC Reserves		-	

Town of Tillsonburg 2014 Financial Plan	Recre	ation - Parks, Progran	13, 1 401111103	onsonuncu
2014 Financiai Pian		20	12	2014
		20	Projection	2014 Budget
		Budget	Projection	виадет
	o d m c cc.			
	Operating Plan - Cost Code Sumi	mary		
Expenditures				
Labour	T.H.C. D. I	1.764.020	1.607.146	1 005 00
5001	Full-time Regular	1,764,930	1,697,146	1,807,90
5002 5003	Full-Time Overtime Part-Time Regular	15,200 446,895	27,718 441,933	15,20 469,44
5003	Part-Time Regular Part-Time Overtime	440,893	242	469,44
Purchases	Fart-Time Overtime	-	- 242	
5105	Equipment Rental	15,404	9,525	4,90
5110	Fuel & Oil	13,404	9,323	
5115	Discounts Taken	-	_	
5200	Materials/Inventory	41,300	39,633	41.700
5300	Supplies	132,118	129,207	129,120
5305	Program Supplies	42,020	48,699	49,900
5310	Equipment Supplies & Repairs	74,840	81,054	75,000
5315	Books & Publications	- 71,010	357	
5320	Building Repairs & Maintenance	70,131	71,303	69,500
5325	Heat, Light & Water	467,700	476,352	486,150
5330	Insurance	85,729	87,577	96,24
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	14,328	14,467	14,828
5400	Miscellaneous Expense	44,540	37,528	46,640
5405	Meeting Expenses	-	146	-
5410	Advertising & Promotions	26,950	26,001	28,000
5415	Training & Workshops	12,250	10,812	12,100
5420	Special Events	2,500	2,500	9,300
5425	Special Projects	3,000	2,117	13,000
5430	Membership Expenses	4,860	3,357	3,900
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services		-	-	-
5500	Consultants, Legal & Audit	-	-	<u> </u>
5505	Subcontractors Expense	135,100	151,690	150,770
5510	Equipment Maintenance Contracts	3,750	3,545	3,680
Contributions to Reserves	CARA	-	-	146.50
5950	Contributions to Reserves	-	21 227	146,780
5955	Contributions to DC Reserves		31,236	2 (74 07
		3,403,545 2,025,637	3,394,144 2,073,518	3,674,072 2,276,822
Interfunctional Adjustments		2,023,637	2,073,318	2,2/0,822
5100	Fleet Allocation	53,111	50,738	53,11
5650	Facilities Allocation	33,111	30,738	33,11
5700	Corp Admin Allocation	-	-	
5705	Comm. Services Allocation	-		-
5710	Operations Allocation			
3710	эрстанова Аносанов	53,111	50,738	53,11
		2,078,748	2,124,256	2,329,93
Debt Principal and Interest		2,076,746	2,124,230	2,327,93
5900	Debt Interest	242,692	242,692	175,66
5905	Debt Principal	396,524	396,524	319,43
3950	Prior year (surplus) deficit	370,324	570,524	317,43.
Total Net Levy	Thor year (surprus) deficit	2,717,964	2,763,472	2,825,03

14 Financial Pi	urg Ian		on - Parks	
		2013		2014
		Budget	Projection	Budget
	O or C o N o Con Colo	G		
enues	Operating Plan - Cost Code	Summary		
cial Levy, Local Im	provements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060 3062	Taxes - Large Industrial			
3070	Taxes - Large Industrial Vacant Unit			
3075	Taxes - Supplementaries Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3085	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200	Grants & Subsidies - Federal		-	-
3205	Grants & Subsidies - Provincial	-		-
3210	Grants & Subsidies-Other	_	_	_
r Charges	Grants & Subsidies-Other	-		-
3300	Miscellaneous Revenue	4,500	3,000	
3301	Residential Usage	1,500	5,000	
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	-	-	
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations	-	-	13,0
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
cified Revenues				
3805	Development Charges			
3810	Sale of Assets			
	Debenture Proceeds	-	_	
3820				
3820				

