



## 2019 Financial Plan

### Budget Summary - Budget Requirement

|  | 2018<br>Budget    | 2019<br>Budget    | Variance<br>\$ | Variance<br>% |
|--|-------------------|-------------------|----------------|---------------|
| <b>Budget Requirements</b>             |                   |                   |                |               |
| Council                                | 382,800           | 424,200           | 41,400         | 10.82%        |
| Corporate Services                     | 1,658,200         | 1,691,800         | 33,600         | 2.03%         |
| Customer Services                      | 82,600            | 92,800            | 10,200         | 12.35%        |
| Fleet Services                         | (166,700)         | 269,400           | 436,100        | (261.61%)     |
| THI                                    | (140,000)         | (140,000)         |                |               |
| Enterprise Services                    | (146,800)         | (200,000)         | (53,200)       | 36.24%        |
| Fire Services                          | 1,334,200         | 1,475,100         | 140,900        | 10.56%        |
| Police Services                        | 2,884,000         | 3,006,400         | 122,400        | 4.24%         |
| Protection/Bylaw                       | 228,600           | 210,200           | (18,400)       | (8.05%)       |
| Building                               |                   |                   |                |               |
| OPS Admin                              | 241,100           | 248,000           | 6,900          | 2.86%         |
| Engineering                            | 449,200           | 587,400           | 138,200        | 30.77%        |
| Public Works                           | 3,161,900         | 3,075,000         | (86,900)       | (2.75%)       |
| Parking                                |                   |                   |                |               |
| Airport                                | 48,300            | 52,900            | 4,600          | 9.52%         |
| Waste Management                       | 179,200           | 185,200           | 6,000          | 3.35%         |
| Cemetery                               | 128,600           | 133,900           | 5,300          | 4.12%         |
| Parks                                  | 803,400           | 842,700           | 39,300         | 4.89%         |
| Community Events                       | 22,200            | 23,400            | 1,200          | 5.41%         |
| Recreation - Programs                  | 429,900           | 413,100           | (16,800)       | (3.91%)       |
| Recreation - Facilities                | 2,585,600         | 2,645,700         | 60,100         | 2.32%         |
| Elliott Fairbairn Centre               | (32,300)          | (32,300)          |                |               |
| Museum                                 | 388,200           | 399,700           | 11,500         | 2.96%         |
| Transportation Services                | 28,900            | 79,000            | 50,100         | 173.36%       |
| Development & Communication Services   | 91,000            | 95,000            | 4,000          | 4.40%         |
| Economic Development                   | 390,000           | 397,100           | 7,100          | 1.82%         |
| Municipal Taxes                        | (217,100)         | (257,700)         | (40,600)       | 18.70%        |
| <b>Sub-total</b>                       | <b>14,815,000</b> | <b>15,718,000</b> | <b>903,000</b> | <b>6.10%</b>  |
| Municipal Taxes - Phase in Growth      |                   | (330,000)         | (330,000)      |               |
| Municipal Taxes - New Growth           |                   | (251,000)         | (251,000)      |               |
| <b>Consolidated Budget Requirement</b> | <b>14,815,000</b> | <b>15,137,000</b> | <b>322,000</b> | <b>2.17%</b>  |



