

TOWN OF TILLSONBURG

2014 BUSINESS PLAN

Director of

Finance

2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
Development Charges By-Law Update – Joint Project with County	Finance	Director of Finance	\$7,000, funded by DC Reserves		Q1-Q2 2014	
Centralize Purchasing	Finance	Director of Finance			Q1 2014 - 6 month pilot	
Customer Satisfaction Surveys	Customer Service	Customer Service Manager			Q1-Q4 2014	
Northstar CIS – Upgrade to version 6.4	Customer Service	Customer Service Manager	\$65,000 – THI Budget		Q3 2014	
Northstar Reports Training	Customer Service	Customer Service Manager	\$7,500 – THI Budget		Q3 2014	
Animal license software implementation	Customer Service	Customer Service Manager	\$5,000		Q2 2014	
Investigate removing Class software from CSC	Customer Service	Customer Service Manager			Q4 2014	
Investigate Town wide performance metrics	Finance	Director of Finance			Q4 2014	

2014 Business Objectives

Item	Dept	Owner	Budget Value	Projected Value	Target Date	Actual Date
IT Strategic Plan Implementation	Finance	Director	Unknown		Q4 2014	
IT Hardware and Software Acquisitions	Finance	Director	\$280,000		Q4 2014	
Insurance RFP	Finance	Director			Q3 2014	
Auditor RFP	Finance	Director			Q1 2014	

Risks

- Changing government legislation increases the Customer Service Billing workload
- Lack of IT funding could affect internal and external stakeholders

Opportunities

- With Harris Northstar upgrade, automation is available and processes can be streamlined
- With Harris reports training, more staff able to better utilize the software
- Potential elimination of Class software at CSC may save license fees

Future Departmental Directions: 3 year outlook

2015

- ACR upgrade, \$6,000
- ACR mobile, \$18,000
- File storage solution, \$35,000
- Upgrade Great Plains
- Replace Class in CSC
- Continue IT Strategy implementation

2016

Budget software,\$50,000

Human Resources

Allocation/Deployment Plan

	2011	2012	2013	2014	2015
Total FTE Requirements	20.75	20.75	19.50	18.25	18.25
Change from previous year	0	0	(1.25)	(1.25)	0

