

**PRINCIPAL BALANCES O/S AT DECEMBER 31 - TAX SUPPORTED**

|  | <u>TERM</u> | <u>2020</u><br><u>PRINCIPAL</u> | <u>2021</u><br><u>PRINCIPAL</u> | <u>2022</u><br><u>PRINCIPAL</u> |
|--|-------------|---------------------------------|---------------------------------|---------------------------------|
| Elliot Fairbairn Centre                | 25          | 170,160.84                      | 154,696.40                      | 139,231.96                      |
| Superbuild Project                     | 25          | 87,970.88                       | 79,968.80                       | 71,966.72                       |
| Arena HVAC                             | 25          | 302,389.56                      | 273,588.84                      | 244,788.12                      |
| Golf Course                            | 25          | 189,010.44                      | 171,011.16                      | 153,011.88                      |
| Glendale/Glenridge/Poplar              | 20          | 3,003.92                        | 2,504.20                        | 2,004.48                        |
| Glendale/Glenridge/Winona              | 20          | 48,001.12                       | 40,001.20                       | 32,001.28                       |
| Glendale/Allen                         | 20          | 22,498.74                       | 18,748.65                       | 14,998.56                       |
| Elgin                                  | 20          | 4,319.02                        | 3,596.95                        | 2,874.88                        |
| Lisgar                                 | 20          | 16,290.72                       | 13,578.20                       | 10,865.68                       |
| Dereham                                | 20          | 5,174.52                        | 4,312.70                        | 3,450.88                        |
| Tanager                                | 20          | 4,413.54                        | 3,676.65                        | 2,939.76                        |
| Townline                               | 20          | 23,348.42                       | 19,456.45                       | 15,564.48                       |
| Delevan Road Work                      | 30          | 40,290.00                       | 37,920.00                       | 35,550.00                       |
| Roads Resurfacing                      | 30          | 42,500.00                       | 40,000.00                       | 37,500.00                       |
| Edgewood Drive                         | 30          | 58,780.22                       | 55,322.56                       | 51,864.90                       |
| Venision East                          | 30          | 10,551.22                       | 9,930.56                        | 9,309.90                        |
| Quarterline South                      | 30          | 104,833.36                      | 98,666.68                       | 92,500.00                       |
| Concession St. Bridge                  | 30          | 113,333.36                      | 106,666.68                      | 100,000.00                      |
| Glendale Poplar                        | 30          | 30,222.12                       | 28,444.36                       | 26,666.60                       |
| GPS Equipment                          | 20          | 7,192.50                        | 6,165.00                        | 5,137.50                        |
| Airport Hanger Taxiway                 | 20          | 17,500.00                       | 15,000.00                       | 12,500.00                       |
| Airport Lighting                       | 20          | 3,150.00                        | 2,700.00                        | 2,250.00                        |
| Airport Taxiway                        | 20          | 8,281.00                        | 7,098.00                        | 5,915.00                        |
| Arena Floor                            | 25          | 182,190.24                      | 167,007.72                      | 151,825.20                      |
| Tennis Courts                          | 25          | 46,080.00                       | 42,240.00                       | 38,400.00                       |
| CCC Lobby Floor                        | 25          | 7,699.20                        | 7,057.60                        | 6,416.00                        |
| CSC-HVAC                               | 20          | 14,400.00                       | 12,600.00                       | 10,800.00                       |
| Maple Lane                             | 30          | 209,715.96                      | 198,065.04                      | 186,414.12                      |
| Linkoln Street                         | 30          | 106,546.88                      | 100,627.62                      | 94,708.36                       |
| Quaterline                             | 30          | 243,789.68                      | 230,245.82                      | 216,701.96                      |
| 350 HP Truck Rep # 111                 | 20          | 47,693.50                       | 42,082.50                       | 36,471.50                       |
| Quaterline Railway Track               | 30          | 355,835.63                      | 336,601.25                      | 317,366.87                      |
| Misc Street Paving                     | 30          | 234,333.41                      | 221,666.75                      | 209,000.09                      |
| Works Building Drain                   | 30          | 18,500.00                       | 17,500.00                       | 16,500.00                       |
| Trail Development                      | 30          | 376,983.21                      | 356,605.75                      | 336,228.29                      |
| William to Beech Blvd                  | 30          | 161,993.67                      | 153,704.21                      | 145,414.75                      |
| Downtown Parking-Epple                 | 30          | 132,977.56                      | 126,140.28                      | 119,303.00                      |
| Hydro Hybrid Bucket Truck              | 15          | 89,192.70                       | 69,372.10                       | 49,551.50                       |
| Lisgar & 4th                           | 30          | 260,000.00                      | 247,000.00                      | 234,000.00                      |
| Fire Truck                             | 15          | 256,399.44                      | 213,666.20                      | 170,932.96                      |
| Arena-                                 | 10          | 755,911.65                      | 512,421.93                      | 260,650.04                      |
| Rural Broadband                        | 10          | 67,249.99                       | 45,615.89                       | 23,245.92                       |
| Fleet - Replace #075                   | 10          | 117,588.00                      | 94,110.00                       | 70,632.00                       |
| Fleet - Replace #040                   | 10          | 16,456.00                       | 13,145.00                       | 9,834.00                        |
| Fleet - Replace #046                   | 10          | 16,456.00                       | 13,145.00                       | 9,834.00                        |
| TCC - Roof- Senior Centre/Auditorium   | 10          | 77,500.00                       | 62,000.00                       | 46,500.00                       |
| EFC Roof                               | 10          | 30,000.00                       | 24,000.00                       | 18,000.00                       |
| Fire Comm - Dispatch                   | 5           | 7,152.78                        | 0.00                            |                                 |
| Trottier Stage 3                       | 20          | 320,000.00                      | 300,000.00                      | 280,000.00                      |
| Replaces 1995 Freightliner FL70 (#072) | 15          | 159,866.64                      | 145,333.30                      | 130,799.96                      |
| Fire Comm - Dispatching equipment      | 5           | 5,980.59                        | 0.00                            |                                 |
| Fleet - Replace #062                   | 10          | 182,000.00                      | 156,000.00                      | 130,000.00                      |
| Riverview Stage 1                      | 20          | 82,705.00                       | 77,840.00                       | 72,975.00                       |
| Fire Pumper Truck # 070                | 15          | 398,000.02                      | 364,833.36                      | 331,666.70                      |
| Sidewalk Machine, replaces #083        | 10          | 105,000.00                      | 90,000.00                       | 75,000.00                       |
| 55HP Tractor Service Expansion #089    | 15          | 39,999.98                       | 36,666.64                       | 33,333.30                       |
| Gas detection and Air monitoring       | 10          | 18,200.00                       | 15,600.00                       | 13,000.00                       |
| Carroll Trail                          | 10          | 52,500.00                       | 45,000.00                       | 37,500.00                       |
| Roof Repairs at TCC                    | 15          | 134,000.02                      | 122,833.36                      | 111,666.70                      |
| LED lights on Ice pads at TCC          | 20          | 76,500.00                       | 72,000.00                       | 67,500.00                       |
| Design Energy Conservation at TCC      | 20          | 36,550.00                       | 34,400.00                       | 32,250.00                       |