## 2019 Financial Plan

### Budget Summary - Budget Requirement

|                                      | 2018<br>Budget    | 2019<br>Budget    | Variance<br>\$ | Variance<br>% |
|--------------------------------------|-------------------|-------------------|----------------|---------------|
| <b>Operating Plan</b>                |                   |                   |                |               |
| Council                              | 382,800           | 424,200           | 41,400         | 10.82%        |
| Corporate Services                   | 1,587,200         | 1,630,400         | 43,200         | 2.72%         |
| Customer Services                    | 82,600            | 84,800            | 2,200          | 2.66%         |
| Fleet Services                       | (223,700)         | (167,100)         | 56,600         | (25.30%)      |
| THI                                  | (140,000)         | (140,000)         |                |               |
| Enterprise Services                  | (146,800)         | (200,000)         | (53,200)       | 36.24%        |
| Fire Services                        | 1,274,700         | 1,387,300         | 112,600        | 8.83%         |
| Police Services                      | 2,884,000         | 2,977,900         | 93,900         | 3.26%         |
| Protection/Bylaw                     | 228,600           | 210,200           | (18,400)       | (8.05%)       |
| Building                             |                   |                   |                |               |
| OPS Admin                            | 241,100           | 248,000           | 6,900          | 2.86%         |
| Engineering                          | 297,200           | 304,900           | 7,700          | 2.59%         |
| Public Works                         | 2,669,800         | 2,723,600         | 53,800         | 2.02%         |
| Parking                              |                   |                   |                |               |
| Airport                              | 48,300            | 52,900            | 4,600          | 9.52%         |
| Waste Management                     | 179,200           | 185,200           | 6,000          | 3.35%         |
| Cemetery                             | 103,600           | 113,900           | 10,300         | 9.94%         |
| Parks                                | 637,400           | 684,700           | 47,300         | 7.42%         |
| Community Events                     | 22,200            | 23,400            | 1,200          | 5.41%         |
| Recreation - Programs                | 414,900           | 393,100           | (21,800)       | (5.25%)       |
| Recreation - Facilities              | 2,219,600         | 2,374,700         | 155,100        | 6.99%         |
| Elliott Fairbairn Centre             | (32,300)          | (32,300)          |                |               |
| Museum                               | 333,200           | 336,200           | 3,000          | 0.90%         |
| Transportation Services              | 28,900            | 79,000            | 50,100         | 173.36%       |
| Development & Communication Services | 91,000            | 95,000            | 4,000          | 4.40%         |
| Economic Development                 | 390,000           | 397,100           | 7,100          | 1.82%         |
| Municipal Taxes                      | (217,100)         | (257,700)         | (40,600)       | 18.70%        |
| <b>Sub-total</b>                     | <b>13,356,400</b> | <b>13,929,400</b> | <b>573,000</b> | <b>4.29%</b>  |
| Municipal Taxes - New Growth         |                   | (251,000)         | (251,000)      |               |
| <b>Total Operating Budget</b>        | <b>13,356,400</b> | <b>13,678,400</b> | <b>322,000</b> | <b>2.41%</b>  |



**2019 Financial Plan**  
**Budget Summary - Budget Requirement**

|                                   | 2018<br>Budget   | 2019<br>Budget   | Variance<br>\$ | Variance<br>% |
|-----------------------------------|------------------|------------------|----------------|---------------|
| <b>Capital Asset Management</b>   |                  |                  |                |               |
| Corporate Services                | 71,000           | 61,400           | (9,600)        | (13.52%)      |
| Customer Service                  |                  | 8,000            | 8,000          |               |
| Fleet Services                    | 57,000           | 436,500          | 379,500        | 665.79%       |
| Fire Services                     | 59,500           | 87,800           | 28,300         | 47.56%        |
| Police Services                   |                  | 28,500           | 28,500         |               |
| Engineering                       | 152,000          | 282,500          | 130,500        | 85.86%        |
| Public Works                      | 492,100          | 351,400          | (140,700)      | (28.59%)      |
| Airport                           |                  |                  |                |               |
| Waste Management                  |                  |                  |                |               |
| Cemetery                          | 25,000           | 20,000           | (5,000)        | (20.00%)      |
| Parks                             | 166,000          | 158,000          | (8,000)        | (4.82%)       |
| Recreation - Programs             | 15,000           | 20,000           | 5,000          | 33.33%        |
| Recreation - Facilities           | 366,000          | 271,000          | (95,000)       | (25.96%)      |
| Museum                            | 55,000           | 63,500           | 8,500          | 15.45%        |
| Economic Development              |                  |                  |                |               |
| <b>Sub-total</b>                  | <b>1,458,600</b> | <b>1,788,600</b> | <b>330,000</b> | <b>22.62%</b> |
| Municipal Taxes - Phase in Growth |                  | (330,000)        | (330,000)      |               |
| <b>Total Asset Management</b>     | <b>1,458,600</b> | <b>1,458,600</b> |                |               |