Revenue	Town of Tillsonbu			1.	10 - Finance
Part	2014 Financial Pl	an	20	12	2014
Revenue					Budget
Revenue Special Levy, Local Improvements, PILS 3000 Taxes - Residential - 8, 31/7,18 3000 Taxes - Multi-Residential - 8, 31/7,18 3000 Taxes - Commercial Vancent Lind - 950,351 3010 Taxes - Commercial Vancent Lind - 1, 25,598 3010 Taxes - Commercial Vancent Lind - 2, 21/7,699 3012 Taxes - Commercial Vancent Lind - 2, 25,598 3020 Taxes - Shopping Centre -		,		3	
Special Leyey, Local Improvements, PILS		Operating Plan - Cost Cod	e Summary		
3000					
3005 Taxes - Multi-Residential 950,351 2017,699 3012 Taxes - Commercial Vacant Unit 13,720 3012 Taxes - Commercial Vacant Unit - 13,720 3014 Taxes - Commercial Vacant Unit - 15,598 3020 Taxes - Shopping Contre Vacant Unit - 10,114 3020 Taxes - Industrial Vacant Unit - 10,114 3030 Taxes - Industrial Vacant Unit - 10,114 3030 Taxes - Industrial Vacant Land - 11,047 3040 Taxes - Pipelines - 11,047 3040 Taxes - Industrial Vacant Land - 11,047 3050 Taxes - Iarmland Dev. Place - 3,486 3055 Taxes - Farmland Dev. Place - 3,486 3055 Taxes - Farmland Dev. Place - 3,486 3060 Taxes - Lange Industrial Vacant Unit - 4,418,12 3062 Taxes - Lange Industrial Vacant Unit - 4,418,12 3060 Taxes - Lange Industrial Vacant Unit - 4,418,12 3060 Taxes - Lange Industrial Vacant Unit - 4,418,12 3060 Taxes - Lange Industrial Vacant Unit - 4,418,12 3060 Taxes - Lange Industrial Vacant Unit - 4,418,12 3060 Taxes - Lange Industrial Vacant Unit - 2,400 3070 Taxes - Sulpe Industrial Vacant Unit - 2,400 3070 Taxes - Sulpe Industrial Vacant Unit - 2,400 3070 Taxes - Sulpe Industrial Vacant Unit - 4,418,12				9 217 719	
3010			-		-
3012 Taxes - Commercial Vacant Unit . 13,720			-		-
3020			-		-
3022			-	25,598	=
3030				-	-
3032 Taxes - Industrial Vacant Unit - 10,114 3044 Taxes - Industrial Vacant Land - 11,047 3040 Taxes - Pipelines - 41,075 3050 Taxes - Farmland - 7,448 3055 Taxes - Farmland - 3,486 3060 Taxes - Large Industrial - 414,812 3062 Taxes - Large Industrial - 410,000 3075 Taxes - Supplementaries 110,000 75,000 3075 Taxes - Supplementaries 110,000 75,000 3075 Taxes - Supplementaries 10,000 3080 Taxes - Capped Rebates Claw Backs - 0 3080 Taxes - PILS 94,000 84,000 3095 Local Improvements - Residential 40,000 40			-	610.155	-
3044 Taxes - Industrial Waent Land - 11,047 3040 Taxes - Pipelines - 41,055 3050 Taxes - Farmland - 7,448 3055 Taxes - Farmland - 7,448 3055 Taxes - Farmland - 3,486 3060 Taxes - Large Industrial Vaent Unit - 2,400 3070 Taxes - Large Industrial Vaent Unit - 2,400 3070 Taxes - Supplementaries 110,000 75,300 3075 Taxes - Supplementaries 110,000 75,300 3075 Taxes - Bill 70 Capped Levy - -			-	,	-
3.040 Taxes - Pipelines - 41,075			-		-
3.055			-		-
3060	3050	Taxes - Farmland	-	7,448	-
3062 Taxes - Large Industrial Vacant Unit - 2,400 3070 Taxes - Supplementaries 110,000 75,300 3075 Taxes - Supplementaries 110,000 75,300 3075 Taxes - Bill 79 Capped Levy - -					-
3070 Taxes - Supplementaries 110,000 75,300 3075 Taxes - Supplementaries 110,000 75,300 3080 Taxes - Capped Rebates/Claw Backs - 0 0 0 0 0 0 0 0 0					-
3075 Taxes - Bill 79 Capped Levy 0 0					110,000
3080			110,000	/5,500	110,000
3085			-	0	-
3095		Taxes - W/O's	(350,000)		(286,000)
3096			94,000	84,000	84,000
3100					
3105				(0)	
Government Grants & Subsidies 3200 Grants & Subsidies - Federal 454,664 454,464 3205 Grants & Subsidies - Provincial 210,100 214,123 3210 Grants & Subsidies - Other 210,000 214,123 3210 Grants & Subsidies - Other 210,000 10,094 3300 Miscellaneous Revenue 8,000 10,094 3301 Residential Usage - 3302 General Usage 3305 Admissions 3315 Memberships 3315 Memberships 3315 Memberships 3315 Memberships 3320 Seasonal Revenues 3330 Youth Program Fees 33340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3355 Figure Skating 3355 Figure Skating 3360 Programs 3360 Programs 3400 Permit Fees 3420 Certificates - 3500 Rentals - 3500 Rentals - 3500 Rentals - 3700 Special 3700 Special 3800 Rentals 3800 Revenues 3800 Revenue 3800 Revenue 3800 Revenue 3800 Revenue - 3800 Revenue - 3800 Revenue 3800 Revenue -			168 000		170,000
3200 Grants & Subsidies - Federal 454,664 454,464 3205 Grants & Subsidies - Ortonical 210,100 214,123 3210 Grants & Subsidies-Other -			100,000	151,550	170,000
Service Subsidies-Other			454,664	454,464	443,047
User Charges	3205	Grants & Subsidies - Provincial	210,100	214,123	189,100
3300 Miscellaneous Revenue 8,000 10,094		Grants & Subsidies-Other	-	-	=
3301 Residential Usage 3302 General Usage 3305 Admissions 3310 Fares & Fees 3315 Memberships 3320 Seasonal Revenues 3325 Sports Fields Fees 3330 Youth Program Fees 33335 Adult Program Fees 33340 Summer Programs 3340 Summer Programs 3341 Participate Programs 3355 Minor Hockey 700 Minor Hoc		Misseller Brown	0.000	10.004	0.400
3302 General Usage			8,000	10,094	8,400
3305 Admissions 3310 Fares & Fees					
3315 Memberships					
3320 Seasonal Revenues 3325 Sports Fields Fees 33330 Youth Program Fees 33330 Youth Program Fees 33340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3400 Programs 3400 Permit Fees 18,960 4,690 3410 Licence Fees 34220 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3600 Interest 12,000 51,324 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - Residential 3702 Capital Surchrge - Residential 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3805 Extraordinary Revenue 3999 Revenue Clearing Account 5800 Specified Revenues 5800 Selective Proceeds 5800 Selectified Revenues 5800 Sele					
3325 Sports Fields Fees 3330 Youth Program Fees 3330 Youth Program Fees 3340 Summer Programs 3340 Summer Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3365 Landscaping 3400 Permit Fees 18,960 4,690 3410 Licence Fees 3420 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3500 Rentals 3510 Concession Sales 3515 Vending Machines 3510 Concession Sales 3515 Vending Machines 3600 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges - 532 3820 Debenture Proceeds Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves - - 3820 Contribution from Reserves - 3820 Contribution from Reserves - - 3820 Contribution from Reserves - - 3820 Contribution from Reserves - - - - -					
3330 Youth Program Fees					
3335 Adult Program Fees 3340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3365 Landscaping 3400 Permit Fees 18,960 4,690 3410 Licence Fees 3420 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3500 Rentals 3500 Merchandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3600 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges - 532 3820 Debenture Proceeds Contribution from Reserves					
3340 Summer Programs 3345 Participate Programs 3345 Participate Programs 3350 Minor Hockey 3355 Figure Skating 3360 Programs 3360 Programs 3365 Landscaping 3400 Permit Fees 18,960 4,690 3410 Licence Fees 3420 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3600 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges - 532 3820 Debenture Proceeds Contribution from Reserves					
3350 Minor Hockey 3355 Figure Skating 3366 Programs 3366 Programs 3365 Landscaping 3400 Permit Fees 18,960 4,690 3410 Licence Fees 19,150 16,890 3420 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3515 Vending Machines 3600 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - General 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges - 532 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves					
3355 Figure Skating 3360 Programs 3365 Landscaping 3400 Permit Fees 18,960 4,690 3410 Licence Fees 3420 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3500 Recession Sales 3510 Concession Sales 3515 Vending Machines 3700 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3820 3805 Development Charges - 532 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contribution from Reserves 3820 Contrib		Participate Programs			
3360 Programs 3365 Landscaping 3400 Permit Fees 18,960 4,690 3410 Licence Fees 19,150 16,890 3420 Certificates 19,150 16,890 3430 Inspections 3500 Rentals 3500 Rentals 3500 Rentals 3510 Concession Sales 35110 Concession Sales 3515 Vending Machines 3600 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges - 532 3810 Sale of Assets 532 3820 Debenture Proceeds Contribution from Reserves					
3365					
3400 Permit Fees 18,960 4,690					
3410			18,960	4,690	_
3430	3410	Licence Fees	,	ĺ	
3500 Rentals - - 3505 Merchandise 3510 Concession Sales 3515 Vending Machines 3600 Interest 12,000 51,324 3601 Late Payment Charges 3700 Special 3701 Capital Surchrge - Residential 3702 Capital Surchrge - General 3705 Donations 3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue - - 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges - 3820 Sale of Assets - - 3820 Debenture Proceeds Contribution from Reserves			19,150	16,890	16,000
3505 Merchandise					
3510 Concession Sales	2505	36 1 1	-	-	-
3515 Vending Machines 12,000 51,324					
3600 Interest 12,000 51,324					
3700 Special			12,000	51,324	48,000
3701 Capital Surchrge - Residential					-
3702 Capital Surchrge - General					
3705 Donations					
3800 Sewer Revenue-Surcharge 3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues - 3805 Development Charges - 3810 Sale of Assets - 3820 Debenture Proceeds Contribution from Reserves -					
3801 Reg 170 Surchrge - Residential 3802 Reg 170 Surchrge - General 3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues - 3805 Development Charges - 3810 Sale of Assets - 3820 Debenture Proceeds Contribution from Reserves -					
3815 Extraordinary Revenue 3999 Revenue Clearing Account Specified Revenues 3805 Development Charges 532 3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves		Reg 170 Surchrge - Residential			
3999 Revenue Clearing Account					-
Specified Revenues			-	-	_
3805 Development Charges - 532 3810 Sale of Assets - - 3820 Debenture Proceeds - - Contribution from Reserves - - -		Revenue Clearing Account			
3810 Sale of Assets 3820 Debenture Proceeds Contribution from Reserves		Development Charges		532	_
3820 Debenture Proceeds Contribution from Reserves				-	-
Contribution from Reserves					
3900 Contribution from Reserves (307,702) 12,503 (Contribution from Res	serves			
					(238,184)
3905 Contribution from DC Reserves 20,000 20,000 457,172 13,393,241	3905	Contribution from DC Reserves			7,000 551,363