Town of Tillson		4	450 - Recreation -		
2014 Financial	Plan			2014	
		20		2014	
		Budget	Projection	Budget	
	Operating Plan - Cost Coa	le Summary			
Expenditures	operating Finite Cost Cost	T T			
Labour					
5001	Full-time Regular	95,225	84,418	88,300	
5002	Full-Time Overtime	,3,223	5,815	3,000	
5003	Part-Time Regular	_	-	16,000	
5004	Part-Time Overtime	-	-	-	
Purchases	Tare Time Sterame				
5105	Equipment Rental	_	_	-	
5110	Fuel & Oil	_	_	-	
5115	Discounts Taken	-	_		
5200	Materials/Inventory	-	-	-	
5300	Supplies	28,000	25,512	28,000	
5305	Program Supplies	8,520	9,598	8,400	
5310	Equipment Supplies & Repairs	10,000	9,398	10,000	
5315	Books & Publications	10,000	2,003	10,000	
5320	Building Repairs & Maintenance	2,500	966	2,100	
5325	Heat, Light & Water	28,750	30,300	31,750	
5330	Insurance	7,212	6,663	7,323	
5331	Insurance Claims	7,212	0,003	1,323	
5335	Telephone, Fax & Modem	_	-		
5400		-		10.000	
5400	Miscellaneous Expense	•	12	10,000	
	Meeting Expenses	_	90		
5410	Advertising & Promotions			-	
5415	Training & Workshops	700	22	700	
5420	Special Events				
5425	Special Projects	160	255	100	
5430	Membership Expenses	460	375	400	
5600	Rent Expense				
5605	Interest And Finance Charges				
5850	Bad Debt Expense				
5800	Tax External Payments				
Contracted Services					
5500	Consultants, Legal & Audit				
5505	Subcontractors Expense	104,500	111,950	120,176	
5510	Equipment Maintenance Contracts				
Contributions to Res					
5950	Contributions to Reserves			1,898	
5955	Contributions to DC Reserves				
		285,867	285,527	328,048	
		281,367	282,527	315,048	
Interfunctional Adjus					
5100	Fleet Allocation	35,491	33,118	35,491	
5650	Facilities Allocation				
5700	Corp Admin Allocation				
5705	Comm. Services Allocation				
5710	Operations Allocation				
		35,491	33,118	35,491	
·		316,858	315,645	350,539	
Debt Principal and Ir	nterest				
5900	Debt Interest	45,650	45,650	43,665	
5905	Debt Principal	40,207	40,207	40,294	
3950	Prior year (surplus) deficit	-	-	-	
Total Net Levy	• • • •	402,716	401,503	434,497	

1 2 4 5 6 7 7 1 1 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1	Description Coronation trail loop - first stage Grandstand demolition & area rehabilitation Portable bleachers and staging Annandale Diamond Parking Area (Trees, posts and netting) Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	20,000 60,000 30,000 112,500 222,500 50,000 7,000	Contribution to Reserves 27,00
2 4 5 5 6 6 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Coronation trail loop - first stage Grandstand demolition & area rehabilitation Portable bleachers and staging Annandale Diamond Parking Area (Trees, posts and netting) Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	20,000 60,000 - 30,000 112,500 222,500	27,00
2 4 5 5 6 6 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Grandstand demolition & area rehabilitation Portable bleachers and staging Annandale Diamond Parking Area (Trees, posts and netting) Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	60,000 30,000 112,500 222,500	
4 5 6 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Grandstand demolition & area rehabilitation Portable bleachers and staging Annandale Diamond Parking Area (Trees, posts and netting) Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	60,000 30,000 112,500 222,500	
5 6 7 7 1 1 1	Portable bleachers and staging Annandale Diamond Parking Area (Trees, posts and netting) Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	222,500 50,000	
1	Annandale Diamond Parking Area (Trees, posts and netting) Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	222,500 50,000	
7	Lake Lisgar revitalization (Carry forward from 2013) 2014 Trail Development Coronation trail loop - final stage	222,500 50,000	27,00
1	Trail Development Coronation trail loop - final stage	222,500	27,00
	Trail Development Coronation trail loop - final stage	50,000	27,00
	Trail Development Coronation trail loop - final stage	50,000	27,00
	Trail Development Coronation trail loop - final stage	50,000	27,00
	Coronation trail loop - final stage		
	Coronation trail loop - final stage		
•	Coronation trail loop - final stage		
2			
3	Playground Equipment replacement and upgrades	30,000	
4	Playground Equipment for new park area - Oak park near Victoria Wood	35,000	
5	Portable bleachers and staging	50,000	
	2015	172,000	
1	Trail development as part of the trails master plan	50,000	
2	Playground Equipment	30,000	
3		Í	
4			
5			
	2016	80,000	-
1	Trail development as part of the trails master plan	50,000	
2	Playground Equipment	30,000	
3			
4			
5	2017		
	2017	80,000	-
1	Trail development as part of the trails master plan	50,000	
2	Playground Equipment	30,000	
3			
5			
3	2018	80,000	