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|---|-------------|---------------------------------|---------------------------------|---------------------------------|
| Broadway&Glendale St interesction- Pedestrian Crossing  | 10          | 32,000.00                       | 28,000.00                       | 24,000.00                       |
| Snowplow Truck Rep #064   | 10          | 220,000.00                      | 192,500.00                      | 165,000.00                      |
| Broadway&Brock St intersection- Accessible Upgrade  | 20          | 54,000.00                       | 51,000.00                       | 48,000.00                       |
| Storm Channel Outlet Drainage   | 4           | 60,179.56                       | 30,663.43                       | 0.00                            |
| Aerial Fire Truck   | 20          | 851,000.00                      | 805,000.00                      | 759,000.00                      |
| Roads- Lawrie/Jane & Ried St  | 25          | 326,400.00                      | 312,800.00                      | 299,200.00                      |
| Roads- Bradbun stage 2 of 2   | 25          | 470,400.00                      | 450,800.00                      | 431,200.00                      |
| Replacement of a F350 Truck with and aluminum dump body   | 10          | 73,500                          | 66,150.00                       | 58,800.00                       |
| Installing municipal infrastructure/services to three privately owned l                           | 5           | 115,000                         | 92,000.00                       | 69,000.00                       |
| Self contained breathing apparatus - Fire   | 10          | 150,000.00                      | 135,000.00                      | 120,000.00                      |
| widening of the intersection to accommodate a left turn lane into a potential new industrial park | 20          | 82,373.00                       | 78,254.36                       | 74,135.72                       |
| Van Norman Innovation Park - Phase 2  | 25          | 900,000.00                      | 864,000.00                      | 828,000.00                      |
| Overhead Door Repairs   | 20          | 30,000.00                       | 28,500.00                       | 27,000.00                       |
| <b>Total Tax Supported Debt before new debt</b>   |             | <b><u>10,122,015.81</u></b>     | <b><u>9,094,849.15</u></b>      | <b><u>8,070,650.52</u></b>      |