Town of Tillson	0		1.	10 - Finance
2014 Financial	Plan			
		20		2014
		Budget	Projection	Budget
	Operating Plan - Cost Co	de Summary		
Expenditures	Operating Table Cost Co			
Labour				
5001	Full-time Regular	1,138,500	1,056,439	1,108,622
5002	Full-Time Overtime	12,120	8,294	9,000
5003	Part-Time Regular	18,000	21,489	23,49
5004	Part-Time Overtime			
Purchases				
5105	Equipment Rental	4,800	4,723	4,80
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	10,700	6,686	7,60
5305	Program Supplies			-
5310	Equipment Supplies & Repairs	5,500	7,122	5,50
5315	Books & Publications	1,300	481	40
5320	Building Repairs & Maintenance	1,000	642	1,00
5325	Heat, Light & Water	16,000	11,984	12,00
5330	Insurance	45,889	47,813	52,41
5331	Insurance Claims			10,00
5335	Telephone, Fax & Modem	10,700	9,415	8,80
5400	Miscellaneous Expense	44,172	184,186	45,50
5405	Meeting Expenses	2,355	4,277	4,40
5410	Advertising & Promotions	2,500	1,986	2,65
5415	Training & Workshops	13,940	12,768	17,30
5420	Special Events		18,823	· .
5425	Special Projects	68,500	90,020	9,20
5430	Membership Expenses	14,150	12,339	13,00
5600	Rent Expense	107,604	112,236	125,000
5605	Interest And Finance Charges	28,000	18,977	18,00
5850	Bad Debt Expense	,	-	
5800	Tax External Payments		12,391,878	-
Contracted Services	, in the second			
5500	Consultants, Legal & Audit	131,100	132,742	114,000
5505	Subcontractors Expense	174,990	192,551	123,80
5510	Equipment Maintenance Contracts	118,000	118,441	319,20
Contributions to Res	erves			
5950	Contributions to Reserves	460,664	460,464	449,63
5955	Contributions to DC Reserves	-	532	-
		2,430,484	14,927,306	2,485,31
		1,973,312	1,534,065	1,933,95
Interfunctional Adjus	stments		, , , , , , , , , , , , , , , , , , ,	
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	(239,149)	(279,346)	(282,96)
5705	Comm. Services Allocation	, ,,	` ' '/	,
5710	Operations Allocation			
		(239,149)	(279,346)	(282,96
		1,734,163	1,254,719	1,650,99
Debt Principal and Ir	nterest	2,.21,100	-,,	-,,,
5900	Debt Interest	16,880	13,015	16,22
5905	Debt Principal	111,062	112,201	111,12
3950	Prior year (surplus) deficit	(382,702)	(57,497)	(238,18
Total Net Levy		1,479,403	1,322,439	1,540,15