	burg	400	- Recreation -	1 rogram
2014 Financial	Plan	20	12	2014
		Budget	Projection	Budget
			•	<u> </u>
	Operating Plan - Cost Code	Summary		
evenues	DW C			
3000	mprovements, PILS Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020 3022	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055 3060	Taxes - Farmland Dev. Phase 1 Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090 3095	Taxes - PIL's Local Improvements - Residential			
3096	Local Improvements - Residential Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
vernment Grants &				
3200 3205	Grants & Subsidies - Federal	3,500	42.704	42,7
3210	Grants & Subsidies - Provincial Grants & Subsidies - Other	42,708	42,704	15,0
er Charges	Grants & Subsidies-Other		-	13,0
3300	Miscellaneous Revenue	4,900	5,186	4,7
3301	Residential Usage			
3302	General Usage			
3305	Admissions	132,200	109,305	124,3
3310 3315	Fares & Fees Memberships	25,000 180,300	23,932 166,079	25,0 165,8
3320	Seasonal Revenues	85,000	78,019	85,0
3325	Sports Fields Fees	21,000	24,147	22,8
3330	Youth Program Fees	179,500	184,273	214,0
3335	Adult Program Fees	47,000	37,986	52,0
3340	Summer Programs	90,000	80,917	85,0
3345 3350	Participate Programs Minor Hockey	186,000	188,066	187,0
3355	Figure Skating	70,000	60,876	60,0
3360	Programs	34,500	34,780	34,5
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420 3430	Certificates Inspections			
3500	Rentals	158,200	135,261	145,7
3505	Merchandise	10,000	14,494	15,0
3510	Concession Sales	42,000	32,107	35,0
3515	Vending Machines	29,000	32,162	30,0
3600	Interest Change			
3601 3700	Late Payment Charges Special	12,000	15,007	25,0
3701	Capital Surchrge - Residential	12,000	15,007	۷.5,۱
3702	Capital Surchige - General			
3705	Donations	10,000	7,500	10,0
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrege - Residential			
3802 3815	Reg 170 Surchrge - General Extraordinary Revenue			
3999	Revenue Clearing Account			
ecified Revenues	12. onto croming recount			
3805	Development Charges	-	-	
3810	Sale of Assets			
3820	Debenture Proceeds			
ontribution from R 3900				
3900	Contribution from Reserves Contribution from DC Reserves	-	-	•
5705	Conditional non-DC Reserves	1,362,808	1,272,799	1,378,5