**New Debt Proceeds**

|                                     |   |    |                    |                          |
|-------------------------------------|---|----|--------------------|--------------------------|
| <b>New Debt</b>                     | 7400 Plow/wing Truck Rpl# 61              | 10 | 138,113.00         | 124,301.70               |
| <b>New Debt</b>                     | Replace Parks Unit # 88                   | 10 | 93,314.00          | 83,982.60                |
| <b>New Debt</b>                     | New Cemetery Unit                         | 10 | 62,811.00          | 50,248.80                |
| <b>New Debt</b>                     | Replace Buidling unit #39                 | 5  | 36,610.00          | 29,288.00                |
| <b>New Debt</b>                     | TFRS Radio Communication Towers Equipment | 15 | 38,397.00          | 35,837.20                |
| <b>New Debt</b>                     | Replace Cemetery Unit# 87                 | 10 | 0.00               | 156,608.45               |
| <b>New Debt</b>                     | New RCP Mini Cargo Van                    |    |                    | 32,105.70                |
| <b>New Debt</b>                     | Elliot Fairbairn Roof                     | 20 | 182,426.00         | 173,304.70               |
| <b>Total New Tax supported Debt</b> |   |    | <b><u>0.00</u></b> | <b><u>551,671.00</u></b> |
|                                     |   |    |                    | <b><u>685,677.15</u></b> |

**Committed debt but not issued**

|                                       |                          |                            |                            |
|---------------------------------------|--------------------------|----------------------------|----------------------------|
| Replace #61 7400 plow/wing Truck      | 160,000.00               | 0.00                       |                            |
| Indoor Pool Asset Renewal             |                          | 735,000.00                 | 735,000.00                 |
| Rpl#60 335 Snowplow Truck             |                          | 90,000.00                  | 90,000.00                  |
| Replace Fire Unit #37                 |                          | 88,000.00                  | 88,000.00                  |
| Replace Fire Unit# 38                 |                          | 50,000.00                  | 50,000.00                  |
| Replace Cemetery Unit# 87             |                          | 115,000.00                 | 0.00                       |
| New RCP Mini Cargo Van                |                          | 40,000.00                  | 0.00                       |
| Asset Management -Facilities Analysis |                          | 70,000.00                  | 70,000.00                  |
|                                       | <b><u>160,000.00</u></b> | <b><u>1,188,000.00</u></b> | <b><u>1,033,000.00</u></b> |

**Request for 2022**

**1,416,000**

|   |  |                             |                             |                             |
|---|--|-----------------------------|-----------------------------|-----------------------------|
| <b>Total Tax Supported Debt Outstanding</b> |  | <b><u>10,282,015.81</u></b> | <b><u>12,250,520.15</u></b> | <b><u>11,205,327.67</u></b> |
|---|--|-----------------------------|-----------------------------|-----------------------------|