5 year Capital Plan		Canit	Capital Costs	
5 year	Cupitui I tuii		Contribution to	
	Description	<u>Expenditures</u>	<u>Reserves</u>	
			110001700	
1	File Storage solution	-		
2	Laserfiche	28,000		
3	Computer replacements	80,000		
4	Server Replacements	150,000		
5	Miscellaneous Computer - Implementation Items Strategic Plan	50,000		
	IT computer replacement-cfwd	88,546		
	2014	396,546	-	
		<u> </u>		
1	File Storage solution	35,000		
2	ACR upgrade/mobile	24,000		
3	Laserfiche	20,000		
4	Computer and Server Replacements	120,000		
5				
	2015	199,000	-	
1	Budget Software	50,000		
2	Computer and Server Replacements	60,000		
3		-		
5				
3	2016	110.000		
	2010	110,000	<u>-</u>	
1	Computer and Server Replacements	60,000		
2				
3				
4				
5	2015			
	2017	60,000	-	
		<u> </u>		
<u> </u>		•		
1	Computer and Server Replacements - 4 year refresh	120,000		
1 2	Computer and Server Replacements - 4 year refresh	120,000		
	Computer and Server Replacements - 4 year refresh	120,000		
2	Computer and Server Replacements - 4 year refresh	120,000		
2 3	Computer and Server Replacements - 4 year refresh 2018	120,000		