Town of Tillson	huro	460	- Recreation	- Programs
2014 Financial		700	110070411071	1.08.4
2014 Tinunciai	Tiun	20	12	2014
		Budget	Projection	Budget
		Duuget	Trojection	Duuget
	Operating Plan - Cost Coa	le Summary		
F	Operating Fian - Cost Cost	e summary		
Expenditures Labour				
5001	Full-time Regular	931,432	924,086	1,021,000
5002	Full-Time Overtime	951,452	173	1,021,000
5003	Part-Time Regular	300,895	286,151	285,445
5004	Part-Time Overtime	-	33	200,110
Purchases				
5105	Equipment Rental	2,904	2,919	2,900
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	41,300	39,633	41,700
5300	Supplies	9,848	9,843	9,300
5305	Program Supplies	33,500	39,101	41,500
5310	Equipment Supplies & Repairs	5,800	10,475	5,800
5315	Books & Publications	-	338	٠
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	-	180	-
5330	Insurance	42,153	47,139	51,805
5331	Insurance Claims			
5335	Telephone, Fax & Modem	12,528	12,705	13,028
5400	Miscellaneous Expense	38,500	31,070	31,000
5405	Meeting Expenses	-	146	-
5410	Advertising & Promotions	26,950	25,911	28,000
5415	Training & Workshops	9,150	7,917	8,600
5420	Special Events	2,500	2,500	9,300
5425	Special Projects	3,000	2,117	13,000
5430	Membership Expenses	4,400	2,982	3,500
5600	Rent Expense			
5605	Interest And Finance Charges	-	-	
5850 5800	Bad Debt Expense Tax External Payments			
Contracted Services	Tax External Payments			
5500	Consultants, Legal & Audit	_		
5505	Subcontractors Expense	-		-
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Res				
5950	Contributions to Reserves	_	-	-
5955	Contributions to DC Reserves		_	
3733	Contributions to DC Reserves	1,464,860	1,445,418	1,565,878
		102,052	172,619	187,328
Interfunctional Adju	stments	102,002	172,017	107,520
5100	Fleet Allocation	_	-	
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
	·	-	-	-
		102,052	172,619	187,328
Debt Principal and In	nterest	,		,
5900	Debt Interest	-	-	-
5905	Debt Principal	-	-	i
3950	Prior year (surplus) deficit		<u> </u>	_
Total Net Levy		102,052	172,619	187,328

5 year	r Capital Plan	Capi	tal Costs
•			Contribution to
	Description	Expenditures	Reserves
1	Recreation Master Plan implementation (Carry Forward)	35,000	
2	Recreation Master Plan implementation (Trails, Cycling master plans)	20,000	
3			=
4			
5			
	2014	55,000	-
1	Recreation Master Plan implementation (Parks master plan)	50,000	
2			
3			
4			
5			
	2015		
	2015	50,000	-
1			
2			
3 4			
5			
3	2016	-	-
1			
2			
3			
4			
5			
	2017		-
1			
2			
3			
4			
5	4040		
	2018	-	-

	lau			- Facilities
014 Financial P	ian	20	12	2014
		Budget	Projection	Budget
			,	
	Operating Plan - Cost Code	Summary		
evenues				
ecial Levy, Local In				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010 3012	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080 3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
overnment Grants &				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
er Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees Memberships			
3315 3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections		,	
3500	Rentals	10,600	10,591	5,70
3505	Merchandise			
3510	Concession Sales			
3515 3600	Vending Machines Interest			
3601	Late Payment Charges			
3700	Special Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchige Residential Capital Surchige - General			
3705	Donations General	-	3,000	-
3800	Sewer Revenue-Surcharge		- 3000	
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
ecified Revenues				
3805	Development Charges	-	31,236	
3810	Sale of Assets			
3820	Debenture Proceeds			
ontribution from Re				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	1		

Town of Tillson	burg	465	- Recreation	- Facilities
2014 Financial	Plan			
		20	13	2014
		Budget	Projection	Budget
Expenditures	Operating Plan - Cost Coa	le Summary		
Labour				
5001	Full-time Regular	738,273	688,642	698,60
5002	Full-Time Overtime	15,200	21,730	12,20
5003	Part-Time Regular	146,000	155,783	168,00
5004	Part-Time Overtime	-	209	-
urchases				
5105	Equipment Rental	12,500	6,607	2,00
5110	Fuel & Oil	-	-	-
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	94,270	93,851	91,82
5305	Program Supplies			
5310	Equipment Supplies & Repairs	59,040	60,773	59,20
5315	Books & Publications	-	20	-
5320	Building Repairs & Maintenance	67,631	70,337	67,40
5325	Heat, Light & Water	438,950	445,872	454,40
5330	Insurance	36,364	33,775	37,11
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	1,800	1,762	1,80
5400	Miscellaneous Expense	6,040	6,446	5,64
5405	Meeting Expenses			
5410	Advertising & Promotions	2.400	2.072	2.00
5415 5420	Training & Workshops	2,400	2,873	2,80
5425	Special Events Special Projects			
5430				
5600	Membership Expenses Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services	Tax External Layments			
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	30,600	39,740	30.60
5510	Equipment Maintenance Contracts	3,750	3,545	3,68
Contributions to Res		-,	-,	-,
5950	Contributions to Reserves	-	-	144,88
5955	Contributions to DC Reserves	-	31,236	-
		1,652,818	1,663,199	1,780,14
		1,642,218	1,618,372	1,774,44
nterfunctional Adjus	stments			
5100	Fleet Allocation	17,620	17,620	17,62
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		17,620	17,620	17,62
		1,659,838	1,635,992	1,792,06
Debt Principal and In				
5900	Debt Interest	197,042	197,042	131,99
5905	Debt Principal	356,317	356,317	279,14
3950	Prior year (surplus) deficit	-	-	
Total Net Levy		2,213,197	2,189,351	2,203,21