**PRINCIPAL BALANCES O/S AT DECEMBER 31 - User Pay / Operational Savings Debt**

|   | <u>TERM</u> | <u>2020</u><br><u>PRINCIPAL</u> | <u>2021</u><br><u>PRINCIPAL</u> | <u>2022</u><br><u>PRINCIPAL</u> |
|---|-------------|---------------------------------|---------------------------------|---------------------------------|
| <b><u>User Pay Debt</u></b>                                     |             |                                 |                                 |                                 |
| Service Truck Rep#044 - Water Dept                              | 10          | 137,713.60                      | 120,499.40                      | 103,285.20                      |
| Waterpark renos   | 10          | 80,000.00                       | 70,000.00                       | 60,000.00                       |
| LED Streetlights Conversion - BIA                               | 10          | 92,000.00                       | 80,500.00                       | 69,000.00                       |
| Fire Comm - Dispatching equipment- Hanover                      | 5           | 15,840.00                       | 10,560.00                       | 5,280.00                        |
| Fire Comm - Dispatching equipment- Ripley's                     | 5           | 17,293.80                       | 11,529.20                       | 5,764.60                        |
| Fire Comm Console   | 10          | 74,800.00                       | 65,450.00                       | 56,100.00                       |
| Fire Comm - Dispatching equipment- South Huron                  | 5           | 30,074.80                       | 22,549.60                       | 15,024.40                       |
| Fleet -Replace Caravan with Dodge Ram                           | 5           | 28,000.00                       | 21,000.00                       | 14,000.00                       |
| Hydro Service truck   | 10          | 58,500.00                       | 52,000.00                       | 45,500.00                       |
| Hydro Cable truck   | 15          | 347,900.00                      | 324,706.66                      | 301,513.32                      |
| New Columbaria  | 25          | 36,000.00                       | 34,560.00                       | 33,120.00                       |
| Off road equipment 420D backhoe                                 | 10          | 130,000                         | 117,000.00                      | 104,000.00                      |
| light duty cable trailer  | 5           | 10,000                          | 9,333.34                        | 8,666.68                        |
| light duty utility van  | 5           | 40,000                          | 32,000.00                       | 24,000.00                       |
| medium duty 1-ton with aluminum dump body truck                 | 10          | 37,500                          | 33,750.00                       | 30,000.00                       |
| Fire dispatch radio console                                     | 10          | 38,000.00                       | 34,200.00                       | 30,400.00                       |
| New Debt Replace Hydro unit # 65                                | 5           | 0.00                            | 48,677.00                       | 38,941.60                       |
| New Debt Fire Communication Customers                           | 5           | 0.00                            | 55,169.00                       | 44,135.20                       |
| New Debt Next Gen 911   | 5           | 0.00                            | 95,000.00                       | 76,000.00                       |
| New Debt Replace Water Unit #28                                 |             |                                 | 0.00                            | 33,038.10                       |
| <b>User pay debt Outstanding</b>                                |             | <b>1,173,622.20</b>             | <b>1,238,484.20</b>             | <b>1,097,769.10</b>             |
| <b><u>Committed User pay debt but not issued</u></b>            |             |                                 |                                 |                                 |
| Construction Financing - Hwy # 3 Clearview Drive Extension      |             | 1,650,000.00                    | 1,650,000.00                    | 1,650,000.00                    |
| Constructing Financing - Hwy # 3 Business Park SWM Facility     |             | 438,000.00                      | 438,000.00                      | 438,000.00                      |
| Indoor Pool Asset Renewal                                       |             | 0.00                            | 315,000.00                      | 315,000.00                      |
| Replace Water Unit #28  |             | 0.00                            | 35,000.00                       | 0.00                            |
|   |             | <b>2,088,000.00</b>             | <b>2,438,000.00</b>             | <b>2,403,000.00</b>             |
| <b>Request for 2022</b>   |             |                                 |                                 | <b>0.00</b>                     |
| <b>Total User pay debt Outstanding</b>                          |             | <b>3,261,622.20</b>             | <b>3,676,484.20</b>             | <b>3,500,769.10</b>             |
| <b><u>Committed Operational Savings debt but not issued</u></b> |             |                                 |                                 |                                 |
| LED Streetlights Conversion - Town - Construction Financing     | 10          | 1,275,000.00                    | 1,125,000.00                    | 975,000.00                      |
| TCC Retrofit - Cogen  | 20          | 1,876,500.00                    | 1,772,250.00                    | 1,668,000.00                    |
| Bay lights conversion to LED                                    | 10          | 32,000.00                       | 28,000.00                       | 24,000.00                       |
| DHW System replacement  | 10          | 85,500.00                       | 76,000.00                       | 66,500.00                       |
| Lighting conversion to LED in the work bays at the CSC          | 10          | 40,000.00                       | 36,000.00                       | 32,000.00                       |
| <b>Total Operational Savings Debt Outstanding</b>               |             | <b>3,309,000.00</b>             | <b>3,037,250.00</b>             | <b>2,765,500.00</b>             |