	urg	120-0	Justomer Seri	ice Centre
2014 Financial P	lan			
		Budget	13 Projection	2014 Budget
		Buuget	Frojection	Duuget
	Operating Plan - Cost Code	Summary		
Revenues				
pecial Levy, Local In				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010 3012	Taxes - Commercial Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034 3040	Taxes - Industrial Vacant Land Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080 3085	Taxes - Capped Rebates/Claw Backs Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants &		4.500		
3200 3205	Grants & Subsidies - Federal	1,700	-	1,70
3210	Grants & Subsidies - Provincial Grants & Subsidies-Other	-	-	-
Other Revenues	Grants & Subsidies-Other			
3300	Miscellaneous Revenue	1,800	1,808	1,80
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310 3315	Fares & Fees Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355 3360	Figure Skating Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees	40,500	37,401	36,00
3420	Certificates	800	740	60
3430	Inspections		95	
3500	Rentals	226,856	226,860	226,86
3505 3510	Merchandise Concession Sales	750	865	75
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations Savan Revenue Symbologica			
3800 3801	Sewer Revenue-Surcharge Reg 170 Surchrge - Residential			
3802	Reg 170 Surchige - Residential Reg 170 Surchige - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account	-	-	
pecified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820 Contribution From Re	Debenture Proceeds			
	Contribution From Recorves			
3900 3905	Contribution From Reserves Contribution From DC Reserves	-	-	