3 yeur	Capital Plan	Canit	al Costs
	Cupitut I tun	Сирии	
	Description	Expenditures	Contribution to Reserves
	<u> </u>	<u> Liepenumes</u>	Reserves
1 672	2 Roofing repairs (Seniors Centre, Auditorium)	_	22,000
2	TCC Accessibility Renovations	50,000	
3	Refrigeration Room Compressor #3 replacement	40,000	
4	Summer Place Roof (concrete roof new coating)	-	
5	5-yr Resurfacer replacement 2018		-
	- J. 1450011001 10p1000110110 2010		
	2014	90,000	22,000
	<u> </u>	<u> </u>	
	Waterpark slide stairs replaced	35,000	
	Roofing repairs (Seniors Centre, Auditorium)	35,000 100,000	
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs		
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs Energy Management Plan compliance	100,000	
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs	100,000 55,000	
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs Energy Management Plan compliance	100,000 55,000 50,000	50,000
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs Energy Management Plan compliance Community Centre Roofing (detailed report to follow)	100,000 55,000 50,000	
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs Energy Management Plan compliance Community Centre Roofing (detailed report to follow) plate & frame chiller conversion - contribution to reserve for 2017	100,000 55,000 50,000	
	Roofing repairs (Seniors Centre, Auditorium) Indoor Pool Maintenance/repairs Energy Management Plan compliance Community Centre Roofing (detailed report to follow) plate & frame chiller conversion - contribution to reserve for 2017	100,000 55,000 50,000	50,000 20,000

5 year	r Capital Plan	Capito	al Costs
•		•	Contribution to
	Description	<u>Expenditures</u>	Reserves
	<u> </u>	<u> </u>	10001100
	Replace Waterpark roof	50,000	
	Arena hot water heaters	40,000	
	Energy Management Plan compliance	50,000	
	plate & frame chiller conversion - contribution to reserve for 2017	30,000	50,000
	5-yr Resurfacer replacement 2018		20,000
	Health Club	10,000	20,000
		10,000	
	2016	150,000	70,000
1	Health Club	10,000	
2	Waterpark Pump replacement	12,000	
3	Indoor Pool Shutdown	50,000	
4	Energy Management Plan compliance	50,000	
5	plate & frame chiller conversion	50,000	
6	5-yr Resurfacer replacement 2018	20,000	20,000
7	by resources representatives to		20,000
8			
9			
10			
11			
12			
13			
14			
	2017	172,000	-
1	Replace Health Club Equipment	10,000	
2	Waterpark heater replacement	25,000	
3	Energy management	50,000	
4	Resurfacer replacement 2018	100,000	
5			
6			
	2010	407.000	
	2018	185,000	-

2014 Financial Pl	arg an			Cemetery
		2013		2014
		Budget	Projection	Budget
	Operating Plan - Cost Code	Summary		
Revenues	Operating Fran - Cost Code	Summary		
Special Levy, Local Im	provements, PILS			
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020 3022	Taxes - Shopping Centre Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100 3105	Tax Adjustments Taxes - Penalty & Interest			
Government Grants &				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Jser Charges	Giano & Saosiales Gilei			
3300	Miscellaneous Revenue	134,000	131,689	140,680
3301	Residential Usage			, , , , , , , , , , , , , , , , , , , ,
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues	8,500	10,288	11,800
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355 3360	Figure Skating			
3365	Programs Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals		1	
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest	13,900	13,900	13,900
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations	500	-	-
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchage - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
pecified Revenues 3805	Development Charges			
3810	Sale of Assets			00 000
3820	Debenture Proceeds			
3820 Contribution from Res				
3900	Contribution from Reserves		-	-
3905	Contribution from DC Reserves		-	-
3703	Contribution from DC (CSCIVES	156,900	155,877	166,38