Town of Tillson	0	120 - 0	120 - Customer Serv		
2014 Financial	Plan			2011	
		20		2014	
		Budget	Projection	Budget	
	Operating Plan - Cost Cost	a Cummany			
Expenditures	Operating Plan - Cost Coa	e Summary			
Labour					
5001	Full-time Regular	645,592	625,871	579,950	
5002	Full-Time Overtime	1,200	9,293	5,600	
5002	Part-Time Regular	11,000	9,093	10,000	
5004	Part-Time Overtime	-	-	10,000	
Purchases	Tank Time S termine				
5105	Equipment Rental	7,600	3,333	4,900	
5110	Fuel & Oil	,,	-,	.,,,	
5115	Discounts Taken				
5200	Materials/Inventory	_	_	-	
5300	Supplies	47,200	18,353	32,200	
5305	Program Supplies	17,200	10,555	52,200	
5310	Equipment Supplies & Repairs	16,800	8,465	12,000	
5315	Books & Publications	350	396	400	
5320	Building Repairs & Maintenance	2,800	2,264	3,000	
5325	Heat, Light & Water	38,000	36,007	38,000	
5330	Insurance	2,772	3,223	3,542	
5331	Insurance Claims	2,772	3,223	3,372	
5335	Telephone, Fax & Modem	2,000	858	1,000	
5400	Miscellaneous Expense	200	340	300	
5405	Meeting Expenses	200	340	500	
5410	Advertising & Promotions	1,400	204	1,400	
5415	Training & Workshops	6,000	1,541	8,000	
5420	Special Events	0,000	1,341	8,000	
5425	Special Projects	_			
5430	Membership Expenses	-	-	-	
5600	Rent Expense				
5605	Interest And Finance Charges				
5850					
5800	Bad Debt Expense				
	Tax External Payments				
Contracted Services	Complemental P. A. Pr				
5500	Consultants, Legal & Audit	20,000	40.500	24.000	
5505 5510	Subcontractors Expense	20,000	40,766	24,000	
	Equipment Maintenance Contracts	•	-	-	
Contributions to Res				2.07	
5950	Contributions to Reserves	-	-	2,974	
5955	Contributions to DC Reserves	002.014	7.0.005	505.06	
		802,914	760,005	727,266	
T . C .: 1 . I'		530,508	492,331	459,556	
Interfunctional Adju			205		
5100	Fleet Allocation	•	385	-	
5650	Facilities Allocation	((12.4(2)	((00.202)		
5700	Corp Admin Allocation	(612,462)	(600,392)	(577,322	
5705	Comm. Services Allocation				
5710	Operations Allocation	2240 4151	(COC COE	(200.0-	
		(612,462)	(600,007)	(577,322	
		(81,954)	(107,676)	(117,766	
Debt Principal and In					
5900	Debt Interest	5,687	3,395	3,751	
5905	Debt Principal	9,204	6,981	8,166	
3950	Prior year (surplus) deficit	-	-	-	
Total Net Levy	Ì	(67,063)	(97,300)	(105,850	

		inancial Plan		
5 year Capital Plan		Capital Plan	Сарі	tal Costs
				Contribution to
		Description	Expenditures	Reserves
1		Roof Replacement/repair spalling brick	120,000	-
2				
3				
4				
5				
		2014	120,000	=
1			-	
2			_	
3				
4				
5				
		2015	_	-
1				
2				
3				
4				
5				
		2016	-	-
1				
2				
3				
4				
5				
		2017		-
1				
2				
3				
4				
5				
		2018	_	_

Town of Tillsonbi 2014 Financial P				60 - Polic
2014 Financiai I		2013	1	2014
		Budget	Projection	Budget
	Operating Plan - Cost Code	Summan		
evenues		Summary		
pecial Levy, Local In				
3000 3005	Taxes - Residential Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vancant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030 3032	Taxes - Industrial Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Unit Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070 3075	Taxes - Supplementaries			
3080	Taxes - Bill 79 Capped Levy Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
overnment Grants &				
3200 3205	Grants & Subsidies - Federal Grants & Subsidies - Provincial	130,000	132,797	130,0
3210	Grants & Subsidies-Other	150,000	132,797	150,0
ther Revenues	Oranio de Salosiales Otales			
3300	Miscellaneous Revenue	23,600	19,234	19,0
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310 3315	Fares & Fees Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360 3365	Programs Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals	265,180	265,179	265,1
3505	Merchandise			
3510	Concession Sales			
3515 3600	Vending Machines Interest			
3601	Late Payment Charges			
3700	Special Special	-	_	
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations	-	-	
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815 3999	Extraordinary Revenue			
pecified Revenues	Revenue Clearing Account			
3805	Development Charges	_	1,784	
3810	Sale of Assets		1,704	
3820	Debenture Proceeds	-	-	
Contribution from Res				
3900	Contribution from Reserves	-	-	264,6
3905	Contribution from DC Reserves	-	-	-
		418,780	418,995	678,8