Town of Tillson			300 -	Cemetery
2014 Financial	Plan	201	1	2014
		201 Budget	Projection	Budget
		Buuget	Frojection	Buuget
	Operating Plan - Cost Cod	e Summary		
Expenditures				
Labour				
5001	Full-time Regular	64,900	64,654	65,400
5002	Full-Time Overtime	450	4,188	4,850
5003	Part-Time Regular	34,000	34,704	36,100
5004	Part-Time Overtime	-	54	-
Purchases				
5105	Equipment Rental	-	146	-
5110	Fuel & Oil		-	
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	8,500	10,994	8,150
5305	Program Supplies			
5310	Equipment Supplies & Repairs	3,000	1,174	2,550
5315	Books & Publications	-	72	7,000
5320	Building Repairs & Maintenance	600	200	600
5325	Heat, Light & Water	4,050	3,954	4,252
5330	Insurance	1,133	1,125	1,237
5331	Insurance Claims			
5335	Telephone, Fax & Modem	5,400	2,590	3,600
5400	Miscellaneous Expense	400	200	300
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	600	22	600
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses	250	250	250
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	15,200	15,107	15,000
5510	Equipment Maintenance Contracts			
Contributions to Res	erves			
5950	Contributions to Reserves	-	-	1,750
5955	Contributions to DC Reserves			
		138,483	139,433	151,639
		(18,417)	(16,443)	(14,741
Interfunctional Adjus				
5100	Fleet Allocation	97,922	97,922	97,922
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		97,922	97,922	97,922
		79,505	81,479	83,181
Debt Principal and In	terest			
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
Total Net Levy		79,505	81,479	83,181

<i>20</i>	14 F	Financial Plan		
<i>5</i> J	ear	Capital Plan	<u>Capit</u>	al Costs
				Contribution to
		Description	Expenditures	<u>Reserves</u>
1		Columbarium unit	7,000	
###		Landscaping plan for columbaria garden & scattering grounds plus survey mapping	27,500	
6	500	Pioneer Cemetery rehabilitation (Carry forward from 2013)	15,000	
7		Grave shoring equipment (H&S)	8,000	
		2014	57,500	-
1		Cremations garden installation	20,000	
2				
3				
4	_			
5				
		2015	20,000	-
1		Columbarium unit	20,000	
2			-	
3				
4				
5				
		2016	20,000	
	Т	T		
1				
2				
3				
4				
5				
		2017	-	
		MUL!		
	Γ			
1				
2		Survey GPR Lands for Additional Plot Capacity	7,500	
3		Columnbarium unit	20,000	
4		Commonwell Wills	20,000	
5				
		2018	27 500	
		2010	27,500	-

2014 Financial Pa	urg			- Museum
2014 Tinunciai Ti		2013		2014
			Projection	Budget
	Operating Plan - Cost Code	Summary		
Revenues	DH C			
Special Levy, Local In 3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			***************************************
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			~~~~
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & 3200	Grants & Subsidies - Federal	2 265	3,365	2.26
		3,365	17,899	3,36
3205	Grants & Subsidies - Provincial Grants & Subsidies-Other	17,899		17,89
3210	Grants & Subsidies-Other	3,500	1,000	1,50
Other Revenues 3300	Miscellaneous Revenue	2,000	1,202	1.50
3301		2,000	1,202	1,50
3302	Residential Usage			
3305	General Usage Admissions	7,150	6,544	7,00
3310	Fares & Fees	7,130	0,344	7,00
3315	Memberships	-		_
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs	6,000	6,057	6,00
3345	Participate Programs	0,000	0,037	0,00
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	5,500	2,843	2,80
3365	Landscaping	5,500	2,043	2,00
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	1,200	1,100	1,05
3505	Merchandise	1,000	1,000	1,40
3510	Concession Sales	2,000	2,448	2,40
3515	Vending Machines	72.22	_,,,,,	
3600	Interest	-		-
3601	Late Payment Charges			
3700	Special	37,770	35,281	38,00
3701	Capital Surchrge - Residential		,==-	,00
3702	Capital Surchrge - General			
3705	Donations	3,000	4,568	7,50
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues	V 200 5			100000000000000000000000000000000000000
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Res				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		90,384	83,306	90,41