Town of Tillson			16	0 - Police	
2014 Financial	Plan				
		20		2014	
		Budget	Projection	Budget	
	Operating Plan - Cost Coa	e Summarv			
Expenditures					
Labour					
5001	Full-time Regular	86,200	86,588	86,900	
5002	Full-Time Overtime		, i		
5003	Part-Time Regular	-	520	-	
5004	Part-Time Overtime		-	-	
Purchases					
5105	Equipment Rental				
5110	Fuel & Oil				
5115	Discounts Taken				
5200	Materials/Inventory				
5300	Supplies	3,000	314	1,000	
5305	Program Supplies	3,000		-,000	
5310	Equipment Supplies & Repairs	8,000	3,534	4,400	
5315	Books & Publications		-	-	
5320	Building Repairs & Maintenance	4.800	4.816	4.800	
5325	Heat, Light & Water	32,000	32,072	33,000	
5330	Insurance	2,385	2,292	2,519	
5331	Insurance Claims	2,505	2,272	2,010	
5335	Telephone, Fax & Modem	2,400	3,050	2,400	
5400	Miscellaneous Expense	1,600	1,616	1,600	
5405	Meeting Expenses	1,200	1,010	250	
5410	Advertising & Promotions	1,200	-	230	
5415	Training & Workshops	4,100	5,344	5,600	
5420	Special Events	4,100	3,344	3,000	
5425	Special Projects	5,000	4,107	5,000	
5430		1,050	1,046	1,050	
5600	Membership Expenses	1,030	1,040	1,030	
5605	Rent Expense				
	Interest And Finance Charges				
5850	Bad Debt Expense				
5800	Tax External Payments				
Contracted Services					
5500	Consultants, Legal & Audit				
5505	Subcontractors Expense	3,357,144	3,214,138	3,621,449	
5510	Equipment Maintenance Contracts	1,000	-	-	
Contributions to Rese					
5950	Contributions to Reserves	-	154,101	108,999	
5955	Contributions to DC Reserves	-	1,784		
		3,509,879	3,515,321	3,878,967	
		3,091,099	3,096,327	3,200,098	
nterfunctional Adjus					
5100	Fleet Allocation				
5650	Facilities Allocation				
5700	Corp Admin Allocation	-	-	-	
5705	Comm. Services Allocation				
5710	Operations Allocation				
		-	-		
		3,091,099	3,096,327	3,200,098	
Debt Principal and In	terest				
5900	Debt Interest	35,838	35,838		
5905	Debt Principal	73,161	73,161	-	
3950	Prior year (surplus) deficit		-	-	
Total Net Levy		3,200,098	3,205,326	3,200,098	

5 year Capital Plan		Capite	al Costs
			Contribution to
	Description	<u>Expenditures</u>	Reserves
1	Replace flooring - completion of work started in 2013	25,000	
2			
3			
4			
5			
	2014	25,000	-
1	Roof Replacement	170,000	
2	Hvac and Boiler Replacement (with energy efficient equipment)	60,000	
3			
4			
5			
	2015	230,000	=
1			
2			
3			
4			
5			
•	2016	<u>-</u>	-
1			
2			
3			
4			
5			
-	2017	_	_
1			
1			
2			
3			
5			
3	2010		
	2018	-	-