Town of Tillson			475	- Museum
2014 Financial	Plan			
		201		2014
		Budget	Projection	Budget
	Operating Plan - Cost Cod	le Summary		
Expenditures	Sperming France Cost Cost	C Summary		
Labour				
5001	Full-time Regular	156,800	156,807	160,800
5002	Full-Time Overtime		17	-
5003	Part-Time Regular	21,000	20,112	21,000
5004	Part-Time Overtime	-	-	
Purchases				
5105	Equipment Rental	1,000	1,000	1,000
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,450	2,159	3,200
5305	Program Supplies	1,100	1,085	1,100
5310	Equipment Supplies & Repairs	2,000	2,430	1,000
5315	Books & Publications	100	54	100
5320	Building Repairs & Maintenance	12,300	7,332	12,000
5325	Heat, Light & Water	16,000	19,528	18,000
5330	Insurance	4,753	4,607	5,063
5331	Insurance Claims	-	5,692	-
5335	Telephone, Fax & Modem	3,200	5,920	3,500
5400	Miscellaneous Expense	800	1,369	-
5405	Meeting Expenses	100	6	60
5410	Advertising & Promotions	12,000	7,079	10,800
5415	Training & Workshops	1,550	73	1,500
5420	Special Events	22,000	19,637	22,450
5425	Special Projects	2,000	-	-
5430	Membership Expenses	300	277	300
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	5,922	14,061	11,600
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Rese				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		266,375	269,245	273,473
		175,991	185,939	183,059
Interfunctional Adjus				
5100	Fleet Allocation			
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		-	-	-
		175,991	185,939	183,059
Debt Principal and In				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	8
Total Net Levy	The state of the s	175,991	185,939	183,059

	Capital Plan	<u>Cap</u>	ital Costs
			Contribution to
	 <u>Description</u>	<u>Expenditures</u>	<u>Reserves</u>
1	Deale consent A/C Deilers (consent officient conicon only 1/2 to recome for 2016		15,000
2	Replacement A/C Boilers (energy efficient equipment) 1/3 to reserves for 2016 Up grade of Museum kitchen - scheduled upgrade. Moved to 2016		15,000
3	Annandale House porch rebuilds	10,000	
4	Amininale House poten recuirds	10,000	
5			
	2014	10,000	15,000
1	Replacement A/C Boilers (energy efficient equipment) 2/3 to reserves for 2016		15,000
2			
3			
4			
5			
	2015		15,000
1	Replacement A/C Boilers (energy efficient equipment)	45,000	
2	Up grade of Museum kitchen - scheduled upgrade. Moved from 2014	20,000	
3			
4			
5			
	2016	65,000	-
1			
2			
3			
4			
5	2017		
	2017		-
1			
2			
3			
5			
3	2010		
	2018		-

Town of Tillsonb		467 -	Elliott Fairba	uirn Centre	
2014 Financial P	lan	20	13	2014	
		Budget	Projection	Budget	
	Operating Plan - Cost Code	Summary			
evenues becial Levy, Local Im	DH C				
3000	Taxes - Residential				
3005	Taxes - Residential Taxes - Multi-Residential				
3010	Taxes - Commercial				
3012	Taxes - Commercial Vacant Unit				
3014	Taxes - Commercial Vancant Land				
3020	Taxes - Shopping Centre				
3022	Taxes - Shopping Centre Vacant Unit				
3030	Taxes - Industrial				
3032	Taxes - Industrial Vacant Unit				
3034	Taxes - Industrial Vacant Land				
3040	Taxes - Pipelines				
3050	Taxes - Farmland				
3055	Taxes - Farmland Dev. Phase 1				
3060	Taxes - Large Industrial				
3062	Taxes - Large Industrial Vacant Unit				
3070	Taxes - Supplementaries				
3075	Taxes - Bill 79 Capped Levy				
3080	Taxes - Capped Rebates/Claw Backs				
3085	Taxes - W/O's				
3090	Taxes - PIL's				
3095	Local Improvements - Residential				
3096	Local Improvements - Commercial				
3100	Tax Adjustments				
3105	Taxes - Penalty & Interest				
overnment Grants &					
3200 3205	Grants & Subsidies - Federal				
3210	Grants & Subsidies - Provincial Grants & Subsidies-Other				
ther Revenues	Grants & Subsidies-Other				
3300	Miscellaneous Revenue				
3301	Residential Usage				
3302	General Usage				
3305	Admissions				
3310	Fares & Fees				
3315	Memberships				
3320	Seasonal Revenues				
3325	Sports Fields Fees				
3330	Youth Program Fees				
3335	Adult Program Fees				
3340	Summer Programs				
3345	Participate Programs				
3350	Minor Hockey				
3355	Figure Skating				
3360	Programs				
3365	Landscaping				
3400	Permit Fees				
3410	Licence Fees				
3420	Certificates				
3430	Inspections				
3500	Rentals	74,980	65,881	74,9	
3505	Merchandise				
3510	Concession Sales				
3515	Vending Machines				
3600	Interest				
3601	Late Payment Charges				
3700	Special				
3701	Capital Surchrge - Residential				
3702	Capital Surchrge - General				
3705	Donations				
3800	Sewer Revenue-Surcharge				
3801	Reg 170 Surchrge - Residential				
3802	Reg 170 Surchrge - General				
3815	Extraordinary Revenue				
3999	Revenue Clearing Account				
pecified Revenues					
3805	Development Charges				
3810	Sale of Assets				
3820	Debenture Proceeds				
ontribution from Re					
	Contribution from Reserves	-	- 1	-	
3900 3905	Contribution from DC Reserves	_	-		

Town of Tillsonl		467 -	467 - Elliott Fairbairn Centre		
2014 Financial I	Plan			2014 Budget	
		20	Projection		
		Budget			
	Operating Plan - Cost Cod	le Summary			
Expenditures	Operating 1 am - Cost Cost	ie Summary			
Labour					
5001	Full-time Regular	-	-	-	
5002	Full-Time Overtime	-	-	-	
5003	Part-Time Regular	800	50	20	
5004	Part-Time Overtime	-	-	-	
Purchases					
5105	Equipment Rental				
5110	Fuel & Oil				
5115	Discounts Taken				
5200	Materials/Inventory				
5300	Supplies	800	200	20	
5305	Program Supplies				
5310	Equipment Supplies & Repairs	-	-	-	
5315	Books & Publications				
5320	Building Repairs & Maintenance	-	-	-	
5325	Heat, Light & Water	-	-	-	
5330	Insurance	2,241	2,305	2,53	
5331	Insurance Claims				
5335	Telephone, Fax & Modem	600	964	72	
5400	Miscellaneous Expense	400	-	5,20	
5405	Meeting Expenses				
5410	Advertising & Promotions				
5415	Training & Workshops	-	-	-	
5420	Special Events				
5425	Special Projects				
5430	Membership Expenses				
5600	Rent Expense				
5605	Interest And Finance Charges				
5850	Bad Debt Expense				
5800	Tax External Payments				
Contracted Services					
5500	Consultants, Legal & Audit				
5505	Subcontractors Expense	2,800	6,828	3,60	
5510	Equipment Maintenance Contracts				
Contributions to Rese	erves				
5950	Contributions to Reserves	-	-	81	
5955	Contributions to DC Reserves	-	-	-	
		7,641	10,347	13,26	
		(67,339)	(55,534)	(61,71)	
Interfunctional Adjus	tments				
5100	Fleet Allocation				
5650	Facilities Allocation				
5700	Corp Admin Allocation				
5705	Comm. Services Allocation				
5710	Operations Allocation				
		-	-	-	
		(67,339)	(55,534)	(61,71	
Debt Principal and In	terest			. /	
5900	Debt Interest	15,340	15,340	14,52	
5905	Debt Principal	15,464	15,464	15,46	
3950	Prior year (surplus) deficit				
Total Net Levy	* * * /	(36,535)	(24,731)	(31,72	